

# Thriving in Changing Times

Annual Report & Accounts // 2012



**LEADWAY**  
ASSURANCE COMPANY LIMITED  
RC 7588

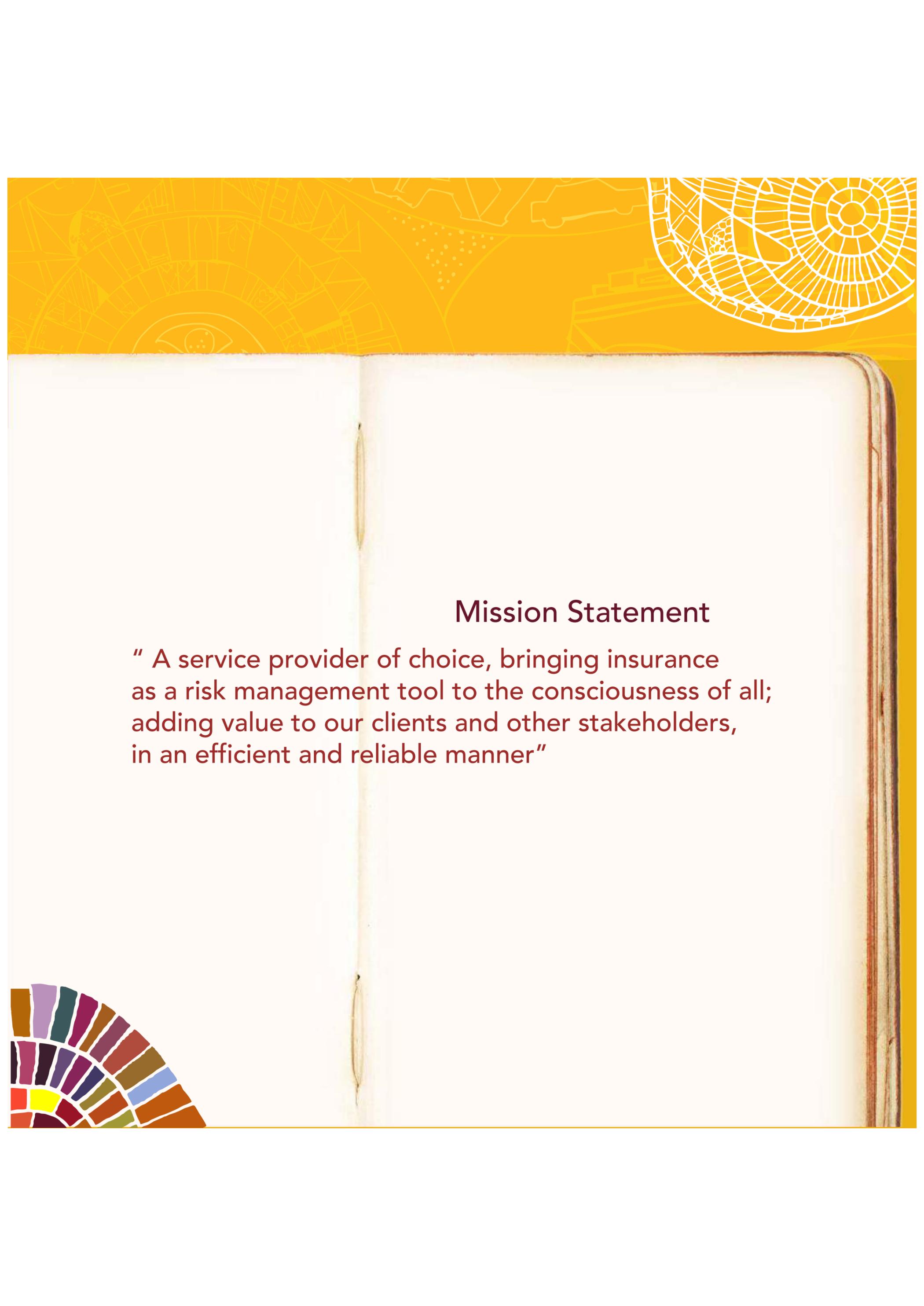
## **THRIVING IN CHANGING TIME**

Change is the only thing constant in life.

At Leadway, we embrace this ideal knowing  
that overall we become refined and better for it.

Our 2012 Report is accordingly a  
touchstone for upholding the dynamics of this change,  
showing that through thick and thin, we thrive.

We are your partners... through life,  
through times.



## Mission Statement

" A service provider of choice, bringing insurance as a risk management tool to the consciousness of all; adding value to our clients and other stakeholders, in an efficient and reliable manner"

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## AGM Report:

### Business Review

This section provides information about the AGM and the Chairman's review of the business. It also contains background market information, the six core elements of our strategy (iSCORE).

## Directors' Report:

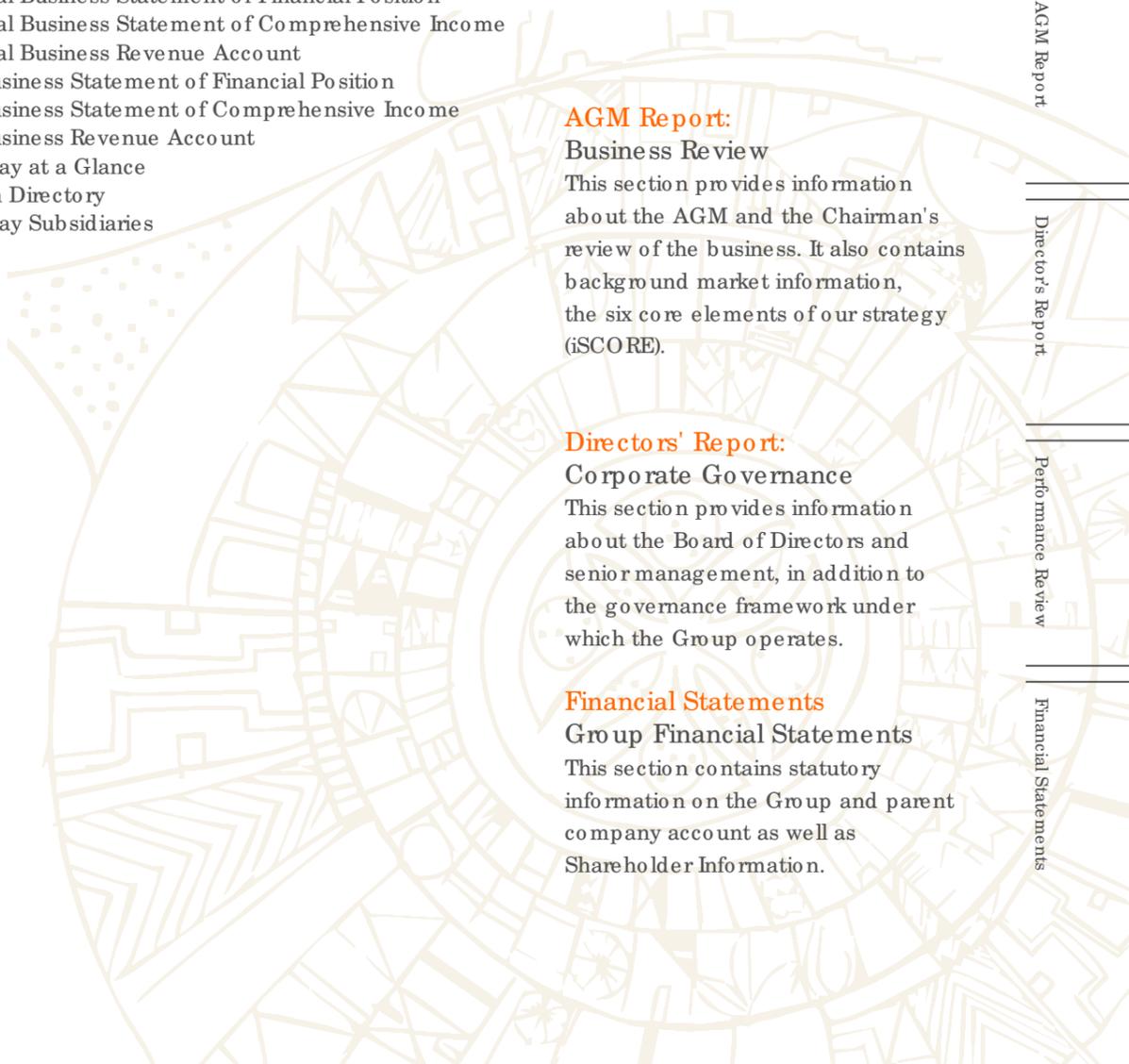
### Corporate Governance

This section provides information about the Board of Directors and senior management, in addition to the governance framework under which the Group operates.

## Financial Statements

### Group Financial Statements

This section contains statutory information on the Group and parent company account as well as Shareholder Information.



**"iSCORE"**

Integrity  
Service  
Customer Focus  
Openness  
Respect For Individual  
Excellence



## Notice of Annual General Meeting

### Notice of the 41<sup>st</sup> Annual General Meeting

NOTICE IS HEREBY GIVEN that the  
41<sup>st</sup> Annual General Meeting of LEADWAY  
ASSURANCE COMPANY LIMITED will  
be held at the Conference Hall of Protea Hotel Leadway,  
No 1, Mogambo Close, Maryland Estate, Ikeja,  
Lagos on Monday, 23<sup>rd</sup> September, 2013 at 11.30 am  
for the following purposes:

#### Ordinary Business

1. To adopt the reports of the Directors and Auditors, including the Statement of Accounts for the year ended 31<sup>st</sup> December, 2012.
2. To declare a dividend.
3. To elect and re-elect the Directors of the Company.
4. To transact any other business that may be transacted at an Annual General Meeting, viz:  
To consider and if thought fit pass the following resolutions:
5. That the Directors be and are authorized to appoint and fix the remunerations of new auditors in the place of Messrs. KPMG Professional Services whose period of office comes to an end at the conclusion of this meeting.

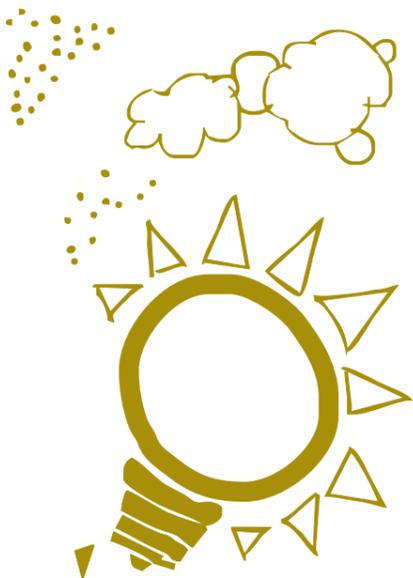
BY ORDER OF THE BOARD



Adetola Adegbayi  
Company Secretary

#### NOTES

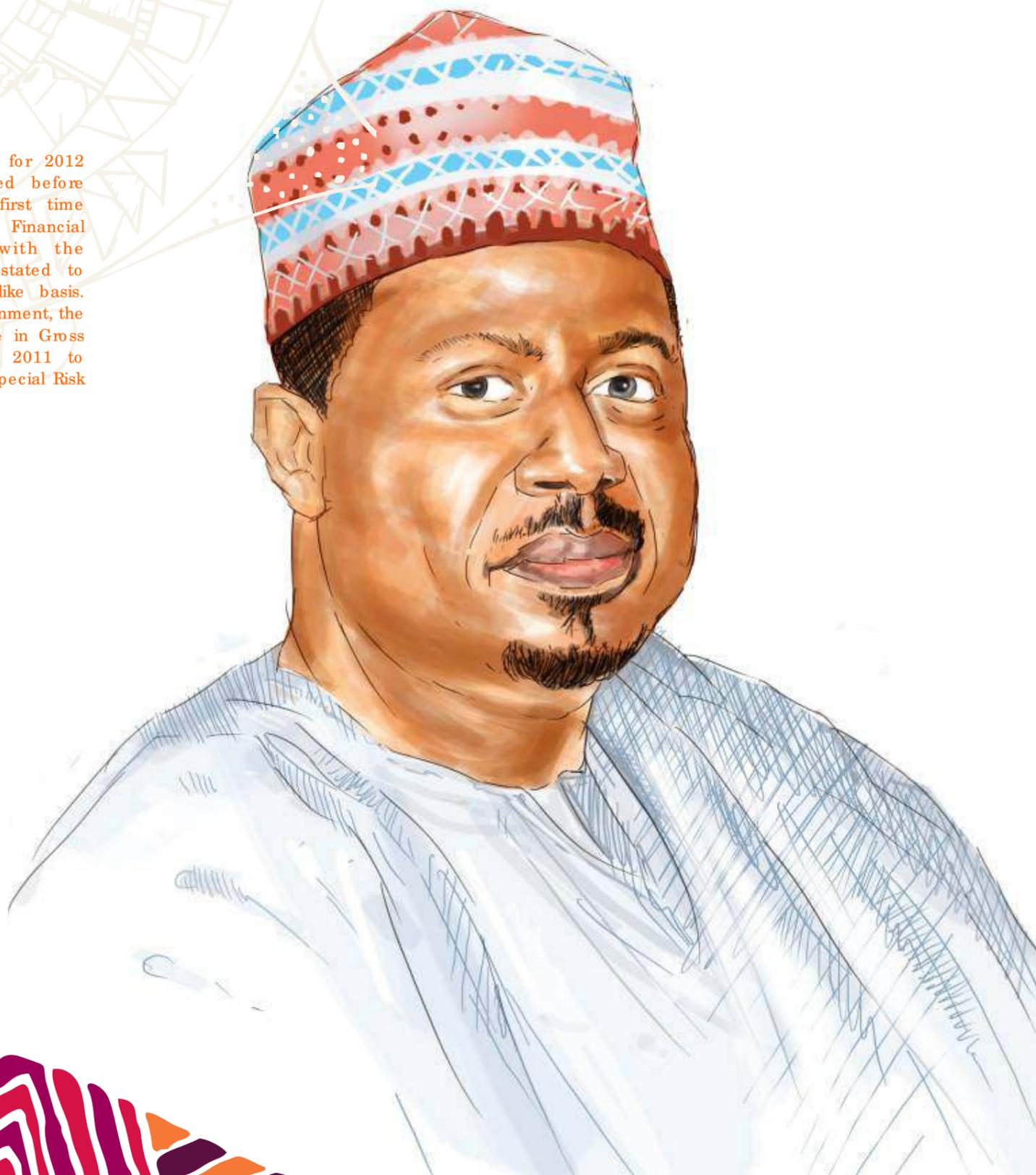
1. Any member entitled to attend and vote at the meeting may appoint a proxy (who need not be a member) to attend and vote in his place. In order to be valid, an instrument appointing a proxy must be deposited at the office of the Company Secretary, Leadway House, 121/123, Funso Williams Avenue, Iponri, Lagos not later than 48 hours before the time appointed for the meeting.
2. The register of members and their share holding is available for inspection, at the office of the Company Secretary during normal business hours, from the date of this notice until the close of business on 18<sup>th</sup> September, 2013.



## Chairman's Statement

"The audited financial statements for 2012 financial year which are presented before shareholders today is for the first time compliant with the International Financial Reporting Standards (IFRS) with the corresponding 2011 numbers re-stated to ensure comparison on a like-for-like basis. In spite of the harsh operating environment, the Company recorded a 53% increase in Gross Premium Written from ₦24bn in 2011 to ₦36.9b in 2012 largely driven by Special Risk businesses".

Mallam Umar Yahaya  
Chairman



## Chairman's Statement

Fellow shareholders, my colleagues on the board, ladies and gentlemen, I am pleased to welcome you to the 41<sup>st</sup> Annual General Meeting of our Company and to present the financial statements and reports as well as the review of the performance of our Company for the year ended 31<sup>st</sup> December, 2012.

The year 2012 was marked by protest, but was also a year of financial market recovery. It will equally remain a sadly memorable one in the annals of the company following the demise of our founding and past Chairman, Alhaji Hassan Hadejia (Shettiman Hadejia), the last of the founding triumvirate of directors (Sir Hassan O. Odukale, Mallam Mohammed Faruku and Alh. Hassan Hadejia). It is our prayers that God grants him Al-Jannah Firdaus.

### ECONOMIC BACKGROUND

The year 2012 for the Nigerian economy was characterized by average economic growth rate, double digit inflation rate fostered by the partial removal of the fuel subsidy and a recovering financial market. The Central Bank of Nigeria's efforts to combat inflation using all monetary and administrative tools at its disposals appear to have moderated outcomes as evident in the inflation and exchange rate numbers during the year. The fuel subsidy protest at the beginning of the year and the flood disaster that affected Northern and Southern States put a lot of pressure on inflation in 2012. However, CBN's efforts at curtailment largely succeeded as inflation tended downwards to 12% from 12.6% at the end of the year.

Despite the breakup of the state owned monopoly, the Power Holding Company of Nigeria (PHCN), electric power supply

from the national grid only improved marginally and the country continued to grapple with basic infrastructural problems of power, water and transportation. However, given the significant progress made on the privatization of the generation and distribution of electricity by the Federal Government, it is expected that electric power supply will gradually become stabilized with a positive impact on the cost of business and improvement in entrepreneurial and industrial activities.

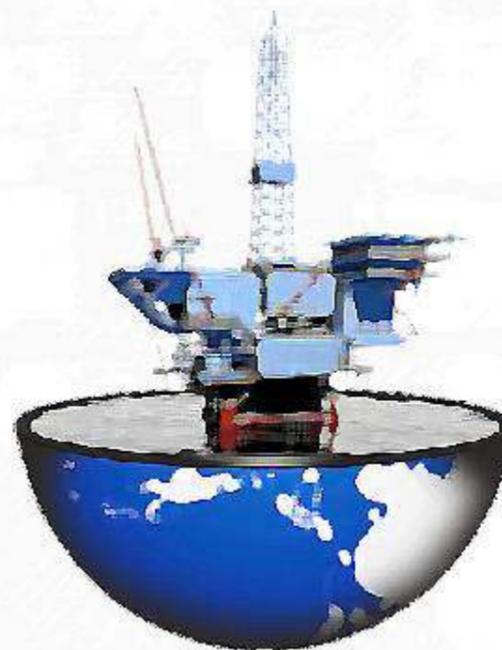
### INSURANCE INDUSTRY

The insurance industry continues to be reformed as evidenced by the launch of the Nigerian Insurance Industry Database to serve as a vehicle for easy identification of genuine motor insurance documents by authorized persons, and also monitor insurance transactions.

The National Insurance Commission also, in a bid to check the incidences of outstanding premiums, also released a guideline on Premium Collection and Remittance to enforce the provisions of the Insurance Act, 2003 on premium payment before granting of cover. The guideline became effective on the 31<sup>st</sup> of December, 2012.

### FINANCIAL PERFORMANCE AND DIVIDEND

The audited financial statements for 2012 financial year which are presented before shareholders today is for the first time compliant with the International Financial Reporting Standards (IFRS) with the corresponding 2011 numbers re-stated to ensure comparison on a like-for-like basis. In spite of the harsh operating



## Chairman's Statement

environment, the Company recorded a 53% increase in Gross Premium Written from ₦24bn in 2011 to ₦36.9bn in 2012 largely driven by Special Risk businesses. The jump was however mitigated by the corresponding increase in the level and cost of reinsurance which increased by 37% from ₦9.3bn in 2011 to ₦12.8bn in 2012; thus resulting in a slight decline in net underwritten premiums from ₦13.1bn in 2011 to ₦13bn in 2012.

Against the decline in Net Premium Income, the company recorded an increase in Claims Expense of 14% from ₦7.1bn in 2011 to ₦8.3bn in 2012 largely contributed by claims from the Industrial Property and Specialty Credit Insurance (IATA – Default Insurance Program) lines of business.

The rise in Claims Expenses affected Underwriting Profit which dropped by 42% from ₦4.1bn in 2011 to ₦2.2bn in 2012. Despite the fact that Investment Income increased by 60% from ₦1.8bn in 2011 to ₦2.9bn in 2012, the company still recorded a marginal decrease in Profit After Tax from ₦973m in 2011 to ₦673m in 2012, given the need to make provisions for outstanding premiums and reinsurance adjustment premiums for additional losses retained by the company as a result of worsening portfolio loss ratio. Despite all this, our balance sheet size grew by 58% from ₦42bn in 2011 to ₦66.3bn in 2012 with total trading liabilities of ₦54.3bn in 2012 compared to ₦32.1bn in 2011 while Shareholders Fund grew by 20% from ₦9.9bn in 2011 to ₦11.9bn in 2012. The major contributor to the Shareholders' Funds was the significant improvement in the capital

market.

In spite of the challenges encountered in the year and due to the need for direct cash returns on investment by our dedicated shareholders, your board of directors has recommended a dividend of 4.5kobo which translates to ₦400m subject to withholding tax at prevailing rate.

### GENERAL BUSINESS

The General Business operations witnessed 40% growth in gross premium written from ₦19.6 billion in 2011 to ₦27.3 billion in 2012. The net premium was maintained at about the same level with what was achieved in the previous year, due to large reinsurance premium paid on Special Risks assets.

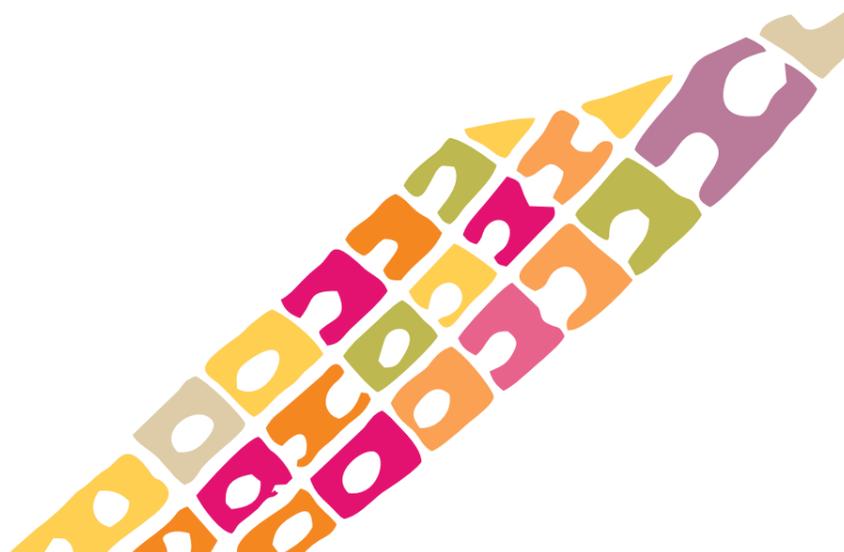
The reason for minimal change in net premium position was brought about by the need to take out huge reinsurance programme of the oil and gas assets.

General Business contribution to total premium stood at 74% (gross premium) and 76% (net premium).

### LIFE BUSINESS

The Life Business operations witnessed tremendous growth in premium income by closing the year with ₦9.5 billion GPI as against ₦4.5 billion posted in previous year. The performance represents 113% growth. The net premium was maintained at about the same level with what was achieved in the previous year.

Life Business contribution to total premium stood at 26% (gross premium) and 24% (net premium).



## Chairman's Statement

The major growth areas in Life Business were from Annuity and Individual Life.

### FUTURE OUTLOOK

We expect that 2013 will be a better year as cash premium collection will improve significantly with the effective implementation of the Regulations on Premium Collection and Remittances which seeks to enforce the provision on "No Premium No Cover" rule in the 2003 Insurance Act. This dispenses with the old regime where insurance companies had to grapple with provisions arising from the gap in the Act which deemed premiums paid to brokers as premiums paid to insurers.

### CONCLUSION

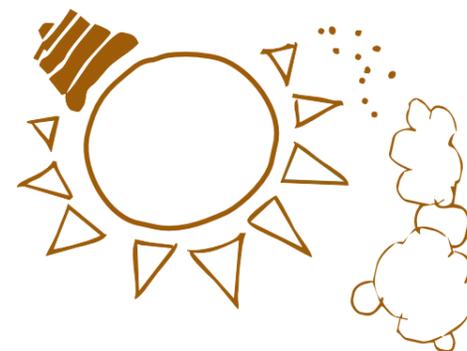
On behalf of the Board of Directors, I thank our customers who have remained steadfast with us in the course of the year. We are aware that without their patronage, we would not be in business

and based on this, we express our heartfelt gratitude.

I should also thank the management and staff of our great company for their dedication, enthusiasm and unflinching focus on managing the operations of the Company in spite of the challenging operating environment.

I equally want to thank the retiring Auditors, Messrs KPMG Professional Services for their professionalism throughout their tenure as external auditors.

Distinguished shareholders, my colleagues on the board, ladies and gentlemen, I thank you for your presence at this year's Annual General Meeting and your full participation at today's meeting.



**Mallam Umar Yahaya**  
Chairman



## Corporate Profile

|                                     |                   |
|-------------------------------------|-------------------|
| Certificate of incorporation number | RC 7588           |
| Date of incorporation               | 22 September 1970 |
| NAICOM License Number               | RIC -025          |

### Directors

|                          |                   |                                |
|--------------------------|-------------------|--------------------------------|
| Alhaji Hassan Hadejia    | Chairman          | (deceased)                     |
| Mallam Umar Yahaya       | Chairman          | (appointed wef 15 March 2013)  |
| Mr. Oye Hassan-Odukale   | Managing Director |                                |
| Mr. Tunde Hassan-Odukale | Executive         |                                |
| Mr. Olawale Oyedele      | Executive         | (retired wef 16/02/2012)       |
| Mr. Jeremy Rowse         | Non -executive    |                                |
| Dr. Konyinsola Ajayi     | Non-executive     |                                |
| Dr. A.B.C Orjiako        | Non-executive     |                                |
| Mrs. Fehintola Obatusin  | Non -executive    |                                |
| Ms Adetola Adegbayi      | Executive         | (appointed wef 1 January 2013) |

### Secretary

Adetola Adegbayi

### Registered Office

Leadway Assurance House  
 NN 28/29 Constitution Road,  
 P.O.Box 458 Kaduna State  
 Nigeria

### Corporate Office

Leadway Assurance House  
 121/123 Funso Williams Avenue,  
 Iponri, Lagos  
 G.P.O. Box 6437, Marina, Lagos

### Bankers and other professional advisors

Access Bank Plc  
 Citibank Nigeria Limited  
 First Bank of Nigeria PLC  
 Guaranty Trust Bank PLC  
 Mainstreet Bank Limited  
 Stanbic IBTC Bank Plc  
 Standard Chartered Bank Nigeria Limited  
 Sterling Bank Plc  
 United Bank of Africa  
 Wema Bank Plc  
 Zenith bank Plc

### Reinsurers

African Reinsurance Corporation  
 Continental Reinsurance Plc  
 General Insurance Corporation, India  
 Hannover Reinsurance Company Limited  
 Munich Reinsurance of Africa Limited  
 Swiss Reinsurance Africa Limited

### Auditors

KPMG Professional Services  
 KPMG Tower  
 Bishop Aboyade Cole Street  
 Victoria Island  
 PMB 40014, Falomo  
 Lagos, Nigeria

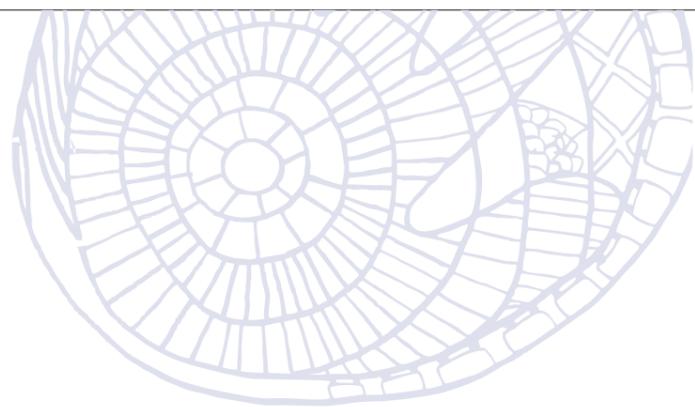
### Actuaries

HR Nigeria Limited  
 FRC/NAS/0000000073

### Estate Surveyor and Valuer

Funsho Oladimeji & Co.  
 FRC/2013/NIESV/00000001304





## Board of Directors

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**Mallam Umar Yahaya**  
Director

- Managing Director, Associated Haulages (Nigeria) Limited
- Former Director, First Bank of Nigeria Plc.
- Former Director, New Africa Merchant Bank Ltd.
- AMP Alumnus, Harvard Business School, USA
- EMP Alumnus, Stamford Graduate School of Business, USA
- Alumnus, Ahmadu Bello University, Zaria



**Mr. Oye Hassan-Odukale, mfr**  
Chief Executive Officer

- Member, Executive Committee of the African Insurance Organization
- Past Chairman, Nigerian Insurers Association
- Former Member, Federal Government of Nigeria's Committee for the review of Insurance Laws.
- Munich Re Fellow, Georgia State University
- Alumnus, University of Houston, Texas, USA
- Alumnus, Harvard Business School, USA



**Mr. Jeremy Rowse**  
Director

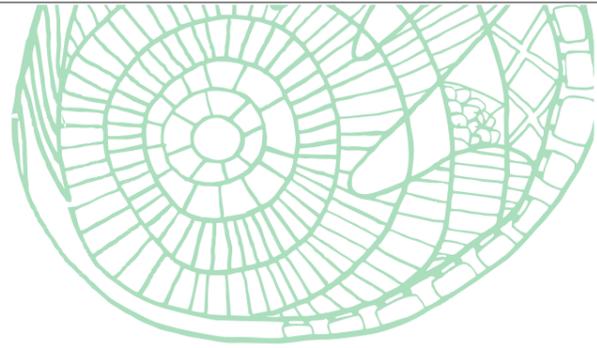
- Director, Ned Bank Insurance Holdings, South Africa
- Former Chief Executive of African Life Assurance, Johannesburg, South Africa.
- Former Director, Life Offices Association of South Africa
- Former Member, Ghana Investment Advisory Council,
- Alumnus, Rhodes University South Africa
- Alumnus, University of Cape Town, South Africa

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## Board of Directors



**Mrs. Fehintola Obatusin**  
Director

- Director, Leadway Capital and Trusts Limited
- Managing Director, Pebbles International Limited
- Alumnus, Ahmadu Bello University, Zaria



**Dr. Konyinsola Ajayi, SAN**  
Director

- Managing Partner, Olaniwun Ajayi and Co.
- Director, Nigerian Economic Summit Group
- Member, International Bar Association
- Alumnus, University of Cambridge, England
- Alumnus, Harvard Law School, USA
- Alumnus, University of Ife



**Dr. A.B.C. Orjako**  
Director

- Chairman/Medical Director, Rebs Memorial Specialist Hospital
- Fellow, West African College of Surgeons
- Alumnus, College of Medicine University of Calabar



## Board of Directors

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**Mr. Tunde Hassan-Odukale**  
Executive Director

- Director, Union Assurance Limited
- Former Director, Stanbic IBTC Bank Plc.
- Member, Royal Society of Mathematics and the Institutes of Actuaries
- Alumnus, University of London
- Alumnus, City University, London
- Alumnus, Harvard Business School, USA



**Ms. Adetola Adegbayi**  
Executive Director

- Director, Leadway Hotels Limited
- Director, Prestige Assurance plc
- Alumnus, University of Bristol
- Alumnus, University of Glamorgan, Wales
- Alumnus, The Nigerian Law School
- Associate, Chartered Insurance Institute, London
- Associate, Chartered Institute of Arbitrators, UK

## Directors' Report For the year ended 31 December 2012

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The directors have pleasure in presenting their annual report on the affairs of Leadway Assurance Company Limited ("the Company") and subsidiary companies ("the Group") together with the audited financial statements and the auditor's report for the year ended 31 December 2012.

### Legal form and principal activity

The Company was incorporated as a private limited liability company in September 1970. It obtained a license to operate as an insurance company in January 1971 and commenced business in January 1971.

The Company is principally engaged in the business of providing risk underwriting and related financial services to its customers. Such services include provision of life and general business insurance services to both corporate and individual customers.

### Subsidiary and associated companies

The Company holds 53% share holding in Leadway Capital and Trust Limited (formerly Leadway Trustees Limited), 51% in Leadway Hotels Limited and 100% in Leadway Properties and Investments Limited. The Company also holds 46% shareholding in Leadway Pensure PFA Limited and 25% in Total Health Trust Limited that are associated companies.

The financial results of all the subsidiaries have been consolidated in these financial statements. Leadway Pensure PFA Limited and Total Health Trust Limited, being associated companies, have been accounted for using the equity method.

## Directors' Report For the year ended 31 December 2012

### Operating results

The highlights of the Group and Company's operating results for the year ended 31 December 2012 were as follows:

| In thousands of Naira                     | Group<br>2012     | Group<br>2011     | Company<br>2012   | Company<br>2011  |
|---|-------------------|-------------------|-------------------|------------------|
| Group Premium written                     | 36,920,537        | 24,085,772        | 36,920,537        | 24,085,772       |
| Profit before taxation                    | 1,431,676         | 1,878,265         | 826,488           | 1,492,946        |
| Taxation                                  | (275,957)         | (610,699)         | (152,920)         | (519,122)        |
| Profit after taxation                     | 1,155,719         | 1,267,565         | 673,568           | 973,824          |
| Non-controlling interest                  | (123,383)         | (35,379)          | -                 | -                |
| Profit attributable to equity holders     | 1,032,336         | 1,232,187         | 673,568           | 973,824          |
| Transfer to statutory contingency reserve | (916,618)         | (632,866)         | (916,618)         | (632,866)        |
| Transfer to asset replacement reserve     | -                 | -                 | -                 | -                |
| Transfer to retained earnings             | 115,718           | 599,321           | (243,050)         | 340,958          |
| <b>Shareholders' funds</b>                | <b>12,402,421</b> | <b>10,096,134</b> | <b>11,986,525</b> | <b>9,967,650</b> |
| Earnings per share (k)- Basic             | 13                | 14                | 8                 | 11               |
| Declared dividend per share (k)           | 5                 | 6                 | 5                 | 6                |

### Dividends

#### Proposed dividends:

The board of directors has proposed a dividend of 5k for 2012, (2011:6k) per share on the issued share capital of 8,779,596,000 ordinary shares of 50k each, subject to the approval of the shareholders at the next annual general meeting.

#### Declared dividends:

The shareholders, at the annual general meeting held on 9th August 2012, approved the payment of N500,000,000 (2011:N500,000,000) as dividend during the year. The dividends were subject to deduction of withholding tax.

## Directors' Report For the year ended 31 December 2012

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### Directors and their interest

The Directors who held office during the year, together with their direct and indirect interests in the shares of the Company, were as follows:

|                          |   | (Number of 50k ordinary shares held) |               |             |               |
|--------------------------|---|--------------------------------------|---------------|-------------|---------------|
|                          |   | 2012                                 | 2012          | 2011        | 2011          |
|                          |   | Direct                               | Indirect      | Direct      | Indirect      |
| Alhaji Hassan Hadejia    | Chairman (Deceased)                               | 106,365,062                          | 238,833,901   | 106,365,062 | 238,833,901   |
| Mallam Umar Yahaya       | Chairman (appointed effective from 15 March 2013) | 2,488,888                            | -             | 2,488,888   | -             |
| Mr. Oye Hassan-Odukale   | Managing Director                                 | 20,432,172                           | 1,187,422,571 | 17,432,172  | 1,187,422,571 |
| Mr. Tunde Hassan-Odukale | Executive   | -                                    | 530,384,901   | -           | 530,384,901   |
| Mr. Olawale Oyedele      | Executive (resigned effective from 16 Feb 2012)   | -                                    | 3,800,528     | -           | 13,800,528    |
| Mr. Jeremy Rowse         | Non-executive                                     | -                                    | -             | -           | -             |
| Dr. Konyinso la Ajayi    | Non-executive                                     | -                                    | 14,144,000    | -           | 14,144,000    |
| Dr. A.B.C Ojiako         | Non-executive                                     | -                                    | -             | -           | -             |
| Mrs. Fehintola Obatusin  | Non-executive                                     | 347,925,463                          | -             | 347,925,463 | -             |
| Ms Adetola Adegbayi      | Executive (appointed effective from 1st Jan 2013) | 12,203,011                           | -             | 12,203,011  | -             |

### Retirement and appointment of Directors

Following the demise of the Company's founding Chairman, Alhaji Hassan Hadejia, the board of directors of the Company announced the appointment of Mallam Umar Yahaya as the new Chairman of the Company. The appointment takes effect from 15 March 2013.

Another director of the Company, Mr Olawale Oyeyi Oyedele, retired from the services of the Company with effect from 16 February 2012. Ms Adetola Adegbayi was also appointed as an Executive Director during the year under review. The appointment takes effect from 1 January 2013.

### Analysis of share holding

The analysis of the distribution of the shares of the Company is as follows:

#### 2012

| Share range               | No of shareholders | Percentage of shareholders | No of holdings       | Percentage of holdings |
|---------------------------|--------------------|----------------------------|----------------------|------------------------|
| Above 400,000,000         | 5                  | 12%                        | 5,946,720,426        | 68%                    |
| 200,000,001 - 400,000,000 | 5                  | 12%                        | 1,557,333,710        | 18%                    |
| 100,000,001 - 200,000,000 | 4                  | 10%                        | 573,612,772          | 7%                     |
| 50,000,001 - 100,000,000  | 7                  | 17%                        | 489,593,107          | 6%                     |
| 1,000,001 - 50,000,000    | 21                 | 49%                        | 212,333,394          | 2%                     |
| <b>Total</b>              | <b>42</b>          | <b>100%</b>                | <b>8,779,593,409</b> | <b>100%</b>            |

## Directors' Report For the year ended 31 December 2012

2011

| Share range               | No. of shareholders | Percentage of shareholders | No of holdings       | Percentage of holdings |
|---------------------------|---------------------|----------------------------|----------------------|------------------------|
| Above 400,000,000         | 5                   | 12%                        | 5,946,720,426        | 68%                    |
| 200,000,001 - 400,000,000 | 5                   | 12%                        | 1,557,333,710        | 18%                    |
| 100,000,001 - 200,000,000 | 4                   | 10%                        | 573,612,772          | 7%                     |
| 50,000,001 - 100,000,000  | 7                   | 17%                        | 489,593,107          | 6%                     |
| 1,000,001 - 50,000,000    | 21                  | 50%                        | 212,333,394          | 2%                     |
| <b>Total</b>              | <b>42</b>           | <b>100%</b>                | <b>8,779,593,409</b> | <b>100%</b>            |

### Property and equipment

Information relating to changes in property, plant and equipment is given in Note 16 to the financial statements.

### Donations and charitable gifts

A total sum of N41,130,852(2011:N11,001,919) was donated to non-political and charitable organizations, in order to identify with the aspirations of the community and the environment within which the Group operates. Details of such donations and charitable contributions are as follows:

| Beneficiaries                                    | 2012              | 2011              |
|--|-------------------|-------------------|
| Chartered Insurance Institute of Nigeria         | 15,329,250        | 200,000           |
| University of Ibadan                             | 2,500,000         | 1,000,000         |
| Lagos State Security Trust Fund                  | 2,000,000         | 1,000,000         |
| Lagos Preparatory School foundation              | -                 | 2,500,000         |
| Methodist Church of Nigeria                      | -                 | 1,000,000         |
| Iponri Grammar School                            | 4,150,790         | -                 |
| National Association Of Nigerian Travel Agencies | 2,500,000         | -                 |
| Presidential Committee on flood relief           | 2,500,000         | -                 |
| Others   | 12,150,812        | 5,301,919         |
| <b>Total</b>                                     | <b>41,130,852</b> | <b>11,001,919</b> |

## Directors' Report For the year ended 31 December 2012

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### Employment of disabled persons

The Group operates a non-discriminatory policy in the consideration of applications for employment, including those received from disabled persons. The Group's policy is that the most qualified and experienced persons are recruited for appropriate job levels irrespective of an applicant's state of origin, ethnicity, religion or physical condition. In the event of any employee becoming disabled in the course of employment, the Group is in a position to arrange appropriate training to ensure the continuous employment of such a person without subjecting him/her to any disadvantage in his/her career development. Currently, the group has no persons on its employment with physical disability.

### Health, safety and welfare of employees

The Group maintains business premises designed with a view to guaranteeing the safety and healthy living conditions of its employees and customers alike. Employees are adequately insured against occupational and other hazards.

### Employee involvement and training

The Group encourages participation of employees in arriving at decisions in respect of matters affecting their well-being. Towards this end, the Group provides opportunities where employees deliberate on issues affecting the interest of the Group and its employee, with a view to making inputs to decisions thereon. The Group places a high premium on the development of its manpower. Consequently, the Group sponsors its employees for various training courses both locally and overseas.

### Directors' interests in contracts

In accordance with section 277 of the Companies and Allied Matters act of Nigeria, none of the directors has notified the Company of any declarable interest in contracts deliberated by the Company during the year (2011: Nil).

### Acquisition of own shares

The Company did not purchase any of its own shares during the year (2011: Nil).

### Auditors

In line with the NAICOM Corporate Governance regulation with respect to audit firm rotation, Messrs KPMG Professional Services will no longer be seeking reappointment as auditors.

### BY ORDER OF THE BOARD

Adetola Adegbayi  
FRC/2013/CIIN/0000002071  
Company Secretary  
121/123 Funso Williams Avenue  
Iponri  
Lagos

4 June 2013



## Statement of Directors' Responsibilities

in Relation to the Financial Statements For the year ended 31 December 2012

The directors accept responsibility for the preparation of the annual financial statements set out on pages 12 to 114 that give a true and fair view in accordance with International Financial Reporting Standards and in the manner required by the Companies and Allied Matters Act, of Nigeria, the Financial Reporting Council of Nigeria Act 2011, the Insurance Act of Nigeria and National Insurance Commission (NAICOM) circulars.

The directors further accept responsibility for maintaining adequate accounting records as required by the Companies and Allied Matters Act of Nigeria, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement whether due to fraud or error.

The directors have made assessment of the Company's ability to continue as a going concern and have no reason to believe that the Company will not remain a going concern in the year ahead.

SIGNED ON BEHALF OF THE DIRECTORS BY:



Mallam Umar Yahaya  
(Chairman)

FRC/2013/IODN/00000003223  
4 June 2013



Mr. Oye Hassan Odukale  
(Managing Director)

FRC/2013/IODN/00000001963  
4 June 2013



# Corporate Governance Report

### Introduction

Leadway Assurance Company Limited ("Leadway" or "the Company") is committed to adhering with high standards of good corporate governance at all levels of its operations. The Board of Directors has continued to ensure the implementation of corporate governance principles that guarantee fairness, accountability and transparency in all its dealing within and outside the Company and its subsidiaries. Leadway complies with all laws, regulations, rules and guidelines, applicable to insurance business, including the Code of Business Ethics and Principles on Good Corporate Governance issued by the National Insurance Commission (NAICOM).

### Board structure

The Board of Leadway is composed of eight directors including the Chairman, who is a Non-Executive Director, the Managing Director, two Executive Directors and four Non-Executive Directors. The Board is composed of directors with the right mix of experience, skill and competence in their relevant fields and do bring that to bear in the discharge of their responsibilities of policy formulation and implementation.

### Board responsibility

The Board is responsible for policy formulation, review of corporate performance, monitoring of strategic decisions while ensuring regulatory compliance and safeguarding shareholders' interest and fulfilling the expectations of stakeholders. The Board provides the required leadership for the achievement of the company's objective. The Board met four times in 2012.

### Separation of role of Chairman from the Managing Director

In line with best practice and in accordance with the NAICOM's guidelines on Code of Good Corporate Governance for Insurance Industry, the responsibilities of the Chairman and of the Managing Director have remained separate. While the Chairman is responsible for the overall leadership of the Board and for creating enabling environment for the effectiveness of individual directors, the Managing Director is responsible for the overall efficiency of management controls on day-to-day basis.

### Retirements and appointments

All directors have a fixed tenure of office and are required to retire at every three years. A former Executive Director - Mr. Olawale

Oyeniye Oyedele retired from the board in February, 2012 and regrettably, the Chairman - Alhaji Hassan Hadejia passed away on 6 November, 2012. The board has observed well-defined appointment process laid down by NAICOM for the appointment of directors to replace them. Mallam Umar Yahaya was an existing Non-executive Director appointed as the new Chairman and Ms. Adetola Adegbayi as an Executive Director.

### Conflict of interest

To maintain high ethical standards for the conduct of its business, the company ensures that each director and employee discloses to the board his/her interest in any other companies within the insurance industry and in position where their self-interests conflict with their duty to act in the best interest of the company.

## Corporate Governance Report

### Committees of the board

The Board established committees amongst its members, for specific, strategic areas of the company's business and set terms of reference (ToR) and rules with respect to delegation of authority. The committees assist the board and make regular reports for board resolutions. There are three standing committees of the Board.

#### Risk and Technical Committee:

The committee comprises six directors with three as Non-Executive Directors, one of whom is the chairman. The committee's functions include overseeing the group risk management, set appetite and tolerance limits, monitor risk and ensure the effectiveness of risk responses and control activities. It meets regularly to review the activities of strategic divisions responsible for risk underwriting, risk management and reporting. Average attendance rating in 2012 was 80%. The meetings were held on 14 February 2012, 10 May 2012 and 7 August 2012 and 6 December 2012.

**Finance and Investment Committee:** The committee consists of 6 directors with three as non-executives directors. One of the non-executives is the chairman. The committee assists the Board in its financial oversight functions, including periodic review of management accounts, corporate finance, investment portfolio performance assessment, budgeting and budgetary control, capital investment appraisal and compliance with relevant accounting standards. The committee's average attendance in 2012 was 85%. The meetings were held on 15 February 2012, 16 May 2012, 8 August 2012 and 6 December 2012.

#### Audit and Establishment Committee:

The committee is responsible for review of

financial statements, internal audit work plan, evaluation of the effectiveness of internal controls to safeguard the company's assets, compliance with regulatory and financial standards' requirements, liaison with external auditors and reviewing their terms of engagement. The committee's membership includes two non-executive directors, one of which is the chairman. It recorded an average attendance rate of 83% in 2012. The meetings were held on 15 February 2012, 16 May 2012, 7 August 2012, and 6 December 2012.

## Independent Auditors' Report



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### INDEPENDENT AUDITOR'S REPORT

To the Members of Leadway Assurance Company Limited

#### Report on the financial statements

We have audited the accompanying financial statements of Leadway Assurance Company Limited ("the Company") and its subsidiary companies (together "the Group"), which comprise the consolidated and separate statement of financial position as at 31 December, 2012, and the consolidated and separate statements of comprehensive income, statements of changes in equity and the consolidated and separate statements of cash flows for the year ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 12 to 114.

#### Directors' Responsibility for the Financial Statements

The directors are responsible for the preparation of the financial statements that give a true and fair view in accordance with International Financial Reporting Standards and in the manner required by the Companies and Allied Matters Act of Nigeria (CAMA), the Insurance Act of Nigeria, relevant National Insurance Commission (NAICOM) guidelines and circulars, the Financial Reporting Council of Nigeria Act (FRC) and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's

## Independent Auditors' Report

preparation and fair presentation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated and separate financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, these financial statements give a true and fair view of the financial position of Leadway Assurance Company Limited ("the Company") and its subsidiary companies (together "the Group") as at 31 December, 2012, and of the Group and Company's financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and in the manner required by the Companies and Allied Matters Act of Nigeria, the Insurance Act of Nigeria, relevant NAICOM guidelines and circulars and the Financial Reporting Council of Nigeria Act.

### Report on Other Legal and Regulatory Requirements

Compliance with the requirements of Schedule 6 of the Companies and Allied Matters Act of Nigeria

In our opinion, proper books of account have been kept by the Company, so far as appears from our examination of those books and the Company's statement of financial position and statement of comprehensive income are in agreement with the books of accounts.

KPMG

28 June 2013

Lagos, Nigeria

FRC/2012/ICAN/0000000428



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### 1 Company information

Leadway Assurance Company Limited is a company incorporated and domiciled in Nigeria. The address of its registered office is: 28/29 Constitution Road, Kaduna State, Nigeria. The Company was incorporated as a private limited liability company on 22 September 1970. It obtained a license to operate as an insurance company in January 1971 and commenced business in January 1971.

The Company is principally engaged in the business of providing risk underwriting and related financial services to its customers. Such services include provision of life and general business insurance services to both corporate and individual customers.

The Company holds 53% shareholding in Leadway Capital and Trust Limited (formerly, Leadway Trustees Limited), 51% in Leadway Hotels Limited and 100% in Leadway Properties and Investments Limited. The Company also holds 46% shareholding in Leadway Pensure PFA Limited and 25% in Total Health Trust Limited that are associated companies.

The consolidated financial statements of the Company as at and for the year ended 31 December 2012 comprise the Company and its subsidiaries (together referred to as the "Group" and individually as "Group entities") and the Group's interest in associates.

### 2 Basis of Preparation

#### (a) Statement of compliance

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs as issued by the International Accounting Standard Board) and in the manner required by the Companies and Allied Matters Act of Nigeria, the Financial Reporting Council of Nigeria Act, 2011, the Insurance Act of Nigeria, and relevant National Insurance Commission (NAICOM) guidelines and circulars, to the extent that they do not conflict with the requirement of IFRS. These are the Group's first financial statements prepared in accordance with IFRSs as issued by IASB, and IFRS 1 First-time adoption of International Financial Reporting Standards has been applied.

An explanation of how the transition to IFRSs has affected the reported financial position, financial performance is provided in notes to the accounts. This note includes reconciliations of equity and profit or loss for comparative periods reported under Nigerian GAAP (previous GAAP) to those reported under IFRS as well as IFRS election options adopted by the Group.

A summary of the mandatory and optional exemptions adopted in line with the provisions of IFRS 1 are as follows:

- Mandatory exception on estimate as required by IFRS 1 was adopted.
- The latest revaluation of land and buildings carried out under Nigerian GAAP prior to the date of transition was used as deemed cost at the date of transition.
- Investments in its subsidiary in the separate opening IFRS statement of financial position is measured at cost.
- Financial assets or financial liability are designated as either; held to maturity, loans and receivable and available for sale for those that meets the criteria in IAS 39.
- The estimates made under the Nigerian GAAP at the transition date, i.e. 1 January 2011 was consistent with estimates made in the opening IFRS statement of financial position (after adjustments to reflect any difference in accounting policies).

The financial statements for the year ended 31 December 2012 were approved for issues by the Board of Directors on 4 June 2013.

#### (b) Basis of measurement

These consolidated financial statements have been prepared on the historical cost basis except for the following:

- (i) Financial instruments designated at fair value through profit or loss are measured at fair value;
- (ii) Available for sale financial instruments are measured at fair value;
- (iii) Investment properties are measured at fair value

The directors are of the opinion that the Company will continue as a going concern for the foreseeable future.

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### (c) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the 'functional currency'). The consolidated financial statements are presented in thousands of Naira (N), which is the Group's presentation currency.

### (d) Use of estimates and judgement

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions and conditions.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Information about significant areas of estimation uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements are described in the note 4 to the financial statements.

### (e) Regulatory authority and financial reporting

The Company is regulated by the National Insurance Commission of Nigeria (NAICOM) under the National Insurance Act of Nigeria. The Act specifies certain provisions which have impact on financial reporting as follows:

- (i) Section 20 (1a) provides that provisions for unexpired risks shall be calculated on a time apportionment basis of the risks accepted in the year;
- (ii) Section 20 (1b) requires provision for outstanding claims to be credited with an amount equal to the total estimated amount of all outstanding claims with a further amount representing 10 percent of the estimated figure for outstanding claims in respect of claims incurred but not reported at the end of the year under review;
- (iii) Sections 21 (1a) and 22 (1b) require maintenance of contingency reserves for general and life businesses respectively at specified rates as set out under Note 3.22 to

cover fluctuations in securities and variation in statistical estimates;

- (iv) Section 22 (1a) requires the maintenance of a general reserve fund which shall be credited with an amount equal to the net liabilities on policies in force at the time of the actuarial valuation and an additional 25 percent of net premium for every year between valuation date;
- (v) Section 24 requires the maintenance of a margin of solvency to be calculated in accordance with the Act.
- (vi) Section 10(3) requires insurance companies in Nigeria to deposit 10 percent of the minimum paid up share capital with the Central Bank of Nigeria.
- (vii) Section 25 (1) requires an insurance company operating in Nigeria to invest and hold invested in Nigeria assets equivalent to not less than the amount of policy holders' funds in such accounts of the insurer. See Note 49 for assets allocation that covers policy holders' funds.

However, section 59 of the Financial Reporting Council Act, 2011 (FRC Act) provides that in matters of financial reporting, if there is any inconsistency between the FRC Act and other Acts which are listed in section 59(1) of the FRC Act, the FRC Act shall prevail. The Financial Reporting Council of Nigeria acting under the provisions of the FRC Act has promulgated IFRS as the national financial reporting framework for Nigeria. Consequently, the following provision of the National Insurance Act, 2003 which conflict with the provisions of IFRS have not been adopted:

- (i) Section 20 (1b) which requires the provision of 10 percent for outstanding claims in respect of claims incurred but not reported at the end of the year under review. See note 3.14(b) on accounting policy for outstanding claims.
- (ii) Section 22(1a) which requires additional 25 percent of net premium to general reserve fund. See note 3.14(a) on accounting policy for unexpired risk and unearned premium.

### 3 Significant accounting policies

Significant accounting policies are defined as those that are reflective of significant judgements and uncertainties, and potentially give rise to different results under different assumptions and conditions.

The accounting policies set out below have been consistently applied to all periods presented in these financial statements and in preparing an opening IFRS balance sheet at 1 January 2012 for the purposes of the transition to IFRSs. The accounting policies have been applied consistently by Group entities.

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### 3.1 Basis of consolidation

#### (a) Subsidiaries

Subsidiaries are entities controlled by the Company. Control exists when the Company has the power, directly or indirectly to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that presently are exercisable are taken into account. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. The financial statements have been prepared using uniform accounting policies for like transactions and other events in similar circumstances. Investments in subsidiary companies are carried at cost less any accumulated impairment in the Company's accounts.

#### (b) Associates

Associates are those entities in which the Company has significant influence but not control, over the financial and operating policies. Significant influence is presumed to exist when the Group holds between 20 and 50 percent of the voting power of another entity. Investments in associates are accounted for using the equity method of accounting and are recognised at cost less any accumulated impairment losses in the Company's separate financial statements.

The Company's share of the associates' post acquisition profits or losses is recognised in the profit and loss accounts. Its share of pre-acquisition reserves is recognised in reserves. The cumulative post acquisition investments are adjusted against the carrying amount of the investments.

When the Company's share of losses equals or exceeds its interest in an associate including any other unsecured receivables, the Company's carrying amount is reduced to nil and recognition of further losses is discontinued except to the extent that the Company has incurred legal or constructive obligations or made payments on behalf of an associate. Distributions received from an associate are applied to reduce the carrying amount of the investment.

#### (c) Acquisitions of non-controlling interests

Acquisitions of non-controlling interests are accounted for as transactions with equity holders in their capacity as equity holders. Therefore no goodwill is recognised as a result of such transactions.

#### (d) Transactions eliminated on consolidation

Intra-Company balances and transactions and any unrealized gains or losses arising from intra-Company transactions are eliminated in preparing the consolidated financial statements. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

### 3.2 Foreign currency translation

#### *Transactions and balances*

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement.

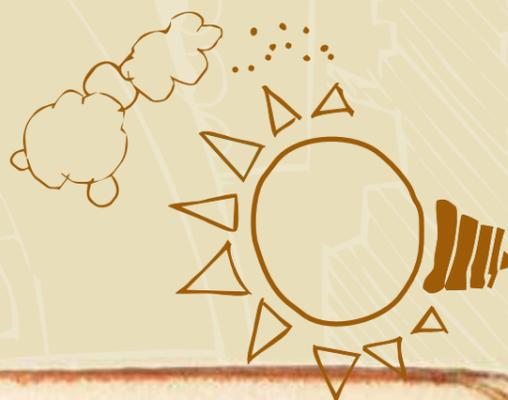
Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the income statement within 'finance income or cost. All other foreign exchange gains and losses are presented in the income statement within 'Other operating income' or 'Other operating expenses'.

Changes in the fair value of monetary securities denominated in foreign currency classified as available for sale are analysed between translation differences resulting from changes in the fair value of the security, and other changes in the carrying amount of the security. Translation differences related to changes in amortised cost are recognised in profit or loss; other changes in carrying amount are recognised in 'Other comprehensive income'.

Translation differences on non-monetary financial assets such as equities classified as available-for-sale financial assets are included in 'Other comprehensive income'.

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For the year ended 31 December 2012



### 3.3 Cash and cash equivalents

Cash and cash equivalents include cash in hand and at bank, call deposits and short term highly liquid financial assets with original maturities of three months or less from the acquisition date, which are subject to insignificant risk of changes in their fair value, and are used by the Company in the management of its short-term commitments. Cash and cash equivalents are carried at amortised cost in the statement of financial position.

### 3.4 Financial assets and liabilities

#### Classification

The classification of financial assets depends on the purpose for which the investments were acquired or originated. The Company classifies its financial assets into the following categories:

- financial assets at fair value through profit or loss;
- held-to-maturity investments;
- loans and receivables, and
- available-for-sale financial assets

The Company's financial assets include cash and cash equivalents, trade and other receivables, commercial loans, quoted and unquoted equity instruments and debt securities.

The Company's financial liabilities are classified as other financial liabilities and it includes investment contract liabilities, trade payables, borrowings, accruals and managed funds.

#### Initial recognition

All financial instruments are initially recognized at fair value, which includes directly attributable transaction costs for financial instruments not classified as at fair value through profit and loss. Financial instruments are derecognized when the rights to receive cash flows from the financial instruments have expired or where the Company has transferred substantially all risks and rewards of ownership.

#### Subsequent measurement

Subsequent measurement of financial instruments depends on their classification. Subsequent to initial measurement, financial instruments are measured either at fair value or amortised cost, depending on their classification:

#### (a) Financial assets held at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets held for trading or assets designated as such on initial recognition. Financial assets classified as trading are acquired principally for the purpose of selling in the short term. Financial assets designated at fair value through profit or loss are investments the Group manages and makes purchase and sale decisions based on their fair value in accordance with the Group's documented risk management or investment strategy.

These investments are initially recorded at fair value. Upon initial recognition, attributable transaction costs are recognised in profit or loss as incurred. Subsequent to initial recognition, they are remeasured at fair value, with gains and losses arising from changes in this value recognised in the income statement in the period in which they arise. The fair values of quoted investments in active markets are based on current bid prices.

Interest earned and dividends received while holding trading assets at fair value through profit or loss are included in investment income.



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### (b) Held-to-maturity

Held-to-maturity investments are non-derivative financial assets with fixed determinable payments and fixed maturities that management has both the positive intention and ability to hold to maturity other than:

- Those that the Company designates as available for sale.
- Those that meet the definition of loans and receivables.

Such instruments include corporate bonds, government bonds.

Held-to-maturity financial assets are recognised initially at fair value plus any directly attributable transaction costs and are subsequently carried at amortised cost, using the effective interest method, less any accumulated impairment losses. Any sale or reclassification of a more than insignificant amount of held-to-maturity investments not close to their maturity would result in the reclassification of all held-to-maturity investments as available-for-sale, and prevent the Group from classifying financial assets as held-to-maturity for the current and the following two financial years.

### (c) Available-for-sale

Available for sale financial investments include equity and debt securities. The Company classifies as available-for-sale those financial assets that are generally not designated as another category of financial assets, and strategic capital investments held for an indefinite period of time, which may be sold in response to needs for liquidity or changes in interest rates, exchange rates or equity prices.

Available-for-sale financial assets are carried at fair value, with the exception of investments in equity instruments where fair value cannot be reliably determined, which are carried at cost. Fair values are determined in the same manner as for investments at fair value through profit or loss. Unrealised gains and losses arising from changes in the fair value of available-for-sale financial assets are recognised in other comprehensive income while the investment is held, and are subsequently transferred to the income statement upon sale or de-recognition of the investment.

Dividends received on available-for-sale instruments are recognised in income statement when the Company's right to receive payment has been established.

### (d) Loans and receivables

Loans and receivables include non-derivative financial assets with fixed or determinable payments that are not quoted in an active market, other than those classified by the Company as at fair value through profit or loss or available-for-sale.

Loans and advances consist primarily of trade receivables, commercial loans, staff loans, other debtors. These are managed in accordance with a documented policy.

Loans and receivables are measured at amortised cost using the effective interest method, less any accumulated impairment losses. Loans granted at below market rates are fair valued by reference to expected future cash flows and current market interest rates for instruments in a comparable or similar risk class and the difference between the historical cost and fair value is accounted for as employee benefits under staff costs.

#### - Trade receivables

Trade receivables arising from insurance contracts are stated after deducting allowance made for specific debts considered doubtful of recovery. Trade receivables are reviewed at every reporting period for impairment (See 3.4f(iii)) for the accounting policy on impairment of trade receivables).

## Company information and Accounting Policies

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### - Loans to policy holders

Loans to policy holders represents loans availed to life insurance policy holders and are recognised at amortised cost.

### (e) Fairvalue measurement

The best evidence of the fair value of a financial instrument on initial recognition is the transaction price, i.e. the fair value of the consideration paid or received, unless the fair value is evidenced by comparison with other observable current market transactions in the same instrument, without modification or repackaging, or based on discounted cash flow models and option pricing valuation techniques whose variables include only data from observable markets.

Subsequent to initial recognition, the fair values of financial instruments are based on quoted market prices or dealer price quotations for financial instruments traded in active markets. If the market for a financial asset is not active or the instrument is an unlisted instrument, the fair value is determined by using applicable valuation techniques. These include the use of recent arm's length transactions, discounted cash flow analyses, pricing models and valuation techniques commonly used by market participants.

Where discounted cash flow analyses are used, estimated cash flows are based on management best estimates and the discount rate is a market-related rate at the balance sheet date from a financial asset with similar terms and conditions.

Where pricing models are used, inputs are based on observable market indicators at the balance sheet date and profits or losses are only recognised to the extent that they relate to changes in factors that market participants will consider in a setting price.

### (f) Impairment of financial assets

#### (i) Financial assets carried at amortised cost

The carrying amounts of these assets are reviewed at each reporting date to determine whether there is any objective evidence of impairment. A financial asset is considered to be impaired if objective evidence indicates that one or more events that have occurred since the initial recognition of the asset have had a negative effect on the estimated future cash flows of that asset and can be reliably estimated. Objective evidence that a financial asset or group of assets is impaired includes observable data that comes to the attention of the Group about the following events:

- Significant financial difficulty of the issuer or debtor;
- A breach of contract, such as a default or delinquency in payments;
- It becoming probable that the issuer or debtor will enter bankruptcy or other financial reorganisation;
- The disappearance of an active market for that financial asset because of financial difficulties; or
- Observable data indicating that there is a measurable decrease in the estimated future cashflow from a group of financial assets since the initial recognition of those assets, although the decrease cannot yet be identified with the individual financial assets in the Group.

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For financial assets measured at amortised cost, the Group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant and individually or collectively for financial assets that are not individually significant. Individually significant financial assets are tested for impairment on an individual basis. The remaining financial assets are assessed collectively in groups that share similar credit risk characteristics. An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying value and the present value of the estimated future cash flows discounted at the original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in the income statement. If the financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under contract. The Group may measure impairment on the basis of an instrument's fair value using an observable market price.

For the purpose of a collective evaluation of impairment, financial assets are grouped on the basis of similar credit risk characteristics. Those characteristics are relevant to the estimation of future cashflows for groups of such assets by being indicative of the issuer's ability to pay all amounts due under the contractual terms of the debt instrument being evaluated. If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as improved credit rating), the previously recognised impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognised in the income statement.

### (ii) *Assets classified as available-for-sale*

Available-for-sale financial assets are considered impaired if there is objective evidence of impairment, resulting from one or more loss events that occurred after initial recognition but before the reporting date, that have an impact on the future cash flows of the asset. In the case of equity investments classified as available-for-sale, a significant or prolonged decline in the fair value of the security below its cost is an objective evidence of impairment resulting in the recognition of an impairment loss. In this respect, a decline of 20% or more is regarded as significant, and a period of 12 months or longer is considered to be prolonged. If any such quantitative evidence exists for available-for-sale financial assets, the asset is considered for impairment, taking qualitative evidence into account.

All impairment losses are recognized through profit or loss. If any loss on the financial asset was previously recognized directly in equity as a reduction in fair value, the cumulative net loss that had been recognized in equity is transferred to the income statement and is recognized as part of the impairment loss. The amount of the loss recognized in the income statement is the difference between the acquisition cost and the current fair value, less any previously recognized impairment loss.

Subsequent decreases in the amount relating to an impairment loss, that can be linked objectively to an event occurring after the impairment loss was recognized in the income statement, is reversed through the income statement. An impairment loss in respect of an equity instrument classified as available-for-sale is not reversed through the income statement but accounted for directly in equity.

## Company information and Accounting Policies

For the year ended 31 December 2012

### (iii) Trade receivables

Trade receivables, are a significant part of loans and receivables, are initially recognised at fair value and subsequently measured at amortised cost less provision for impairment. An allowance for impairment is made when there is an objective evidence (such as the probability of solvency or significant financial difficulties of the debtors) that the Group will not be able to collect all the amount due under the original terms of the invoice. Allowances are made based on an impairment model which considers the loss given default for each customer, probability of default and emergence period which serves as an impairment trigger based on the age of the debt. Impaired debts are derecognised when they are assessed as uncollectible. If in a subsequent period the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying value of the asset does not exceed its amortised cost at the reverse date. Any subsequent reversal of an impairment loss is recognised in the profit and loss.

### (iv) Impairment of non financial assets

The Group's non financial assets with carrying amounts other than investment property are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the asset recoverable amount is estimated. For intangible assets that have indefinite useful lives or that are available for use, the recoverable amount is estimated each year at the same time.

An impairment loss is recognised if the carrying amount of an asset or its cash generating unit exceeds its recoverable amount. A cash generating unit is the smallest identifiable asset group that generates cash flows that largely are independent from other assets and groups. Impairment losses are recognised in profit or loss.

The recoverable amount of an asset or cash generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

In respect of other assets, impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

### (g) Offsetting financial instruments

Financial assets and liabilities are set off and the net amount presented in the statement of financial position when, and only when, the Company has a legally enforceable right to set off the recognized amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

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### (h) De-recognition of financial instruments

A financial asset is derecognized when the contractual rights of the Company to the cash flows from the asset expire, or its rights to receive the contractual cash flows on the financial asset in a transaction that transfers substantially all the risks and rewards of ownership of the financial asset are transferred, or when it assumes an obligation to pay those cash flows to one or more recipients, subject to certain criteria.

Any interest in transferred financial assets that is created or retained by the Company is recognized as a separate asset or liability. The Company derecognises a financial liability when its contractual obligations are discharged, cancelled or expire.

### 3.5 Reinsurance assets

These are receivables that arise from reinsurance contracts. The details of recognition and measurement of reinsurance contracts have been set out under note 3.13 (b)(iii).

### 3.6 Deferred acquisition costs

Acquisition costs comprise all direct and indirect costs arising from the origination of insurance contracts.

Deferred acquisition costs represent a portion of commission which are incurred during a financial year and are deferred to the extent that they are recoverable out of future revenue margins. It is calculated by applying the ratio of unearned premium to written premium.

### 3.7 Prepayments

Prepayments are carried at cost less accumulated impairment losses and are amortised on a straight line basis to the profit and loss account.

### 3.8 Leases

#### (a) Operating leases

Leases where the lessor retains the risks and rewards of ownership of the underlying asset are classified as operating leases. Payments made under operating leases are charged against income on a straight-line basis over the period of the lease.

#### (b) Finance leases

Leases of equipment where the group has substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the inception of the lease at the lower of the fair value of the leased asset or the present value of the minimum lease payments. Each lease payment is allocated between the liability and finance charges so as to achieve a constant interest rate on the outstanding balance of the liability.

The corresponding lease obligations, net of finance charges, are included in liabilities. The finance cost is charged to the income statement over the lease period according to the effective interest method. The equipment acquired under the finance lease is depreciated over the shorter of the useful life of the asset and the lease term, if ownership does not pass at the end of the lease term. Leased assets under finance leases are treated in the same manner as property, plant and equipment.

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### 3.9 Investment property

Investment property comprises investment in land or buildings held primarily to earn rentals or capital appreciation or both.

Investment property is initially recognized at cost including transaction costs. The carrying amount includes the cost of replacing part of an existing investment property at the time that cost is incurred if the recognition criteria are met; and excludes cost of day to day servicing of an investment property. An investment property is subsequently measured at fair value with any change therein recognised in profit or loss. Fair values are determined individually, on a basis appropriate to the purpose for which the property is intended and with regard to recent market transactions for similar properties in the same location.

Fair values are reviewed annually by independent valuer, holding a recognized and relevant professional qualification and with relevant experience in the location and category of investment property being valued. Any gain and loss arising from a change in the fair value is recognized in the income statement.

Subsequent expenditure on investment property is capitalized only if future economic benefit will flow to the Company; otherwise they are expensed as incurred.

Investment properties are disclosed separate from the property, plant and equipment used for the purposes of the business.

The Company separately accounts for a dual purpose property as investment property if it occupies only an insignificant portion. Otherwise, the portion occupied by the Company is treated as property, plant and equipment.

### 3.10 Statutory deposit

These deposits represent bank balances required by the insurance regulators of the Group to be placed with relevant central banks of Group's operating jurisdictions. These deposits are stated at cost. Interest on statutory deposits is recognized as earned in other receivables.

### 3.11 Intangible assets

#### *Purchased software*

Recognition of software acquired is only allowed if it is probable that future economic benefits to this intangible asset are attributable and will flow to the Company.

Software acquired is initially measured at cost. The cost of acquired software comprises its purchase price, including any import duties and non-refundable purchase taxes, and any directly attributable expenditure on preparing the asset for its intended use. After initial recognition, software acquired is carried at its cost less any accumulated amortisation and any accumulated impairment losses. Maintenance costs should not be included.

Internally developed software is capitalized when the Company has the intention and demonstrates the ability to complete the development and use of the software in a manner that will generate future economic benefits, and can reliably measure the costs to complete the development. The capitalised costs include all costs directly attributable to the development of the software. Internally developed software is stated at capitalised cost less accumulated amortisation and impairment.

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Subsequent expenditure on software assets is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is expensed as incurred. Amortisation is recognised in profit or loss on a straight-line basis over the estimated useful life of the software, from the date that it is available for use. The estimated useful life of software is three years subject to annual reassessment.

### 3.12 Property, plant and equipment

#### *Recognition & measurement*

Property, plant and equipment comprise land and buildings and other properties owned by the Company.

Items of property, plant and equipment are carried at cost less accumulated depreciation and impairment losses except land and building which is carried at revalued amount. Cost includes expenditure that is directly attributable to the acquisition of the asset.

#### *Subsequent costs*

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance costs are charged to the profit and loss account during the financial period in which they are incurred.

Subsequent costs on replacement parts on an item of property are recognized in the carrying amount of the asset and the carrying amount of the replaced or renewed component is derecognized.

#### *Subsequent measurement*

All items of property, plant and equipment except land and buildings are subsequently measured at cost less accumulated depreciation and impairment losses.

Land and buildings are subsequently carried at revalued amounts, being fair value at the date of revaluation less subsequent accumulated depreciation and impairment losses, if any. They are valued on an open market basis by qualified property valuers at each reporting date.

When an individual property is revalued, any increase in its carrying amount (as a result of revaluation) is transferred to a revaluation reserve, except to the extent that it reverses a revaluation decrease of the same property previously recognised as an expense in the statement of profit or loss.

When the value of an individual property is decreased as a result of a revaluation, the decrease is charged against any related credit balance in the revaluation reserve in respect of that property. However, to the extent that it exceeds any surplus, it is recognised as an expense in the statement of profit and loss.

#### *Depreciation*

Depreciation is calculated on property, plant and equipment on the straight line basis to write down the cost of each asset to its residual value over its estimated useful life. No depreciation is charged on property, plant and equipment until they are brought into use.

Depreciation begins when an asset is available for use and ceases at the earlier of the date that the asset is derecognised or classified as held for sale in accordance with IFRS 5. Freehold land is not depreciated.

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The estimated useful lives for the current and comparative periods are as follows:

|                        |                         |
|------------------------|-------------------------|
| Leasehold land         | - over the lease period |
| Buildings              | - 50 years              |
| Office equipment       | - 5 years               |
| Computer hardware      | - 3 years               |
| Furniture and fittings | - 5 years               |
| Motor vehicles         | - 4 years               |

Capital work in progress is not depreciated. Upon completion it is transferred to the relevant asset category. Depreciation methods, useful lives and residual values are reassessed at each reporting date.

### Fair value of property, plant and equipment

The fair value of land and buildings is the market value. The market value of a property is the estimated amount for which the property could be exchanged on the date of valuation between a willing buyer and a willing seller in an arm's length transaction. This is the open market basis and is the basis by which a qualified property valuer carries out the valuation of land and buildings at specified reporting periods within three years to determine the revalued amount.

When an individual property is revalued, any increase in its carrying amount (as a result of revaluation) is transferred to a revaluation reserve, except to the extent that it reverses a revaluation decrease of the same property previously recognised as an expense in the statement of profit or loss.

When the value of an individual property is decreased as a result of a revaluation, the decrease is charged against any related credit balance in the revaluation reserve in respect of that property. However, to the extent that it exceeds any surplus, it is recognised as an expense in the statement of profit and loss.

### De-recognition

Upon disposal of any item of property, plant and equipment or when no future economic benefits are expected to flow from its use, such items are derecognized from the books. Gains and losses on disposal of assets are determined by comparing proceeds with their carrying amounts and are recognized in the income statement in the year of de-recognition.

### 3.13 Classification of insurance contracts

The Company issues contracts that transfer insurance risk.

The Company enters into insurance contracts as its primary business activities. Insurance contracts are those that the Company accepts significant insurance risk from another party (the policy holder) by agreeing to compensate the policy holder or other beneficiary, if a specified uncertain future event (the insured event) adversely affects the policy holder or the other beneficiary. The Company as a guide defines significant insurance risk as the possibility of having to pay benefit on the occurrence of an insured event that are at least 10% more than the benefit payable if the insured event did not occur.

The Company classifies financial guarantee contracts and account for these as insurance contracts in accordance with IFRS 4.

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### (a) Types of insurance contracts

The Company classifies insurance contracts into life and non-life insurance contracts

#### (i) Non life insurance contract

These contracts are accident, casualty and property insurance contracts.

Accident and casualty insurance contracts protect the Company's customers against the risk of causing harm to third parties as a result of their legitimate activities. Damages covered include both contractual and non-contractual events. The typical protection offered is designed for employers who become legally liable to pay compensation to injured employees (employers' liability) and for individual and business customers who become liable to pay compensation to a third party for bodily harm or property damage (public liability).

Property insurance contracts mainly compensate the Group's customers for damage suffered to their properties or for the value of property lost. Customers who undertake commercial activities on their premises could also receive compensation for the loss of earnings caused by the inability to use the insured properties in their business activities.

Non-life insurance contracts protect the Group's customers from the consequences of events (such as death or disability) that would affect the ability of the customer or his/her dependants to maintain their current level of income. Guaranteed benefits paid on occurrence of the specified insurance event are either fixed or linked to the extent of the economic loss suffered by the insured. There are no maturity or surrender benefits.

#### (ii) Life insurance contract

These contracts insure events associated with human life (for example, death or survival) over a long duration.

### (b) Insurance contracts- Recognition and measurement

#### (i) Premiums

Gross premiums comprise the premiums on insurance contracts entered into during the year, irrespective of whether they relate in whole or in part to a later accounting period. This is recognised gross of commission expense.

Premiums on reinsurance inward are included in gross written premiums and accounted for as if the reinsurance was considered direct business, taking into account the product classification of the reinsured business.

Outward reinsurance premiums are accounted for in the same accounting period as the premiums for the related direct insurance or reinsurance business assumed.

The earned portion of premiums received is recognised as revenue. Premiums are earned from the date of attachment of risk, over the insurance period, based on the pattern of risk underwritten. Outward reinsurance premiums are recognised as an expense in accordance with the pattern of risk reinsured.



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### (ii) *Unearned premiums*

Unearned premiums are those proportions of premiums written in the year that relate to periods of risks after the reporting date. It is computed separately for each insurance contract using a time apportionment basis, or another suitable basis for uneven risk contracts. Provision for unexpired risk is made for unexpired risks arising where the expected value of claims and expenses attributable to the unexpired period of policies in force at the reporting date exceeds the unearned premium in relation to such policies after deduction of any deferred acquisition costs.

### (iii) *Reinsurance*

The Company cedes out insurance risks in the normal course of business for the purpose of limiting its net loss on policies written. Premium ceded comprise written premiums ceded to reinsurers, adjusted for the reinsurers' share of the movement in the provision for the unearned premiums. Reinsurance arrangements do not relieve the Company from its direct obligations to its policyholders.

Premium ceded, claims reimbursed and commission recovered are presented in the income statement and balance sheet separately from the gross amounts.

Reinsurance assets represent balances due from reinsurance contracts. Reinsurance liabilities are primarily premiums payable for reinsurance contracts and are recognised at cost.

Reinsurance recoverables are estimated in manner consistent with the outstanding claims provision and claims incurred associated with the reinsurer's policies and are in accordance with the related insurance contract. They are measured at their carrying amount less any impairment charges. Amounts recoverable under reinsurance contracts are assessed for impairment at each balance sheet date. If there is objective evidence of impairment, the Company reduces the carrying amount of its reinsurance assets to its recoverable amount and recognizes the impairment loss in the income statement as a result of an event that occurred after its initial recognition, for which the Company may not be able to recover all amounts due and the event has a reliably measurable impact on the amounts that the Company will receive from the reinsurer.

### (iv) *Commission income*

Commissions are recognized on ceding business to the reinsurer, and are credited to the profit and loss account.

### (v) *Underwriting expenses*

Underwriting expenses are made up of acquisition and maintenance expenses. Underwriting expenses for insurance contracts and investment contracts are recognized as expense when incurred, with the exception of acquisition costs which are recognized on a time apportionment basis in respect of risk.

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### (vi) *Claims incurred*

Claims incurred consist of claims and claims handling expenses paid during the financial year together with the movement in the provision for outstanding claims. The provision for outstanding claims represent the Company's estimate of the ultimate cost of settling all claims incurred but unpaid at the balance sheet date whether reported or not. The provision includes an allowance for claims management and handling expenses.

The provision for outstanding claims for reported claims, is estimated based on current information and the ultimate liability may vary as a result of subsequent information and events and may result in significant adjustments to the amounts provided. Adjustments to the amounts of claims provision for prior years are reflected in the income statement in the financial period in which adjustments are made, and disclosed separately if material.

Reinsurance recoverables are recognized when the Company records the liability for the claims and are not netted off claims expense but are presented separately in the income statement.

Claims incurred in respect of long-term insurance contracts especially pure life business and annuity contracts consist of claims arising during the year including provision for policyholders' liabilities. Outstanding claims on long-term insurance contracts that have occurred at the balance sheet date and have been notified by the insured are carried at the claim amounts advised.

### (vii) *Deferred acquisition costs*

Acquisition costs comprise insurance commissions, brokerage and other related expenses arising from the generation and conclusion of insurance contracts. The proportion of acquisition costs that correspond to the unearned premiums are deferred as an asset and recognized in the subsequent period. They are recognised on a basis consistent with the related provisions for unearned premiums.

### (viii) *Salvages*

Some non-life insurance contracts permit the Group to sell (usually damaged) property acquired in the process of settling a claim. The Group may also have the right to pursue third parties for payment of some or all costs of damages to its client's property (i.e. subrogation right). Salvage recoveries are presented net of the claim expense.

### (ix) *Subrogation*

Subrogation is the right for an insurer to pursue a third party that caused an insurance loss to the insured. This is done as a means of recovering the amount of the claim paid to the insured for the loss. A receivable for subrogation is recognized in other receivables when the liability is settled and the Group has the right to receive future cash flow from the third party.

### 3.14 Insurance contract liabilities

The recognition and measurement of insurance contracts have been set out under note 3.14b of the accounting policies. Insurance contract liabilities are determined as follows:

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### *(a) Reserves for unearned premium and unexpired risk*

The reserve for unearned premium is calculated on a time apportionment basis in respect of risk accepted during the year. A provision for additional unexpired risk reserve is recognised for an underwriting year where it is determined that the estimated cost of claims and expenses would exceed the unearned premium reserve.

### *(b) Reserves for outstanding claims*

The reserve for outstanding claims is maintained at the total amount of outstanding claims incurred plus claims incurred but not reported ("IBNR") as at the reporting date. The IBNR is based on the liability adequacy test.

### *(c) Liabilities adequacy test*

The net liability for insurance contracts is tested annually for adequacy by actuarial valuation. This is carried out by discounting current estimates of all future contractual cash flows and comparing this amount to the carrying value of the liability net of deferred acquisition costs. Where a shortfall is identified, an additional provision is made and the Company recognizes the deficiency in the income statement for the year. The method of valuation and assumptions used, the cashflows considered and the discounting and aggregation practices adopted have been set out in the following notes.

#### *(i) Reserving methodology and assumptions*

For non-life insurance risks, the Company uses different methods to incorporate the various assumptions made in order to estimate the ultimate cost of claims. The two methods more commonly used are the Discounted Inflation-adjusted Basic Chain Ladder and the Expected Loss Ratio methods adjusted for assumed experience to date.

Claims data was grouped into triangles by accident year or quarter and payment year or quarter. The choice between quarters or years was based on the volume of data in each segment. The claims paid data was sub-divided into large and attritional claims. Large claims were projected separately as they can significantly distort patterns. Where there was insufficient claim data, large and attritional claims were projected together as removing large claims would reduce the volume of data in the triangles and compromise the credibility.

#### *(ii) Discounted inflation-adjusted basic chain ladder method*

Historical claims paid were grouped into 6 years cohorts –representing when they were paid after their underwriting year. These cohorts are called claim development years and the patterns for 6 years was studied. The historical paid losses are projected to their ultimate values for each underwriting year by calculating the loss development factors for each development year. The ultimate claims are then derived using the loss development factors and the latest paid historical claims.

The historical paid losses are inflated using the corresponding inflation index in each of the accident years to the year of valuation and then accumulated to their ultimate values for each accident year to obtain the projected outstanding claims. These projected outstanding claims are then further multiplied by the future inflation index from the year of valuation to the future year of payment of the outstanding claims.

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The resulting claims estimated is discounted to the valuation date using a discount rate of 12% to allow for a margin of prudence.

The future claims (the ultimate claim amount less paid claims to date) are allocated to future payment periods in line with the development patterns. The outstanding claims reported to date are then subtracted from the total future claims to give the resulting IBNR figure per accident year or quarter i.e.  $IBNR = \text{Ultimate claim amount} - \text{paid claims till date} - \text{minus claims outstanding}$ .

### (iii) Assumptions underlying the Discounted Inflation-adjusted Basic Chain Ladder method

This method assumes the following:

- The future claims follows a trend pattern from the historical data
- Payment patterns will be broadly similar in each accident year. Thus the proportionate increases in the known cumulative payments from one development year to the next used to calculate the expected cumulative payments for the future development periods.
- The run off period is six (6) years and hence the method assumes no more claims will be paid subsequently.
- That weighted past average inflation will remain unchanged into the future.

### (iv) Expected loss ratio method

This method was adopted where the volume of data available is too small to be credible when using a statistical approach. Special Risk reserves were estimated based on this method. Under this method, the ultimate claims was obtained by assuming loss ratio of 30%, where loss ratio is defined as claims incurred divided by earned premiums. Outstanding claims is stated as amount estimated less paid claims.

## (II) Life business

### (a) General reserve fund

This is made up of net liabilities in force as computed by the actuaries at the time of the actuarial valuation.

Actuarial valuation of the life fund is conducted annually to determine the net liabilities on the existing policies and the adequacy of the assets representing the insurance funds as at the date of the valuation. All deficits arising therefore are charged to the profit and loss account while the surplus is appropriated to the shareholders and credited to the income statement.

The liability adequacy test was carried out by the Company's Actuary; HR Nigeria Limited (FRC/NAS/0000000738). The liability adequacy test is carried out at every financial reporting year end.



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### 3.15 Recognition and measurement of investment contracts

Investment contracts and the related receipts and payments are accounted in the balance sheet in line with the accounting policies for financial instruments stated in note 3.4. The deposit liability recognized in the balance sheet represents the amounts payable to the holders of the investment contracts gross of allocated investment income.

### 3.16 Trade and other payables

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method. The fair value of a non-interest bearing liability is its discounted repayment amount. If the due date of the liability is less than one year discounting is omitted.

### 3.17 Provisions

A provision is recognized if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

Provisions are determined by discounting the expected future cash flows at a rate that reflects current market assessments of the time value of money and the risks specific to the obligation.

### 3.18 Employee benefits

#### Short-term benefits

Short-term employee benefit obligations include wages, salaries and other benefits which the Company has a present obligation to pay, as a result of employees' services provided up to the balance sheet date. The accrual is calculated on an undiscounted basis, using current salary rates.

A provision is recognised for the amount expected to be paid under short-term cash bonus or profit-sharing plans if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

#### Post employment benefits

The Company operates a defined contributory retirement scheme as stipulated in the Pension Reform Act 2004. Under the defined contribution scheme, the Company pays fixed contributions of 7.5% to a separate entity – Pension Fund Administrators; employees also pay the same fixed percentage to the same entity. Once the contributions have been paid, the Company retains no legal or constructive obligation to pay further contributions if the Fund does not hold enough assets to finance benefits accruing under the retirement benefit plan. The Company's obligations are recognized in the profit and loss account.

#### Gratuity benefits

Prior to 31 December, 2004, the Company operated a gratuity scheme under which employees were entitled to one month basic salary, transport and housing allowance for each completed year of service.

Effective 31 December, 2004 the gratuity scheme was terminated. Under the terms of the termination, amounts payable to employees who were in the employment of the Company as at the termination date will be paid when such employees leave the service of the Company based on benefits determined as at 31 December 2004. The gratuity assets have been transferred to external trustees to manage.

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### *Termination benefits*

Termination benefits are payable whenever an employment is terminated before the normal retirement date or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Company recognizes termination benefits when it is demonstrably committed either to terminate the employment of current employees according to a detailed formal plan without possibility of withdrawal, or to provide termination benefits as a result of an offer made to encourage voluntarily redundancy if it is probable that the offer will be accepted and the number of acceptances can be estimated. Benefits falling due more than 12 months after balance sheet date are discounted to present value.

The valuation of retirement benefit obligation was carried out by the Company's in-house Actuary. This is carried out at the end of each financial reporting period.

### 3.19 Income tax

#### (i) Current tax

Income tax comprises current and deferred tax. Income tax expense is recognised in the income statement except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable on taxable income for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

#### (ii) Deferred taxation

Deferred taxation, which arises from timing differences in the recognition of items for accounting and tax purposes, is calculated using the liability method. Deferred taxation is provided fully on timing differences, which are expected to reverse at the rate of tax likely to be in force at the time of reversal. A deferred tax asset is recognized to the extent that it is probable that future taxable profits will be available against which the associated unused tax losses and deductible temporary differences can be utilized. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Deferred tax is not recognised for the following temporary differences: the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit, differences relating to investments in subsidiaries to the extent that they probably will not reverse in the foreseeable future and differences arising from investment property measured at fair value whose carrying amount will be recovered through use. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Additional income taxes that arise from the distribution of dividends are recognised at the same time as the liability to pay the related dividend is recognised.

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### 3.20 Managed Funds

Managed funds represents cash deposit made by customers. Customers' deposits are accounted for at cost and accrued interest.

### 3.21 Share capital and reserves

#### *Share capital*

The company classifies ordinary shares and share premium as equity when there is no obligation to transfer cash or other assets. Incremental costs directly attributable to issue of shares are recognized as deductions from equity net of any tax effects.

#### *Dividend on ordinary shares*

Dividends on the Company's ordinary shares are recognised in equity in the period in which they are paid or, if earlier, approved by the Company's shareholder.

### 3.22 Contingency reserves

The Company maintains contingency reserves in accordance with the provisions of the Insurance Act 2003 to cover fluctuations in securities and variations in statistical estimates at the rate equal to the higher of 3% of total premium or 20% of the total profit after taxation until the reserve reaches the greater of minimum paid up capital or 50% of net premium for general business. Contingency reserve for life business is credited with the higher of 1% of gross premiums and 10% of profit after taxation.

### 3.23 Assets revaluation reserves

Assets revaluation reserves represents the fair value differences on the revaluation of items of property, plant and equipment as at the balance sheet date.

### 3.24 Fairvalue reserves

Fair value reserves represents the fair value gains or losses on valuation of financial assets measured at fairvalue through equity.

### 3.25 Earnings per share

The Company presents basic earnings per share for its ordinary shares. Basic earnings per share are calculated by dividing the profit attributable to ordinary shareholders of the Company by the number of shares outstanding during the year.

Adjusted earnings per share is determined by dividing the profit or loss attributable to ordinary shareholders by the weighted average number of ordinary shares adjusted for the bonus shares issued.

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### 3.26 Revenue recognition

#### (i) Insurance contracts:

See accounting policy 3.13 b(i) for recognition of premium on insurance contracts.

#### (ii) Investment and other operating income

Investment income comprises interest income earned on short-term deposits, rental income and income earned on trading of securities including all realised and unrealised fair value changes, interest, dividends and foreign exchange differences. Investment income is accounted for on an accrual basis.

Interest income and expenses for all interest-bearing financial instruments including financial instruments measured at fair value through profit or loss, are recognised within 'investment income' and 'finance costs' in the income statement using the effective interest rate method. Fees and commissions that form part of an integral part of the effective yield of a financial instrument are recognised as an adjustment to the effective interest rate of the instrument. When a receivable is impaired, the Company reduces the carrying amount to its recoverable amount, being the estimated future cash flow discounted at the original effective interest rate of the instrument.

#### (iii) Dividend income

Dividend is recognized as earned when the quoted price of the related security is adjusted to reflect the value of the dividend and is stated net of withholding tax. Scrip dividend is recognized on the basis of the market value of the shares on the date they are quoted.

### 3.27 Management expenses

Management expenses are expenses other than claims and underwriting expenses. They are accounted for on an accrual basis and comprise the following:

#### (a) Employee benefits

##### (i) Short-term benefits

Short-term employee benefit obligations include wages, salaries and other benefits which the Group has a present obligation to pay, as a result of employees' services provided up to the reporting date. The accrual is calculated on an undiscounted basis, using current salary rates.

A provision is recognised for the amount expected to be paid under short-term cash bonus or profit-sharing plans if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

##### (ii) Post Employment Benefits

The Group operates a defined contributory retirement scheme as stipulated in the Pension Reform Act 2004. Under the defined contribution scheme, the Company pays fixed contributions of 7.5% to a separate entity – Pension Fund Administrators; employees also pay (through deduction from payroll) the same fixed percentage to the same entity. Once the contributions have been paid, the Group retains no legal or constructive obligation to pay further contributions if the fund does not hold enough assets to finance benefits accruing under the retirement benefit plan. The Group's obligations are recognized in the profit and loss account.



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### (iii) Termination Benefits

Termination benefits are payable whenever an employee's employment is terminated before the normal retirement date or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Company recognizes termination benefits when it is demonstrably committed either to terminate the employment of current employees according to a detailed formal plan without possibility of withdrawal, or to provide termination benefits as a result of an offer made to encourage voluntarily redundancy if it is probable that the offer will be accepted and the number of acceptances can be estimated. Benefits falling due more than 12 months after reporting date are discounted to present value.

### (b) Other operating expenses

Other operating expenses are expenses other than claims and underwriting expenses. They include depreciation expenses and other operating expenses. They are recognised on an accrual basis.

### 3.28 Dividends

Dividend distribution to the Company's shareholders is recognized as a liability in the financial statements in the period in which the dividends are approved by the Company's shareholders. Dividends that are proposed but not yet declared are disclosed in the notes to the financial statements.

Dividends on the Company's ordinary shares are recognised in equity in the period in which they are paid or, if earlier, approved by the Company's shareholder.

### 3.29 Segment reporting

A segment is a distinguishable component of the Company that is engaged in providing products or services (business segment), or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of the other segments. The Company's primary format for segment reporting is based on business segment.

### 3.30 New and amended standards and interpretations

Standards and interpretations effective during the reporting period

As at 31 December 2012, a number of standards and interpretations, and amendments thereto, had been issued by the IASB which are not yet effective for these consolidated financial statements. Below, the most significant new standards are addressed:

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### New standards and interpretations not yet adopted

#### (i) IFRS 9: Financial Instrument: Classification and Measurement

IFRS 9 (2009) introduces new requirements for the classification and measurement of financial assets. IFRS 9 (2010) introduces additions relating to financial liabilities. The IASB currently has an active project to make limited amendments to the classification and measurement requirements of IFRS 9 and add new requirements to address the impairment of financial assets and hedge accounting.

The IFRS 9 (2009) requirements represents a significant change from the existing requirements in IAS 39 in respect of financial assets. The standard contains two primary measurement categories of financial assets: amortised cost and fair value. A financial asset would be measured at amortised cost if it is held within a business model whose objective is to hold assets in order to collect contractual cash flows, and the asset's contractual terms give rise on specific dates to cash flows that are solely payments of principal and interest on the principal outstanding. All other financial assets would be measured at fair value. The standard eliminates the existing IAS 39 categories of held to maturity, available-for-sale and loans and receivables. For an investment in equity instrument which is not held for trading, the standard permits an irrevocable election, on initial recognition, on an individual share-by-share basis, to present all fair value changes from the investment in other comprehensive income. No amount recognized in other comprehensive income would ever be reclassified to profit or loss at a later date. However, dividend on such investments are recognized in profit or loss, rather than other comprehensive income unless they clearly represent a partial recovery of the cost of the investments. Investments in equity instruments in respect of which an entity does not elect to present fair value changes in other comprehensive income would be measured at fair value with changes in fair value recognized in profit or loss.

The standard is effective for annual years beginning on or after 1 January 2015.

This standard has a high impact on the Group as the group currently classify some of its fixed income securities which are held for the purposes of the annuity product at fair value through profit or loss. Thus on adoption of this standard, all fixed income securities except those held for trading, will be carried at amortised cost leading to a non-recognition of fair value gain or loss on the asset representing the annuity product of N439.5m. This results into a mismatch of the assets and liabilities under the annuity product except if the group classifies both the assets and liabilities under the annuity product separately as assets and liabilities fair value through profit or loss.

The Company currently classifies its equity instruments as available for sale and recognises the fair value gain or loss in OCI. Thus, there will be no impact on the Company's profit or loss account coming from the equity instrument classification in line with the amendments.

#### (ii) IFRS 10: Consolidated Financial Statements

IFRS 10 replaces all of the consolidation guidance of IAS 27 Consolidated and Separate Financial Statements and SIC 12 Consolidation-Special Purpose Entities. Consolidation is required when there is control that is defined as a combination of power, exposure to variability in returns and a link between the two. IFRS 10 is effective for annual years beginning on or after 1 January 2013. There may be an impact on the Group's accounting for its investment in Leadway Pensure PFA Limited, an associated company in which the Company has 46%.

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### (iii) IFRS 11 Joint Arrangements

IFRS 11 overhauls the accounting for joint ventures and replaces IAS 31 Interest in Joint Ventures and SIC 13 Jointly Controlled Entities. It uses the principles of control in IFRS 10 in defining joint control and whether joint control exists may change. The new standard does not allow proportional consolidation of joint ventures and the equity method must be applied. IFRS 11 is effective in annual years beginning on or after 1 January 2013. This standard has no impact on the Group as it has no jointly controlled entity.

### (iv) IFRS 12 Disclosure of Interests in Other Entities

IFRS 12 includes all of the disclosure requirements for subsidiaries, joint arrangements, associated and structured entities. Changes include the requirement to disclose the judgements made to determine whether it controls another entity. IFRS 12 is effective in annual years beginning on or after 1 January 2013. Early adoption of IFRS 10, 11 and 12 is permitted but is required to take place simultaneously. Only IFRS 12 can be early adopted without IFRS 10 and 11. IFRS 12 has not been early adopted but the Group is prepared to make the additional disclosures required.

### (v) IFRS 13: Fair Value Measurement

IFRS 13 provides a single source of guidance on how fair value is measured, and replaces the fair value measurement guidance that is currently dispersed throughout IFRS. Subject to limited exceptions, IFRS 13 is applied when fair value measurements or disclosures are required or permitted by other IFRSs. The Group is currently reviewing its methodologies for determining fair values (see Notes 5.0). Although many of the IFRS 13 disclosure requirements regarding financial assets and financial liabilities are already required, the adoption of IFRS 13 will require the Group to provide additional disclosures. These include fair value hierarchy disclosures for non-financial assets/liabilities and disclosures on fair value measurements that are categorised in Level 3. IFRS 13 is effective for annual periods beginning on or after 1 January 2013 with early adoption permitted. The Group has not early adopted IFRS 13 but it is ready to disclose the fair value of its non financial assets and liabilities. It is also ready for the enhanced disclosures.

### (vi) Amendments to IFRS 7 and IAS 32 on offsetting financial assets and financial liabilities (2011)

Disclosures- Offsetting Financial Assets and Financial Liabilities (amendments to IFRS 7) introduces disclosures about the impact of netting arrangements on an entity's financial position. The amendments are effective for annual periods beginning on or after 1 January 2013 and interim periods within those annual periods. Based on the new disclosure requirements the Group will have to provide information about what amounts have been offset in the statement of financial position and the nature and extent of rights of set-off under master netting arrangements or similar arrangements. The Group's reinsurance assets can be recovered through setting off or payments to the reinsurance companies. Thus the group will provide information about the amounts netted off in the financial statements.

### (vii) IAS 1: Presentation of Financial Statements

IAS 1 addresses changes in the presentation of other Comprehensive Income. The amended standard emphasizes that profit or loss and other comprehensive income should be grouped together, i.e. either as a single "statement of profit or loss and comprehensive income", or as a separate "statement of profit or loss" and a "statement of comprehensive income". The former option is the existing practice of the Group. The Group will continue this practice and convert to the other option included in the amended IAS 1. This standard is applicable for annual years beginning on or after 1 July 2012, with early adoption permitted.

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### (viii) IAS 12 Income Taxes

The amendments to IAS 12 provides a practical approach for measuring deferred tax liabilities and deferred tax assets when investment property is measured using the fair value model in IAS 40; Investment Property. The amendment introduces a presumption that an investment property is recovered entirely through sale. This presumption is rebutted if the investment property is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale. This standard is applicable for annual years beginning on or after 1 January 2013, with early adoption permitted. The Group's investment properties are held primarily for sale while economic benefits are derived in the interim through rental income. Thus, this amendment has little or no impact on the Company's profit or loss account.

### (ix) IAS 19: Employee Benefits

The amended IAS 19 states that changes in the defined benefit obligations and fair value of plan assets are recognized in the year as they occur. The "corridor" method is eliminated and actuarial gains and losses and unrecognized past service costs are recognized directly in other comprehensive income. Because actuarial gains and losses are longer deferred, affecting both the net defined benefit liability/asset and the amounts recognized in profit or loss are affected. The amended standard splits changes in defined benefit liabilities/ assets in:

- Service cost (including past service costs, curtailments and settlements) - in profit or loss;
- Net interest costs (i.e. net interest on the net defined benefit liability) - in profit or loss;
- Remeasurement of the defined benefit liability/asset - in other comprehensive income.

The Amended IAS 19 is effective for years beginning on or after 1 January 2013. The Company does not use corridor approach in the recognition of its liability on retirement benefit plans and thus, this standard has no impact on the Company's profit or loss account.

### (x) Improvements to IFRSs

In May 2012, the IASB issued improvements to IFRSs, an omnibus of amendments to its IFRSs. The amendments are effective for annual periods beginning on or after 1 January 2013, with early adoption permitted. These amendments do not have any material impact on the accounting policies, financial position or performance of the Company during the financial year. The amendments are listed below:

- IAS 1 Presentation of Financial Statements;
- IAS 16 Property, Plant and Equipment;
- IAS 28 Investments in Associates and Joint Ventures (2011);
- IAS 32 Financial Instruments: Presentation;
- IAS 34 Interim Financial Reporting.

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### 4.0 Critical accounting estimates and judgement.

The Company makes estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial year. Estimates and judgements are continually evaluated and based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### (a) The ultimate liability arising from claims made under insurance contracts

The estimation of the ultimate liability arising from claims made under insurance contracts is one of the Company's most critical accounting estimate. There are several sources of uncertainty that need to be considered in the estimate of the liability that the Company will ultimately pay for such claims.

The ultimate cost of outstanding claims is estimated by using a standard actuarial claims projection techniques called the Basic Chain Ladder (BCL).

The main assumption underlying these technique is that the Company's past claims development experience can be used to project future claims development and hence ultimate claims costs. As such, this method extrapolates the development of paid and incurred losses, average costs per claim and claim numbers based on the observed development of earlier years and expected loss ratios. Historical claims development is mainly analysed by accident years and the assumptions used are those implicit in the historical claims development data on which the projections are based. Additional qualitative judgment is used to assess the extent to which past trends may not apply in future, (for example to reflect one-off occurrences, changes in external or market factors such as public attitudes to claiming, economic conditions, levels of claims, inflation, judicial decisions and legislation, as well as internal factors such as portfolio mix, policy features and claims handling procedures) in order to arrive at the estimated ultimate cost of claims that present the likely outcome from the range of possible outcomes, taking account of all the uncertainties involved.

#### (b) Impairment of available-for-sale equity financial assets

The Company determines that available-for-sale equity financial assets are impaired when there has been a significant or prolonged decline in the fair value below its cost. This determination of what is significant or prolonged requires judgement. In making this judgement, the Company evaluates among other factors, the normal volatility in share price, the financial health of the investee, industry and sector performance, changes in technology, and operational and financing cash flow. Impairment may be appropriate when there is evidence of deterioration in the financial health of the investee, industry and sector performance, changes in technology, and financing and operational cash flows.

The Company's available-for-sale equity financial assets were assessed for impairment during the year and having identified objective evidence of impairment, some of the unquoted investments were impaired.

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### (c) Fair value of financial instruments

The determination of fair value for financial assets and financial liabilities for which there is no observable market price requires the use of valuation techniques as described in Note 5 of the accounting policy. For financial instruments that trade infrequently and have little price transparency, fair value is less objective, and requires varying degrees of judgment depending on liquidity, concentration, uncertainty of market factors, pricing assumptions and other risks affecting the specific instrument.

The Company measures fair values using the following fair value hierarchy that reflects the significance of the inputs used in making the requirements.

- Level 1: Quoted market price in an active market for an identical instrument.

- Level 2: Valuation techniques based on observable inputs. This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for similar instruments in markets that are considered less than active; or other valuation techniques where all significant inputs are directly or indirectly observable from market data.

- Level 3: Valuation techniques using significant unobservable inputs. This category includes all instruments where the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instruments valuation. This category includes instruments that are valued based on quoted prices for similar instruments where significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

Fair values of financial assets and financial liabilities that are traded in active markets are based on quoted market prices or dealer price quotations.

The fair value of financial instruments where no active market exists or where quoted prices are not otherwise available are determined by using valuation techniques. In these cases the fair values are estimated from observable data in respect of similar financial instruments or using models. Where market observable inputs are not available, they are estimated based on appropriate assumptions. Where valuation techniques (for example, models) are used to determine fair values, they are validated and periodically reviewed by qualified personnel independent of those that sourced them.

All models are certified before they are used, and models are calibrated to ensure that outputs reflect actual data and comparative market prices. To the extent practical, models use only observable data; however, areas such as credit risk (both own credit risk and counterparty risk), volatilities and correlations require management to make estimates. See note 5.1 for summary of fair value classification of the Company's financial asset.

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### (d) Fair value of unquoted equity financial instruments

Investments in unquoted equity financial instrument should be measured at fair value, however, where the fair value cannot be reliably estimated, it is carried at cost less impairment loss.

The Company's investment in unquoted equity financial instrument could not fair valued as there were no observable data for which the entity could be fair valued, the carrying amount was based on cost. The investment is tested for impairment by comparing the cost of investment with the share of net assets in the investee company. Other factors such as whether the company is making profits from its operations and returns on the investment in form of dividend received are also considered.

### (e) Impairment of available-for-sale equity financial assets

The Group determines that available-for-sale equity financial assets are impaired when there has been a significant or prolonged decline in the fair value below its cost. This determination of what is significant or prolonged requires judgment. In making this judgment, the Group evaluates among other factors, the normal volatility in share price, the financial health of the investee, industry and sector performance, changes in technology, and operational and financing cashflow. In this respect, a decline of 20% or more is regarded as significant, and a period of 12 months or longer is considered to be prolonged. If any such quantitative evidence exists for available-for-sale financial assets, the asset is considered for impairment, taking qualitative evidence into account.

### (f) Impairment of trade receivables (premium debtors)

The Company assesses at the end of every reporting period whether there is any objective evidence that its premium receivable is impaired.

The Company determines whether impairment losses are incurred if and only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the receivable (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the receivable that can be reliably estimated, or a trigger event is identified.

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The following impairment triggers have been set by the Company:

- (a) significant financial difficulty of the premium debtor;
- (b) significant financial difficulty of the broker;
- (c) a breach of agreements, such as payment defaults or delinquency in premium payments;
- (d) Economic, regulatory or legal reasons relating to the premium debtors financial difficulty, granting to the premium debtor a concession that the Company would not otherwise consider;
- (e) High probability that the premium debtor will enter bankruptcy or other financial reorganisation.

If any of the impairment triggers are identified, the Company specifically assess the premium debt for impairment. Where no impairment trigger is identified, or no objective evidence of impairment exists, the Company assesses its premium debts collectively for impairment using the historical loss rate model.

The historical loss rate model considers the historical recoveries (cashflows) on premium debts for policies written in prior years, in order to determine the loss given default ratio on outstanding premium as at the reporting date. The model also considers premium receipts subsequent to the reporting date. The loss ratio derived is used to determine the allowance for impairment on premium debts.

This model assumes that all premium debts will be paid until evidence to the contrary (a loss or trigger event) is identified. On the identification of an objective evidence of impairment, the premium debts are subject to specific impairment. Where there is no objective evidence of impairment, the premium debts are subjected to collective impairment.

Collective impairment incorporates the following:

- current and reliable data, management's experienced credit judgements, and all known relevant internal and external factors that may affect collectability;
- historical loss experience or where institutions have no loss experience of their own or insufficient experience, peer group experience for comparable groups of financial instruments at amortized cost;
- adjustments to historical loss experiences on the basis of current observable data to reflect the effects of current conditions.

(g) Liabilities arising from insurance contracts

Liabilities for unpaid claims are estimated on case by case basis. The reserves made for claims fluctuate based on the nature and severity of the claim reported. Claims incurred but not reported are determined using statistical analyses and the Group deem the reserves as adequate.



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### (h) Depreciation and carrying value of property, plant and equipment

The estimation of the useful lives of assets is based on management's judgement. Any material adjustment to the estimated useful lives of items of property, plant and equipment will have an impact on the carrying value of these items.

### (i) Determination of impairment of property, plant and equipment, and intangible assets

Management is required to make judgements concerning the cause, timing and amount of impairment. In the identification of impairment indicators, management considers the impact of changes in current competitive conditions, cost of capital, availability of funding, technological obsolescence, discontinuance of services and other circumstances that could indicate that impairment exists. This requires management to make significant judgements and estimates concerning the existence of impairment indicators, separate cash generating units, remaining useful lives of assets, projected cash flows and net realisable values. Management's judgement is also required when assessing whether a previously recognised impairment loss should be reversed.

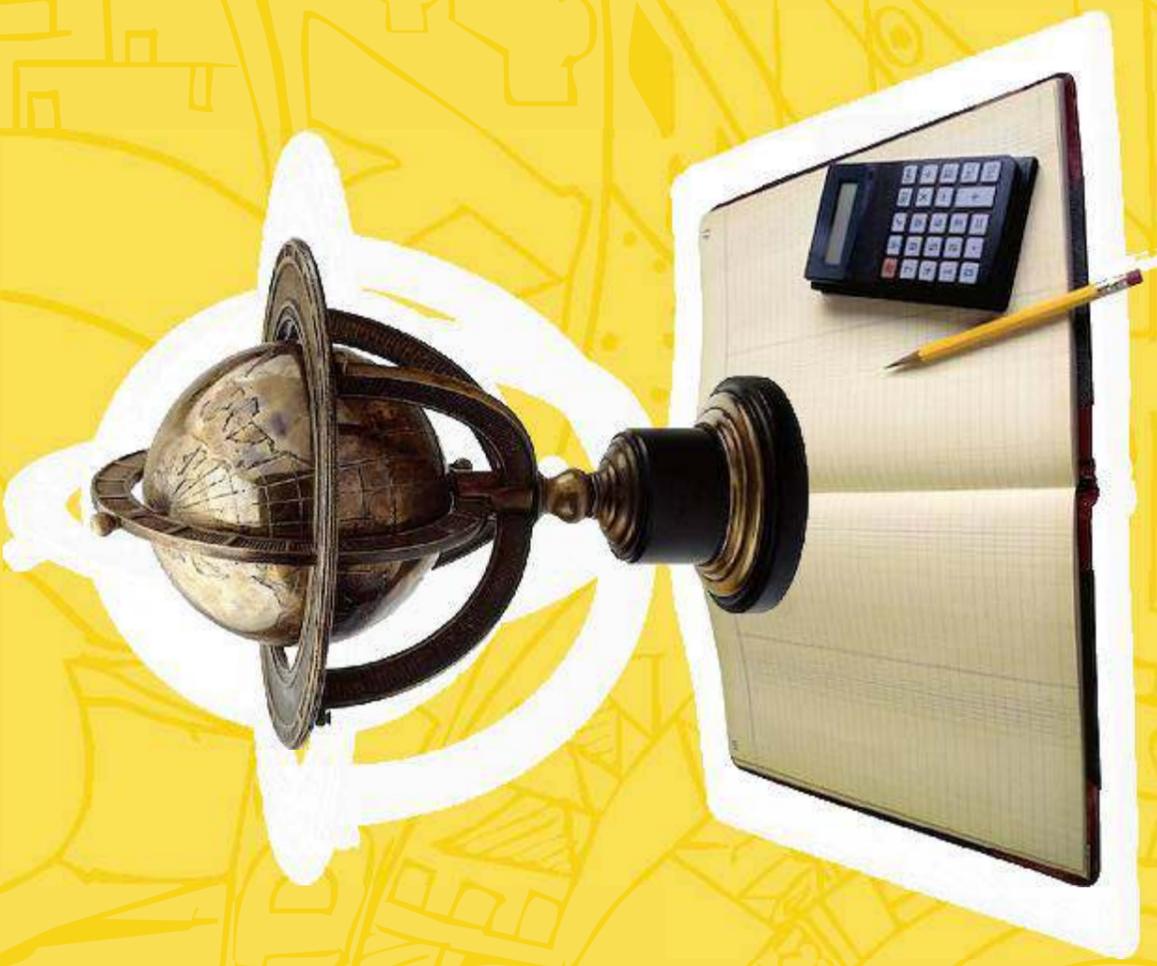
### (j) Income taxes

The Company is subject to income taxes in the local jurisdiction. Significant judgement is required in determining the provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Company recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the period in which such determination is made.

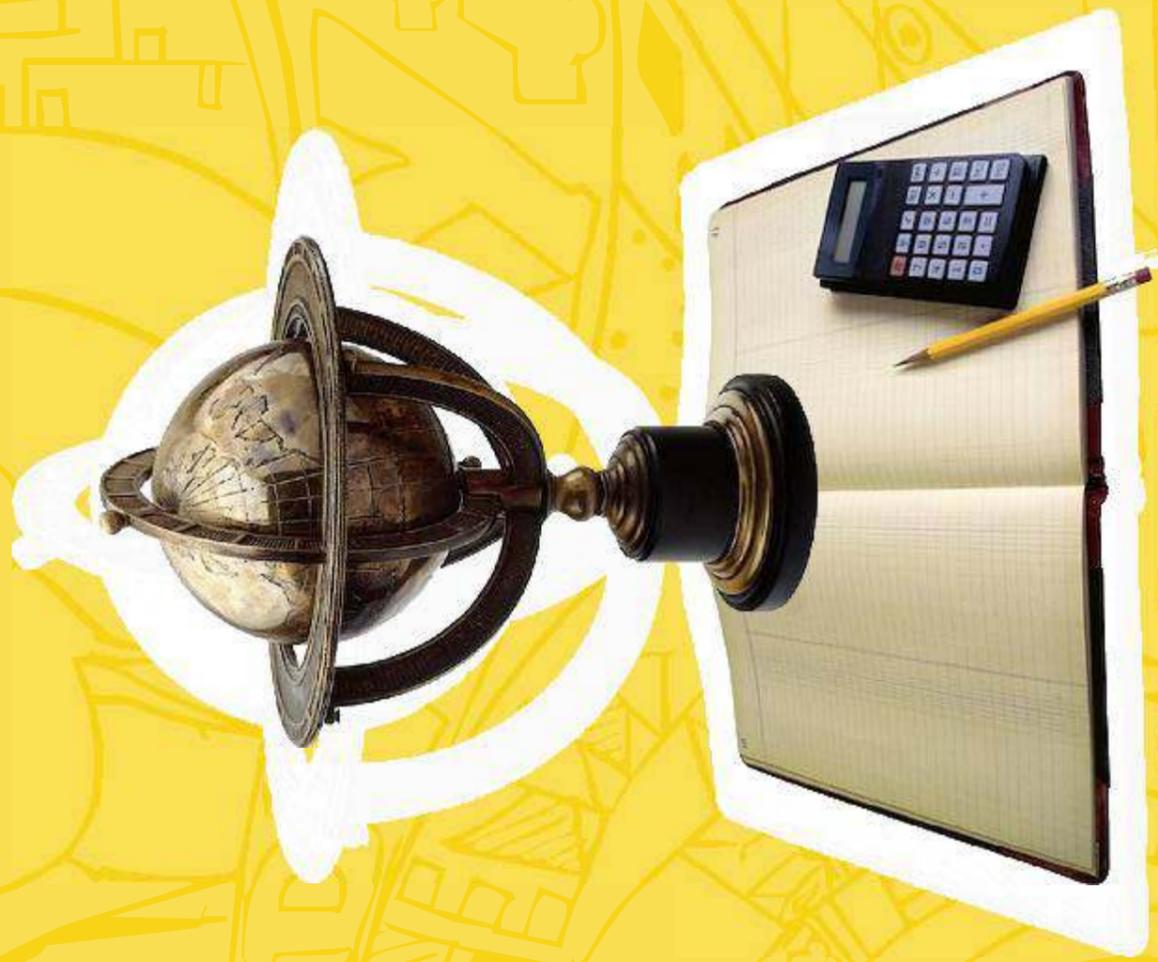
### (k) Sensitivity analysis

The sensitivity analysis reflects the impact, on profit or loss and equity, of changes in the relevant risk variables that are reasonably possible at the reporting date. See Note 46.1(j) and (48)(b) for the Company's sensitivity analysis.

# FINANCIALS & NOTES



# FINANCIALS & NOTES



# Statement of Financial Position

## For The Year Ended 31 December 2012

| In thousands of Naira               | Notes | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Group<br>01-Jan-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 | Company<br>01-Jan-11 |
|-------------------------------------|-------|--------------------|--------------------|--------------------|----------------------|----------------------|----------------------|
| <b>Assets</b>                       |       |                    |                    |                    |                      |                      |                      |
| Cash and cash equivalents           | 5     | 11,328,839         | 9,442,965          | 10,469,363         | 10,441,484           | 8,349,949            | 9,856,269            |
| Financial assets                    | 6     | 28,217,857         | 15,729,022         | 14,225,262         | 27,969,458           | 15,566,765           | 14,039,542           |
| Trade receivables                   | 7     | 822,364            | 2,306,665          | 2,054,437          | 822,364              | 2,306,665            | 2,054,437            |
| Reinsurance assets                  | 8     | 16,685,999         | 6,083,404          | 4,216,097          | 16,685,999           | 6,083,404            | 4,216,097            |
| Deferred acquisition cost           | 9     | 397,319            | 404,793            | 378,120            | 397,319              | 404,793              | 378,120              |
| Other receivables and prepayments   | 10    | 2,348,803          | 2,391,324          | 1,745,897          | 1,683,972            | 1,785,794            | 1,284,128            |
| Investment in associates            | 11    | 942,654            | 639,302            | 301,056            | 788,209              | 788,209              | 695,375              |
| Investment in subsidiaries          | 12    | -                  | -                  | -                  | 541,258              | 541,258              | 342,946              |
| Investment properties               | 13    | 2,435,000          | 2,327,421          | 2,327,421          | 2,215,000            | 2,107,421            | 2,283,421            |
| Deferred tax assets                 | 24.2  | 11,775             | -                  | -                  | -                    | -                    | -                    |
| Intangible assets                   | 15    | 131,658            | 126,161            | 174,504            | 118,060              | 108,678              | 162,790              |
| Property and equipment              | 16    | 5,087,880          | 4,315,975          | 3,368,643          | 4,141,563            | 3,536,467            | 2,563,259            |
| Statutory deposits                  | 14    | 520,000            | 520,000            | 520,000            | 520,000              | 520,000              | 520,000              |
| <b>Total assets</b>                 |       | <b>68,930,148</b>  | <b>44,287,031</b>  | <b>39,780,800</b>  | <b>66,324,686</b>    | <b>42,009,403</b>    | <b>38,396,384</b>    |
| <b>Liabilities</b>                  |       |                    |                    |                    |                      |                      |                      |
| Insurance contract liabilities      | 17    | 35,557,629         | 17,530,494         | 11,901,833         | 35,557,629           | 17,530,494           | 11,901,833           |
| Investment contract liabilities     | 18    | 10,293,658         | 8,925,288          | 7,562,545          | 10,293,658           | 8,925,288            | 7,562,545            |
| Trade payables                      | 19    | 5,466,790          | 3,399,900          | 4,246,285          | 5,466,790            | 3,398,878            | 4,239,095            |
| Provision and other payables        | 20    | 2,880,706          | 1,580,984          | 2,085,743          | 1,960,728            | 833,831              | 1,354,763            |
| Borrowings                          | 21    | 326,839            | 538,722            | 60,405             | -                    | -                    | -                    |
| Retirement benefit obligation       | 22    | 344,593            | 337,896            | 286,652            | 344,593              | 337,896              | 382,983              |
| Current tax liabilities             | 23    | 369,469            | 681,269            | 856,126            | 242,534              | 616,179              | 808,464              |
| Deferred tax liabilities            | 24    | 580,128            | 586,586            | 422,013            | 472,221              | 489,190              | 357,222              |
| Managed funds                       |       | -                  | -                  | -                  | -                    | -                    | -                    |
| <b>Total liabilities</b>            |       | <b>55,819,812</b>  | <b>33,581,139</b>  | <b>27,517,933</b>  | <b>54,338,161</b>    | <b>32,131,753</b>    | <b>26,606,905</b>    |
| <b>Capital and reserves</b>         |       |                    |                    |                    |                      |                      |                      |
| Issued and paid up share capital    | 25.1  | 4,389,798          | 4,389,798          | 4,115,436          | 4,389,798            | 4,389,798            | 4,115,436            |
| Share premium                       | 25.2  | 387,826            | 387,826            | 387,826            | 387,826              | 387,826              | 387,826              |
| Contingency reserve                 | 25.3  | 3,860,340          | 2,943,723          | 2,310,857          | 3,860,341            | 2,943,723            | 2,310,857            |
| Retained earnings                   | 25.4  | 1,290,865          | 1,694,167          | 1,631,021          | 943,741              | 1,686,791            | 1,845,852            |
| Assets revaluation reserves         | 25.5  | 341,319            | 324,850            | 324,850            | 341,319              | 324,850              | 308,799              |
| Fair value reserves                 | 25.6  | 2,055,690          | 242,902            | 2,546,367          | 2,063,501            | 250,714              | 2,546,367            |
| Other reserves                      | 25.7  | 76,583             | 112,868            | 351,056            | -                    | -                    | 274,362              |
| <b>Shareholders funds:</b>          |       | <b>12,402,421</b>  | <b>10,096,134</b>  | <b>11,667,413</b>  | <b>11,986,525</b>    | <b>9,967,650</b>     | <b>11,789,479</b>    |
| Non controlling interest            | 26    | 707,915            | 609,758            | 595,454            | -                    | -                    | -                    |
| <b>Total Equity</b>                 |       | <b>13,110,336</b>  | <b>10,705,892</b>  | <b>12,262,867</b>  | <b>11,986,525</b>    | <b>9,967,650</b>     | <b>11,789,479</b>    |
| <b>Total equity and liabilities</b> |       | <b>68,930,148</b>  | <b>44,287,031</b>  | <b>39,780,800</b>  | <b>66,324,686</b>    | <b>42,009,403</b>    | <b>38,396,384</b>    |

SIGNED ON BEHALF OF THE BOARD OF DIRECTORS BY:

Mallam Umar Yahaya  
FRC/2013/IODN/00000003223

 Chairman

Mr. Oye Hassan Odukale  
FRC/2013/IODN/00000001963

 Managing Director

Approved by the Board of Directors on 4 June 2013

Additional certification by:

Mr. David Ayodele Onilado  
FRC/2012/ICAN/00000000482

 Chief Financial Officer

The significant accounting policies on pages 12 to 25 and the notes on pages 31 to 111 form an integral part of the financial statements

# Statement of Comprehensive Income

## For The Year Ended 31 December 2012

| In thousands of Naira   | Notes  | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|---|--------|--------------------|--------------------|----------------------|----------------------|
| Gross premium written   | 27     | 36,920,537         | 24,085,772         | 36,920,537           | 24,085,772           |
| Gross premium income  | 27     | 25,924,183         | 22,462,150         | 25,924,183           | 22,462,150           |
| Reinsurance expenses  | 28     | (12,887,858)       | (9,314,392)        | (12,887,858)         | (9,314,392)          |
| Net premium income  |        | 13,036,325         | 13,147,758         | 13,036,325           | 13,147,758           |
| Fees and commission income  | 29     | 1,528,857          | 1,683,623          | 1,528,857            | 1,683,623            |
| Net underwriting income   |        | 14,565,182         | 14,831,38          | 14,565,182           | 14,831,381           |
| Claims expense  | 30     | (8,347,812)        | (7,167,552)        | (8,347,812)          | (7,167,552)          |
| Underwriting expenses   | 31     | (3,920,644)        | (3,482,696)        | (3,920,644)          | (3,482,696)          |
| Underwriting profit   |        | 2,296,726          | 4,181,133          | 2,296,726            | 4,181,133            |
| Investment income   | 32     | 3,161,951          | 1,925,469          | 2,985,787            | 1,864,240            |
| Net fair value gains on financial assets at fair value through profit or loss | 33     | 1,469,247          | (305,821)          | 1,469,247            | (290,555)            |
| Other operating income  | 34     | 1,050,061          | 1,434,610          | 253,683              | 550,191              |
| Management expenses   | 35     | (4,063,706)        | (3,142,687)        | (3,349,286)          | (2,534,738)          |
| Result of operating activities  |        | 3,914,279          | 4,092,704          | 3,656,147            | 3,770,271            |
| Finance cost  | 36     | (885,728)          | (668,918)          | (853,386)            | (606,993)            |
| Impairment  | 37     | (1,909,888)        | (1,790,933)        | (1,976,273)          | (1,670,332)          |
| Group's share of associate's profit for the year                              | 11(b)i | 313,013            | 245,411            | -                    | -                    |
| Profit before taxation  |        | 1,431,676          | 1,878,265          | 826,488              | 1,492,946            |
| Income taxes  | 38     | (275,957)          | (610,699)          | (152,920)            | (519,122)            |
| Profit after taxation   |        | 1,155,719          | 1,267,565          | 673,568              | 973,824              |
| Other comprehensive income, net of tax  |        |                    |                    |                      |                      |
| Items within OCI that may be reclassified to the profit or loss:              |        |                    |                    |                      |                      |
| Net fair value changes on available for sale financial assets                 | 40     | 1,812,787          | (2,303,465)        | 1,812,787            | (2,295,653)          |
| Items within OCI that will not be reclassified to the profit or loss:         |        |                    |                    |                      |                      |
| Gain/ (loss) on revaluation of properties and equipment                       | 40     | 16,469             | -                  | (7,950)              | -                    |
| Total other comprehensive income  |        | 1,829,256          | (2,303,465)        | 1,820,737            | (2,295,653)          |
| Total comprehensive income for the year                                       |        | 2,984,975          | (1,035,899)        | 2,494,305            | (1,321,829)          |
| Profit attributable to:   |        |                    |                    |                      |                      |
| Owners of the Company   |        | 1,032,336          | 1,232,187          | 673,568              | 973,824              |
| Non-controlling interest  | 26(b)  | 123,383            | 35,379             | -                    | -                    |
| Profit attributable to owners of the Company                                  |        | 1,155,719          | 1,267,565          | 673,568              | 973,824              |
| Other comprehensive income attributable to:                                   |        |                    |                    |                      |                      |
| Owners of the Company   |        | 2,861,592          | (1,071,278)        | 2,494,305            | (1,321,829)          |
| Non-controlling interest  | 26(b)  | 123,383            | 35,379             | -                    | -                    |
| Profit attributable to owners of the Company                                  |        | 2,984,975          | (1,035,899)        | 2,494,305            | (1,321,829)          |
| Earnings per share:   |        |                    |                    |                      |                      |
| -Basic (kobo)   | 39     | 13                 | 14                 | 8                    | 11                   |
| -Diluted (kobo)   | 39     | 13                 | 14                 | 8                    | 11                   |

The significant accounting policies on pages 12 to 25 and the notes on pages 31 to 111 form an integral part of the financial statements

# Statement of Changes in Equity

## For the Year Ended December 2012

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|  | Share capital    | Share premium  | Retained earnings | Asset replacement reserve | Fair value reserve on Available for sale financial assets | Contingency reserve | Asset revaluation reserve | Foreign currency translation reserve | Bonus reserves | Total             | Non controlling interest | Gross Total       |
|--|------------------|----------------|-------------------|---------------------------|---|---------------------|---------------------------|--------------------------------------|----------------|-------------------|--------------------------|-------------------|
| In thousands of Naira  |                  |                |                   |                           |   |                     |                           |                                      |                |                   |                          |                   |
| <b>Group</b>   |                  |                |                   |                           |   |                     |                           |                                      |                |                   |                          |                   |
| As at 1 January 2012   | 4,389,798        | 387,826        | 1,694,167         | 57,563                    | 242,903   | 2,943,723           | 324,850                   | -                                    | -              | 10,040,830        | 609,758                  | 10,650,588        |
| Profit for the year  | -                | -              | 1,032,336         | -                         | -   | -                   | -                         | -                                    | -              | 1,032,336         | 123,382                  | 1,155,718         |
| <b>Other comprehensive income</b>  |                  |                |                   |                           |   |                     |                           |                                      |                |                   |                          |                   |
| Change in fair value of financial asset through other comprehensive income | -                | -              | -                 | -                         | 1,812,787   | -                   | -                         | -                                    | -              | 1,812,787         | -                        | 1,812,787         |
| Transfer to asset replacement reserve                                      | -                | -              | (19,020)          | 19,020                    | -   | -                   | (16,469)                  | -                                    | -              | 16,469            | 18,275                   | 34,744            |
| Transfer to contingency reserve  | -                | -              | (916,618)         | -                         | -   | 916,618             | -                         | -                                    | -              | -                 | -                        | -                 |
| Deferred tax   | -                | -              | -                 | -                         | -   | -                   | -                         | -                                    | -              | -                 | -                        | -                 |
| Exchange difference  | -                | -              | -                 | -                         | -   | -                   | -                         | -                                    | -              | -                 | -                        | -                 |
| Fair value gain on property and equipment                                  | -                | -              | -                 | -                         | -   | -                   | -                         | -                                    | -              | -                 | -                        | -                 |
| <b>Total comprehensive income for the year</b>                             | <b>4,389,798</b> | <b>387,826</b> | <b>1,710,866</b>  | <b>76,583</b>             | <b>2,055,690</b>  | <b>3,860,341</b>    | <b>341,319</b>            | <b>-</b>                             | <b>-</b>       | <b>12,902,423</b> | <b>751,415</b>           | <b>13,653,837</b> |
| <b>Transaction with owners:</b>  |                  |                |                   |                           |   |                     |                           |                                      |                |                   |                          |                   |
| Bonus issue  | -                | -              | -                 | -                         | -   | -                   | -                         | -                                    | -              | (500,000)         | (43,500)                 | (543,500)         |
| Dividend declared  | -                | -              | (500,000)         | -                         | -   | -                   | -                         | -                                    | -              | (500,000)         | (43,500)                 | (543,500)         |
| <b>Total transactions with owners:</b>                                     | <b>-</b>         | <b>-</b>       | <b>(500,000)</b>  | <b>-</b>                  | <b>-</b>  | <b>-</b>            | <b>-</b>                  | <b>-</b>                             | <b>-</b>       | <b>(500,000)</b>  | <b>(43,500)</b>          | <b>(543,500)</b>  |
| <b>As at 31 December 2012</b>  | <b>4,389,798</b> | <b>387,826</b> | <b>1,290,866</b>  | <b>76,583</b>             | <b>2,055,690</b>  | <b>3,860,341</b>    | <b>314,319</b>            | <b>-</b>                             | <b>-</b>       | <b>12,402,423</b> | <b>707,915</b>           | <b>13,110,337</b> |

### COMPANY STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2012

|  | Note | Share capital    | Share premium  | Retained earnings | Fair value reserve on Available for sale financial assets | Contingency reserve | Asset revaluation reserve | Foreign currency translation reserve | Bonus reserves | Total             |
|--|------|------------------|----------------|-------------------|---|---------------------|---------------------------|--------------------------------------|----------------|-------------------|
| In thousands of Naira  |      |                  |                |                   |   |                     |                           |                                      |                |                   |
| <b>Company</b>   |      |                  |                |                   |   |                     |                           |                                      |                |                   |
| As at 1 January 2012   |      | 4,389,798        | 387,826        | 1,686,791         | 250,714   | 2,943,723           | 308,799                   | -                                    | -              | 9,967,651         |
| Profit for the year  |      | -                | -              | 673,568           | -   | -                   | -                         | -                                    | -              | 673,568           |
| <b>Other comprehensive income</b>  |      |                  |                |                   |   |                     |                           |                                      |                |                   |
| Change in fair value of financial asset through other comprehensive income |      | -                | -              | -                 | 1,812,787   | -                   | -                         | -                                    | -              | 1,812,787         |
| Fair value gain on property and equipment                                  |      | -                | -              | -                 | -   | -                   | 32,520                    | -                                    | -              | 32,520            |
| Revaluation surplus  |      | -                | -              | -                 | -   | -                   | -                         | -                                    | -              | -                 |
| Transfer to contingency reserve  |      | -                | -              | (916,618)         | -   | 916,618             | -                         | -                                    | -              | -                 |
| Deferred tax   |      | -                | -              | -                 | -   | -                   | -                         | -                                    | -              | -                 |
| <b>Total comprehensive income for the year</b>                             |      | <b>4,389,798</b> | <b>387,826</b> | <b>1,443,741</b>  | <b>2,063,501</b>  | <b>3,860,341</b>    | <b>341,319</b>            | <b>-</b>                             | <b>-</b>       | <b>12,486,526</b> |
| <b>Transaction with owners:</b>  |      |                  |                |                   |   |                     |                           |                                      |                |                   |
| Bonus issue  |      | -                | -              | -                 | -   | -                   | -                         | -                                    | -              | -                 |
| Final dividend declared  |      | -                | -              | (500,000)         | -   | -                   | -                         | -                                    | -              | (500,000)         |
| <b>Total transactions with owners:</b>                                     |      | <b>-</b>         | <b>-</b>       | <b>(500,000)</b>  | <b>-</b>  | <b>-</b>            | <b>-</b>                  | <b>-</b>                             | <b>-</b>       | <b>(500,000)</b>  |
| <b>As at 31 December 2012</b>  |      | <b>4,389,798</b> | <b>387,826</b> | <b>943,741</b>    | <b>2,063,501</b>  | <b>3,860,341</b>    | <b>314,319</b>            | <b>-</b>                             | <b>-</b>       | <b>11,986,526</b> |

## Statement of Changes in Equity (Cont'd)

For The Year Ended 31 December 2012

| In thousands of Naira  | Share capital    | Share premium  | Retained earnings | Fair value reserve on Investment property | Fair value reserve on Available for sale financial assets | Contingency reserve | Asset revaluation reserve | Foreign currency translation reserve | Bonus reserves | Asset replacement reserve (Group) | Asset replacement reserve (M.I) | Total controlling interest | Non controlling interest | Gross Total       |
|--|------------------|----------------|-------------------|---|---|---------------------|---------------------------|--------------------------------------|----------------|-----------------------------------|---------------------------------|----------------------------|--------------------------|-------------------|
| As at 1 January 2011   | 4,115,436        | 387,826        | 1,631,021         | -   | 2,546,367   | 2,310,857           | 324,850                   | -                                    | 274,362        | 39,114                            | 37,580                          | 11,667,413                 | 595,454                  | 12,262,867        |
| Profit for the year  | -                | -              | 1,232,187         | -   | -   | -                   | -                         | -                                    | -              | -                                 | -                               | 1,232,187                  | 35,379                   | 1,267,565         |
| <b>Other comprehensive income</b>  |                  |                |                   |   |   |                     |                           |                                      |                |                                   |                                 |                            |                          |                   |
| Change in fair value of financial asset through other comprehensive income | -                | -              | -                 | -   | (2,303,465)   | -                   | -                         | -                                    | -              | -                                 | -                               | (2,303,465)                | -                        | (2,303,465)       |
| Exchange difference  | -                | -              | -                 | -   | -   | -                   | -                         | -                                    | -              | -                                 | -                               | -                          | -                        | -                 |
| Transfer to asset replacement reserves                                     | -                | -              | (36,174)          | -   | -   | -                   | -                         | -                                    | -              | 18,449                            | 17,725                          | -                          | 17,725                   | 17,725            |
| Transfer contingency reserve   | -                | -              | (632,866)         | -   | -   | 632,866             | -                         | -                                    | -              | -                                 | -                               | -                          | -                        | -                 |
| Deferred tax   | -                | -              | -                 | -   | -   | -                   | -                         | -                                    | -              | -                                 | -                               | -                          | -                        | -                 |
| Total comprehensive income for the year                                    | 4,115,436        | 387,826        | 2,191,167         | -   | 242,902   | 2,943,723           | 324,850                   | -                                    | 274,362        | 57,563                            | 55,305                          | 10,596,135                 | 648,558                  | 11,244,693        |
| <b>Transaction with owners:</b>  |                  |                |                   |   |   |                     |                           |                                      |                |                                   |                                 |                            |                          |                   |
| Bonus issue  | 274,362          | -              | -                 | -   | -   | -                   | -                         | -                                    | (274,362)      | -                                 | -                               | -                          | -                        | -                 |
| Transfer from profit   | -                | -              | -                 | -   | -   | -                   | -                         | -                                    | -              | -                                 | -                               | -                          | -                        | -                 |
| Dividend declared  | -                | -              | (500,000)         | -   | -   | -                   | -                         | -                                    | -              | -                                 | -                               | (500,000)                  | (38,800)                 | (538,800)         |
| Transaction with owners:   | 274,362          | -              | (500,000)         | -   | -   | -                   | -                         | -                                    | (274,362)      | -                                 | -                               | (500,000)                  | (38,800)                 | (538,800)         |
| <b>As at 31 December 2011</b>  | <b>4,389,798</b> | <b>387,826</b> | <b>1,694,167</b>  | <b>-</b>                                  | <b>242,902</b>  | <b>2,943,723</b>    | <b>324,850</b>            | <b>-</b>                             | <b>-</b>       | <b>57,563</b>                     | <b>55,305</b>                   | <b>0,096,135</b>           | <b>609,758</b>           | <b>10,705,893</b> |

### COMPANY STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2011

| In thousands of Naira  | Note | Share capital    | Share premium  | Retained earnings | Fair value reserve on Available for sale financial assets | Contingency reserve | Asset revaluation reserve | Foreign currency translation reserve | Bonus reserves | Total            |
|--|------|------------------|----------------|-------------------|---|---------------------|---------------------------|--------------------------------------|----------------|------------------|
| As at 1 January 2011   |      | 4,115,436        | 387,826        | 1,845,832         | 2,546,367   | 2,310,857           | 308,799                   | -                                    | 274,362        | 11,789,479       |
| Profit for the year  |      | -                | -              | 973,824           | -   | -                   | -                         | -                                    | -              | 973,824          |
| <b>Other comprehensive income</b>  |      |                  |                |                   |   |                     |                           |                                      |                |                  |
| Change in fair value of financial asset through other comprehensive income |      | -                | -              | -                 | (2,295,653)   | -                   | -                         | -                                    | -              | (2,295,653)      |
| Exchange difference  |      | -                | -              | -                 | -   | -                   | -                         | -                                    | -              | -                |
| Transfer to contingency reserve  |      | -                | -              | (632,866)         | -   | 632,866             | -                         | -                                    | -              | -                |
| Deferred tax   |      | -                | -              | -                 | -   | -                   | -                         | -                                    | -              | -                |
| Total comprehensive income for the year                                    |      | 4,115,436        | 387,826        | 2,186,791         | 250,714   | 2,943,723           | 308,799                   | -                                    | 274,362        | 10,467,650       |
| <b>Transaction with owners:</b>  |      |                  |                |                   |   |                     |                           |                                      |                |                  |
| Dividend declared  |      | -                | -              | (500,000)         | -   | -                   | -                         | -                                    | -              | (500,000)        |
| Bonus issue  |      | 274,362          | -              | -                 | -   | -                   | -                         | -                                    | (274,362)      | -                |
| Total transactions with owners:  |      | 274,362          | -              | (500,000)         | -   | -                   | -                         | -                                    | (274,362)      | (500,000)        |
| <b>As at 31 December 2011</b>  |      | <b>4,389,798</b> | <b>387,826</b> | <b>1,686,791</b>  | <b>250,714</b>  | <b>2,943,723</b>    | <b>308,799</b>            | <b>-</b>                             | <b>-</b>       | <b>9,967,650</b> |

# Statement of Cash Flows

## For The Year Ended 31 December 2012

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|   |         | Group<br>31 December<br>2012 | Group<br>31 December<br>2011 | Company<br>31 December<br>2012 | Company<br>31 December<br>2011 |
|---|---------|------------------------------|------------------------------|--------------------------------|--------------------------------|
| In thousands of Naira   |         |                              |                              |                                |                                |
| Net cash flow from operating activities before changes in operating assets: | 41      | 17,047,966                   | 6,553,550                    | 16,687,066                     | 6,083,440                      |
| Changes in working capital  |         |                              |                              |                                |                                |
| Change in trade receivables   |         | 168,437                      | (1,400,494)                  | 168,437                        | (1,400,494)                    |
| Change in re-insurance asset  |         | (10,602,595)                 | (1,867,307)                  | (10,602,595)                   | (1,867,307)                    |
| Change in deferred acquisition cost   |         | 7,474                        | (26,673)                     | 7,474                          | (26,673)                       |
| Change in other receivables and prepayment                                  |         | (38,837)                     | (746,329)                    | 124,877                        | (499,106)                      |
| Change in investment contract liability                                     |         | 1,368,370                    | 1,362,743                    | 1,368,370                      | 1,362,743                      |
| Change in trade payables  |         | 2,066,890                    | (504,759)                    | 2,067,912                      | (840,217)                      |
| Change in provision and other payables                                      |         | 1,299,722                    | (478,317)                    | 1,126,897                      | (520,932)                      |
| Changes in borrowings   | 211,883 | -                            | -                            | -                              | -                              |
| Change in retirement benefit obligation                                     |         | 6,697                        | 27,591                       | 6,697                          | (45,087)                       |
| Change in managed funds   |         | 51,946                       | (31,973)                     | -                              | -                              |
| <b>Net cash from operating activities</b>                                   |         | <b>11,164,187</b>            | <b>2,925,603</b>             | <b>10,955,135</b>              | <b>2,246,367</b>               |
| Income tax paid   |         | (620,418)                    | (642,983)                    | (557,950)                      | (601,440)                      |
| VAT Paid  |         | -                            | -                            | -                              | -                              |
| <b>Net cash flow from operating activities</b>                              |         | <b>10,543,769</b>            | <b>2,282,620</b>             | <b>10,397,185</b>              | <b>1,644,927</b>               |
| <b>Cash flows from investing activities</b>                                 |         |                              |                              |                                |                                |
| Purchases of property and equipment   | 16      | (1,021,970)                  | (1,308,333)                  | (841,004)                      | (1,158,655)                    |
| Revaluation of property and equipment                                       | 16      | (46,457)                     | -                            | (46,457)                       | -                              |
| Purchases of intangible assets  | 15      | (74,316)                     | (7,712)                      | (74,316)                       | -                              |
| Proceed from the disposal of property and equipment                         |         | 14,415                       | 5,179                        | 14,415                         | 5,179                          |
| Proceed from the disposal of investment property                            |         | 72,933                       | -                            | 72,933                         | -                              |
| Purchase of financial asset   |         | (8,532,240)                  | (3,704,164)                  | (8,669,095)                    | (3,336,153)                    |
| Additional investment in subsidiaries                                       |         | -                            | -                            | -                              | (198,312)                      |
| Additional investment in associates   |         | -                            | (92,834)                     | -                              | (92,834)                       |
| Transfer to investment in subsidiaries                                      |         | -                            | -                            | -                              | 176,000                        |
| Dividend received   | 32      | 583,194                      | 516,757                      | 595,557                        | 523,302                        |
| Purchase of investment properties   | 13      | (9,858)                      | (10,570)                     | (9,858)                        | (10,570)                       |
| Rental income from investment property                                      | 34      | 33,127                       | 7,367                        | 30,392                         | 7,367                          |
| Proceed from the disposal of investment securities                          |         | 1,021,783                    | 1,407,700                    | 1,021,783                      | 1,433,429                      |
| <b>Net cash used in investing activities</b>                                |         | <b>(7,959,389)</b>           | <b>(3,186,610)</b>           | <b>(7,905,651)</b>             | <b>(2,651,247)</b>             |
| <b>Cash flows from financing activities</b>                                 |         |                              |                              |                                |                                |
| Cash paid to minority   |         | (43,500)                     | (38,800)                     | -                              | -                              |
| Dividends paid  |         | (400,000)                    | (500,000)                    | (400,000)                      | (500,000)                      |
| Loan taken  |         | -                            | 478,317                      | -                              | -                              |
| Loan repayment  |         | (211,884)                    | -                            | -                              | -                              |
| Interest paid on term loans   |         | (43,122)                     | (61,925)                     | -                              | -                              |
| <b>Net cash used in financing activities</b>                                |         | <b>(698,506)</b>             | <b>(122,408)</b>             | <b>(400,000)</b>               | <b>(500,000)</b>               |
| Net increase/decrease in cash and cash equivalent                           |         | 1,885,874                    | (1,026,399)                  | 2,091,535                      | (1,506,320)                    |
| Cash and cash equivalent at beginning of year/ period                       |         | 9,442,965                    | 10,469,363                   | 8,349,949                      | 9,856,269                      |
| Cash and cash equivalent at end of year/ period                             | 5       | 11,328,839                   | 9,442,965                    | 10,441,484                     | 8,349,949                      |

# Notes to the Financial Statements

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## 5.0 Cash and cash equivalents

| In thousands of Naira                    | Group<br>2012     | Group<br>2011    | Group<br>1 Jan 2011 | Company<br>2012   | Company<br>2011  | Company<br>1 Jan 2011 |
|--|-------------------|------------------|---------------------|-------------------|------------------|-----------------------|
| Cash in hand                             | 1,185             | 850              | 1,774               | 744               | 433              | 1,394                 |
| Cash at bank                             | 1,634,810         | 1,069,475        | 2,512,227           | 1,527,648         | 968,053          | 2,270,391             |
| Short-term bank deposits                 | 9,692,844         | 8,372,640        | 7,955,362           | 8,913,092         | 7,381,463        | 7,584,484             |
| <b>Total cash &amp; cash equivalents</b> | <b>11,328,839</b> | <b>9,442,965</b> | <b>10,469,363</b>   | <b>10,441,484</b> | <b>8,349,949</b> | <b>9,856,269</b>      |

Short-term bank deposits are made for varying periods of between one day and three months depending on the immediate cash requirements of the Group. The carrying amounts disclosed above reasonably approximate fair value at the reporting date.

## 6.0 Financial assets:

| In thousands of Naira  | Group<br>2012     | Group<br>2011     | Group<br>1 Jan 2011 | Company<br>2012   | Company<br>2011   | Company<br>1 Jan 2011 |
|--|-------------------|-------------------|---------------------|-------------------|-------------------|-----------------------|
| Financial assets designated at fair value through profit or loss (see note 11.1 below) | 9,348,694         | 2,472,825         | 1,176,262           | 9,244,012         | 2,465,989         | 1,087,353             |
| Available for sale (see note 11.2 below)   | 10,540,026        | 10,243,260        | 12,067,052          | 10,454,275        | 10,087,838        | 11,970,241            |
| Held to maturity (see note 11.3 below)   | 8,329,137         | 3,012,938         | 981,948             | 8,271,171         | 3,012,938         | 981,948               |
|  | <b>28,217,857</b> | <b>15,729,022</b> | <b>14,225,262</b>   | <b>27,969,458</b> | <b>15,566,765</b> | <b>14,039,542</b>     |
| Current  | 10,194,785        | 3,883,626         | 2,566,244           | 10,090,103        | 3,876,790         | 2,477,335             |
| Non Current  | 18,023,073        | 11,845,396        | 11,659,018          | 17,879,355        | 11,689,975        | 11,562,207            |
|  | <b>28,217,857</b> | <b>15,729,022</b> | <b>14,225,262</b>   | <b>27,969,458</b> | <b>15,566,765</b> | <b>14,039,542</b>     |

### 6.1 Financial assets designated at fair value through profit or loss

| In thousands of Naira | Group<br>2012    | Group<br>2011    | Group<br>1 Jan 2011 | Company<br>2012  | Company<br>2011  | Company<br>1 Jan 2011 |
|-----------------------|------------------|------------------|---------------------|------------------|------------------|-----------------------|
| Government bonds      | 7,131,698        | 1,661,843        | -                   | 7,131,698        | 1,661,843        | -                     |
| Corporate bonds       | 50,000           | 50,000           | -                   | 50,000           | 50,000           | -                     |
| Debt securities       | 7,181,698        | 1,711,843        | -                   | 7,181,698        | 1,711,843        | -                     |
| Quoted equities       | 2,166,996        | 760,982          | 1,176,262           | 2,062,314        | 754,146          | 1,087,353             |
|                       | <b>9,348,694</b> | <b>2,472,825</b> | <b>1,176,262</b>    | <b>9,244,012</b> | <b>2,465,989</b> | <b>1,087,353</b>      |

### 6.2 Available for sale financial assets

| In thousands of Naira                          | Group<br>2012     | Group<br>2011     | Group<br>1 Jan 2011 | Company<br>2012   | Company<br>2011   | Company<br>1 Jan 2011 |
|--|-------------------|-------------------|---------------------|-------------------|-------------------|-----------------------|
| Quoted equities                                | 8,104,493         | 7,159,691         | 8,809,354           | 8,104,493         | 7,090,030         | 8,798,295             |
| Unquoted equities at cost                      | 2,232,464         | 2,250,001         | 2,007,393           | 2,146,712         | 2,164,241         | 1,921,641             |
| Equity securities                              | 10,336,957        | 9,409,692         | 10,816,747          | 10,251,205        | 9,254,271         | 10,719,936            |
| Convertible debt note (corporate bond) at cost | 1,111,125         | 1,111,125         | 1,111,125           | 1,111,125         | 1,111,125         | 1,111,125             |
|  | <b>11,448,081</b> | <b>10,520,817</b> | <b>11,927,872</b>   | <b>11,362,330</b> | <b>10,365,396</b> | <b>11,831,061</b>     |
| Foreign currency gain on debt securities       | 348,073           | 353,251           | 278,857             | 348,073           | 353,251           | 278,857               |
|  | <b>11,796,154</b> | <b>10,874,068</b> | <b>12,206,729</b>   | <b>11,710,403</b> | <b>10,718,646</b> | <b>12,109,918</b>     |
| Less: allowance for impairment loss            | (1,256,128)       | (630,808)         | (139,677)           | (1,256,128)       | (630,808)         | (139,677)             |
|  | <b>10,540,026</b> | <b>10,243,260</b> | <b>12,067,052</b>   | <b>10,454,275</b> | <b>10,087,838</b> | <b>11,970,241</b>     |

The convertible debt note represents the Company's investment in Seawolf Oilfield Services Limited's (Seawolf) debenture note which has an interest rate of 7% and maturity date of 2012. Subsequent to the maturity date, the Company entered into an agreement with Seawolf to extend the maturity period to 2027 with 8 years moratorium and zero coupon rate. The investment is dollar denominated and the foreign currency gain on translation is recognised above. The investment has been written down to recognise the impairment loss of N625.3 million (2011: 491.1 million).

### 6.2(a) The movement in the allowance for impairment losses on available for sale unquoted equities is as follows:

| In thousands of Naira        | Group<br>2012    | Group<br>2011  | Group<br>1 Jan 2011 | Company<br>2012  | Company<br>2011 | Company<br>1 Jan 2011 |
|------------------------------|------------------|----------------|---------------------|------------------|-----------------|-----------------------|
| Balance, beginning of year   | 630,808          | 139,677        | -                   | 630,808          | 139,677         | -                     |
| Charge for the year          | 625,320          | 491,131        | 139,677             | 625,320          | 491,131         | 139,677               |
| Allowance no longer required | -                | -              | -                   | -                | -               | -                     |
| <b>Balance, end of year</b>  | <b>1,256,128</b> | <b>630,808</b> | <b>139,677</b>      | <b>1,256,128</b> | <b>630,808</b>  | <b>139,677</b>        |

### 6.3 Held to maturity financial assets

| In thousands of Naira           | Group<br>2012    | Group<br>2011    | Group<br>1 Jan 2011 | Company<br>2012  | Company<br>2011  | Company<br>1 Jan 2011 |
|---------------------------------|------------------|------------------|---------------------|------------------|------------------|-----------------------|
| Government bonds                | 4,471,776        | 1,325,559        | 551,280             | 4,471,776        | 1,325,559        | 551,280               |
| Corporate bonds                 | 3,855,116        | 1,685,134        | 428,423             | 3,797,150        | 1,685,134        | 428,423               |
| Quoted debenture                | 1,310            | 1,310            | 1,310               | 1,310            | 1,310            | 1,310                 |
| Debt securities                 | 8,328,202        | 3,012,003        | 981,013             | 8,270,236        | 3,012,003        | 981,013               |
| Mutual funds                    | 935              | 935              | 935                 | 935              | 935              | 935                   |
|                                 | <b>8,329,137</b> | <b>3,012,938</b> | <b>981,948</b>      | <b>8,271,171</b> | <b>3,012,938</b> | <b>981,948</b>        |
| Allowance for impairment losses | -                | -                | -                   | -                | -                | -                     |
|                                 | <b>8,329,137</b> | <b>3,012,938</b> | <b>981,948</b>      | <b>8,271,171</b> | <b>3,012,938</b> | <b>981,948</b>        |

The debt securities are interest bearing and have stated interest rates of 7 to 16 per cent for government bonds and 7.25 to 9.75 per cent for the corporate bonds. The maturity dates are 5 to 18 years for the government bonds and 2 to 5 years for the corporate bonds.

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## 7.0 Trade receivables

(a) Trade receivable comprises the following:

| In thousands of Naira           | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|---------------------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| Due from Contract holders       | 120,462       | 127,415       | 96,776              | 120,462         | 127,415         | 96,776                |
| Due from Brokers                | 5,169,788     | 5,314,735     | 4,262,605           | 5,169,788       | 5,314,735       | 4,262,605             |
| Due from Agents                 | 1,261,603     | 1,280,742     | 1,051,786           | 1,261,603       | 1,280,742       | 1,051,786             |
| Due from Insurance companies    | 599,518       | 596,916       | 508,147             | 599,518         | 596,916         | 508,147               |
|                                 | 7,151,371     | 7,319,808     | 5,919,314           | 7,151,371       | 7,319,808       | 5,919,314             |
| Allowance for impairment losses | (6,329,007)   | (5,013,143)   | (3,864,877)         | (6,329,007)     | (5,013,143)     | (3,864,877)           |
|                                 | 822,364       | 2,306,665     | 2,054,437           | 822,364         | 2,306,665       | 2,054,437             |
| Current                         | 7,151,371     | 7,319,808     | 5,919,314           | 7,151,371       | 7,319,808       | 5,919,314             |
| Non-current                     | -             | -             | -                   | -               | -               | -                     |
|                                 | 7,151,371     | 7,319,808     | 5,919,314           | 7,151,371       | 7,319,808       | 5,919,314             |

(b) The age analysis of gross insurance receivables as at the end of the year is as follows:

| In thousands of Naira               | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|-------------------------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| Analysis of premium debtors in days |               |               |                     |                 |                 |                       |
| 0 - 90 days                         | 790,395       | 2,119,013     | 1,950,942           | 790,395         | 2,319,075       | 2,054,438             |
| 91 - 180 days                       | 63,939        | 375,300       | 206,933             | 63,939          | 1,805,556       | 1,765,156             |
| 181 days and above                  | 6,297,038     | 4,825,495     | 3,761,439           | 6,297,038       | 3,195,177       | 2,099,720             |
|                                     | 7,151,371     | 7,319,808     | 5,919,314           | 7,151,371       | 7,319,808       | 5,919,314             |

(c) The movement in allowance for impairment of trade receivables is as follows:

| In thousands of Naira      | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|----------------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| Balance, beginning of year | 5,013,143     | 3,864,877     | 1,293,003           | 5,013,143       | 3,864,877       | 1,293,003             |
| Addition during the year   | 1,315,864     | 1,148,266     | 2,571,874           | 1,315,864       | 1,148,266       | 2,571,874             |
| Write-off during the year  | -             | -             | -                   | -               | -               | -                     |
| Balance, end of year       | 6,329,007     | 5,013,143     | 3,864,877           | 6,329,007       | 5,013,143       | 3,864,877             |

## 8.0 Reinsurance assets

| In thousands of Naira    | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|--------------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| Prepaid reinsurance      | 7,751,260     | 3,067,868     | 2,842,245           | 7,751,260       | 3,067,868       | 2,842,245             |
| Reinsurance recoverable  | 6,185,938     | 1,865,718     | 772,754             | 6,185,938       | 1,865,718       | 772,754               |
| Due from reinsurers      | 2,748,801     | 1,149,818     | 601,098             | 2,748,801       | 1,149,818       | 601,098               |
|                          | 16,685,999    | 6,083,404     | 4,216,097           | 16,685,999      | 6,083,404       | 4,216,097             |
| Allowance for impairment | -             | -             | -                   | -               | -               | -                     |
|                          | 16,685,999    | 6,083,404     | 4,216,097           | 16,685,999      | 6,083,404       | 4,216,097             |
| Current                  | 16,685,999    | 6,083,404     | 4,216,097           | 16,685,999      | 6,083,404       | 4,216,097             |
| Non-current              | -             | -             | -                   | -               | -               | -                     |
|                          | 16,685,999    | 6,083,404     | 4,216,097           | 16,685,999      | 6,083,404       | 4,216,097             |

(a) Reinsurance assets are to be settled on demand and the carrying amount is not significantly different from the fair value.

(b) Reinsurance assets are not impaired as balances are set-off against payables from retrocession at the end of every quarter.

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## 9.0 Deferred acquisition costs

(a) Deferred acquisition costs represent commissions on unearned premium relating to the unexpired period of risks and comprise:

| In thousands of Naira  | Group<br>2012  | Group<br>2011  | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|------------------------|----------------|----------------|---------------------|-----------------|-----------------|-----------------------|
| Motor                  | 103,432        | 111,543        | 123,122             | 103,432         | 111,543         | 123,122               |
| Fire                   | 130,172        | 102,592        | 63,780              | 130,172         | 102,592         | 63,780                |
| General accident       | 42,263         | 51,366         | 61,378              | 42,263          | 51,366          | 61,378                |
| Marine                 | 85,142         | 82,785         | 83,305              | 85,142          | 82,785          | 83,305                |
| Workmen's compensation | -              | 4,292          | 4,232               | -               | 4,292           | 4,232                 |
| Bond                   | 1,021          | 7,469          | 7,614               | 1,021           | 7,469           | 7,614                 |
| Engineering            | 35,289         | 44,746         | 34,689              | 35,289          | 44,746          | 34,689                |
| Oil and gas            | -              | -              | -                   | -               | -               | -                     |
|                        | <b>397,319</b> | <b>404,793</b> | <b>378,120</b>      | <b>397,319</b>  | <b>404,793</b>  | <b>378,120</b>        |

(b) The movement in the deferred acquisition costs during the year is as shown below:

| In thousands of Naira               | Group<br>2012  | Group<br>2011  | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|-------------------------------------|----------------|----------------|---------------------|-----------------|-----------------|-----------------------|
| Balance, beginning of year          | 404,793        | 378,120        | 390,750             | 404,793         | 378,120         | 390,750               |
| (Decrease)/increase during the year | (7,474)        | 26,673         | (12,630)            | (7,474)         | 26,673          | (12,630)              |
| Balance, end of year                | <b>397,319</b> | <b>404,793</b> | <b>378,120</b>      | <b>397,319</b>  | <b>404,793</b>  | <b>378,120</b>        |
| Current                             | 397,319        | 404,793        | 378,120             | 397,319         | 404,793         | 378,120               |
| Non-current                         | -              | -              | -                   | -               | -               | -                     |
|                                     | <b>397,319</b> | <b>404,793</b> | <b>378,120</b>      | <b>397,319</b>  | <b>404,793</b>  | <b>378,120</b>        |

## 10.0 Other receivables and prepayments

| In thousands of Naira            | Group<br>2012    | Group<br>2011    | Group<br>1 Jan 2011 | Company<br>2012  | Company<br>2011  | Company<br>1 Jan 2011 |
|----------------------------------|------------------|------------------|---------------------|------------------|------------------|-----------------------|
| Loans                            | 1,439,326        | 1,815,998        | 1,119,641           | 1,300,032        | 1,590,992        | 1,019,142             |
| Finance lease receivable         | 272,866          | 233,627          | 207,685             | -                | -                | -                     |
| Prepayment and other receivables | 636,611          | 341,699          | 418,571             | 383,939          | 194,802          | 264,986               |
|                                  | <b>2,348,803</b> | <b>2,391,324</b> | <b>1,745,897</b>    | <b>1,683,971</b> | <b>1,785,794</b> | <b>1,284,128</b>      |

### 10.1 Loans

| In thousands of Naira  | Group<br>2012    | Group<br>2011    | Group<br>1 Jan 2011 | Company<br>2012  | Company<br>2011  | Company<br>1 Jan 2011 |
|------------------------|------------------|------------------|---------------------|------------------|------------------|-----------------------|
| Commercial loans       | 1,229,272        | 1,526,796        | 765,614             | 898,170          | 1,174,231        | 605,675               |
| Staff loans            | 70,520           | 94,146           | 130,115             | 66,637           | 86,559           | 126,800               |
| Agency loan            | 40,936           | 31,947           | 23,470              | 40,936           | 31,947           | 23,470                |
| Loan to policy holders | 388,114          | 362,305          | 298,628             | 388,114          | 362,305          | 298,628               |
|                        | 1,728,842        | 2,015,194        | 1,217,827           | 1,393,857        | 1,655,042        | 1,054,573             |
| Impairment allowance   | (289,516)        | (199,196)        | (98,186)            | (93,825)         | (64,050)         | (35,431)              |
|                        | <b>1,439,326</b> | <b>1,815,998</b> | <b>1,119,641</b>    | <b>1,300,032</b> | <b>1,590,992</b> | <b>1,019,142</b>      |

Agency loans are not impaired as repayment is from the agency fees payable to the agents on generation of insurance premium. It is repayable on demand and its carrying value approximates its fair value.

Loans to policy holders are not impaired as they are securitised by the surrender value of policies in force as at the reporting period. It is repayable on demand and its carrying value approximates its fair value.

Allowance for impairment losses on commercial loans:

| In thousands of Naira        | Group<br>2012  | Group<br>2011  | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|------------------------------|----------------|----------------|---------------------|-----------------|-----------------|-----------------------|
| Balance, beginning of year   | 199,196        | 98,186         | 47,349              | 64,050          | 35,431          | -                     |
| Charge for the year          | 93,131         | 101,010        | 50,837              | 32,586          | 28,619          | 35,431                |
| Allowance no longer required | (2,811)        | -              | -                   | (2,811)         | -               | -                     |
| Balance, end of year         | <b>289,516</b> | <b>199,196</b> | <b>98,186</b>       | <b>93,825</b>   | <b>64,050</b>   | <b>35,431</b>         |

### 10.2 Finance lease receivable

(a) Investment in finance lease comprise:

| In thousands of Naira                                      | Group<br>2012  | Group<br>2011  | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|--|----------------|----------------|---------------------|-----------------|-----------------|-----------------------|
| Gross investment in finance lease                          | 297,708        | 304,368        | 282,154             | -               | -               | -                     |
| Unearned finance income                                    | (9,790)        | (61,213)       | (64,730)            | -               | -               | -                     |
| Net investment in finance lease                            | 287,918        | 243,155        | 217,424             | -               | -               | -                     |
| Less: allowance for doubtful accounts (see note (c) below) | (15,052)       | (9,528)        | (9,739)             | -               | -               | -                     |
|  | <b>272,866</b> | <b>233,627</b> | <b>207,685</b>      | <b>-</b>        | <b>-</b>        | <b>-</b>              |

(b) The analysis of net investment in finance lease is shown below:

| In thousands of Naira           | Group<br>2012  | Group<br>2011  | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|---------------------------------|----------------|----------------|---------------------|-----------------|-----------------|-----------------------|
| Current portion                 | 158,572        | 178,887        | 168,442             | -               | -               | -                     |
| Non-current portion             | 139,136        | 125,481        | 113,712             | -               | -               | -                     |
| Net investment in finance lease | <b>297,708</b> | <b>304,368</b> | <b>282,154</b>      | <b>-</b>        | <b>-</b>        | <b>-</b>              |

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(c) Allowance for impairment losses on finance lease

| In thousands of Naira           | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|---------------------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| Balance, beginning of year      | 9,528         | 9,739         | -                   | -               | -               | -                     |
| Addition during the year        | 5,684         | 8,632         | 9,739               | -               | -               | -                     |
| Write back of impairment losses | (160)         | (8,843)       | -                   | -               | -               | -                     |
|                                 | 15,052        | 9,528         | 9,739               | -               | -               | -                     |

10.3 Prepayments and other receivables

| In thousands of Naira           | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|---------------------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| Prepayments                     | 87,638        | 151,547       | 81,833              | 67,570          | 79,663          | 80,464                |
| Due from life                   | -             | -             | -                   | -               | -               | -                     |
| Stock and inventory             | 22,920        | 22,100        | 21,609              | -               | -               | -                     |
| Dividend receivable             | 4,534         | -             | -                   | -               | -               | -                     |
| Trusteeship fee receivable      | 45,742        | -             | -                   | -               | -               | -                     |
| Deposit for investments         | 22,000        | 22,000        | -                   | 22,000          | 22,000          | -                     |
| Other debtors                   | 537,741       | -             | -                   | 324,159         | -               | -                     |
| Other assets                    | 219,818       | 464,320       | 633,294             | 183,269         | 359,027         | 481,589               |
|                                 | 940,393       | 659,967       | 736,736             | 596,998         | 460,690         | 562,053               |
| Allowance for impairment losses | (303,782)     | (318,270)     | (318,165)           | (213,059)       | (265,888)       | (297,067)             |
|                                 | 636,611       | 341,697       | 418,571             | 383,939         | 194,802         | 264,986               |

Allowance for impairment losses

| In thousands of Naira        | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|------------------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| Balance, beginning of year   | 318,270       | 318,165       | -                   | 265,888         | 297,067         | -                     |
| Charge for the year          | 20,962        | 105           | 318,165             | -               | -               | 297,067               |
| Allowance no longer required | (35,450)      | -             | -                   | (52,829)        | (31,179)        | -                     |
| Balance, end of year         | 303,782       | 318,270       | 318,165             | 213,059         | 265,888         | 297,067               |
| Current                      | 795,183       | 520,586       | 587,013             | 383,939         | 194,802         | 264,986               |
| Non Current                  | 1,553,620     | 1,870,738     | 1,158,883           | 1,300,032       | 1,590,992       | 1,019,142             |
|                              | 2,348,803     | 2,391,324     | 1,745,897           | 1,683,971       | 1,785,794       | 1,284,128             |

11.0 Investment in associate

The Company has a 46% interest in Leadway Pensure PFA Ltd, a pension fund administrator and a 25% interest in Total Health Trust, a health care management organization. Both companies have a year end of 31 December and are incorporated in Nigeria. The investment in the companies is as follows:

| In thousands of Naira       | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|-----------------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| Leadway Pensure PFA Limited | 705,987       | 471,590       | 216,255             | 753,209         | 753,209         | 660,375               |
| Total Health Trust Limited  | 236,667       | 167,711       | 84,801              | 35,000          | 35,000          | 35,000                |
|                             | 942,654       | 639,301       | 301,056             | 788,209         | 788,209         | 695,375               |

(a) The Company's holdings in the associate is as stated below:

|                      | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|----------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| Leadway Pensure PFA: |               |               |                     |                 |                 |                       |
| Amount invested      | 705,987       | 471,591       | 216,255             | 753,209         | 753,210         | 660,376               |
| % holding            | 46%           | 46%           | 46%                 | 46%             | 46%             | 46%                   |
| Total Health Trust:  |               |               |                     |                 |                 |                       |
| Amount invested      | 236,667       | 167,711       | 84,801              | 35,000          | 35,000          | 35,000                |
| % holding            | 25%           | 25%           | 25%                 | 25%             | 25%             | 25%                   |

(b) The movement in investment in associates during the year is as shown below:

(i) Group  
Investment in associates are recognised using equity accounting in line with IAS28.  
Group 2012

|  | Leadway Pensure<br>PFA<br>2012 | Total Health<br>Trust<br>2012 | Group<br>2012 |
|--|--------------------------------|-------------------------------|---------------|
| Balance, beginning of year             | 471,590                        | 167,711                       | 639,301       |
| Transferred from unquoted investments  | -                              | -                             | -             |
| Addition during the year               | -                              | -                             | -             |
|  | 471,590                        | 167,711                       | 639,301       |
| Share of profit/(loss) for the year    | 244,057                        | 68,956                        | 313,013       |
| Group's share of income from associate | (9,660)                        | -                             | (9,660)       |
| Balance, end of year                   | 705,987                        | 236,667                       | 942,654       |

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| Group 2011                          | Leadway<br>Pensure PFA<br>2011 | Total Health<br>Trust<br>2011 | Group<br>2011 |
|-------------------------------------|--------------------------------|-------------------------------|---------------|
| <i>In thousands of Naira</i>        |                                |                               |               |
| Balance, beginning of year          | 216,255                        | 84,801                        | 301,056       |
| Addition during the year            | 92,834                         | -                             | 92,834        |
|                                     | 309,089                        | 84,801                        | 393,890       |
| Share of profit/(loss) for the year | 162,501                        | 82,910                        | 245,411       |
| Balance, end of year                | 471,590                        | 167,711                       | 639,301       |

(ii) Company 2012

|                               | Leadway<br>Pensure PFA<br>2012 | Total Health Trust<br>2012 | Company<br>2012 | Company<br>2011 |
|-------------------------------|--------------------------------|----------------------------|-----------------|-----------------|
| Balance, beginning of year    | 753,209                        | 35,000                     | 788,209         | 788,210         |
| Additions due to rights issue | -                              | -                          | -               | -               |
| Balance, end of year          | 753,209                        | 35,000                     | 788,209         | 788,210         |

(iii) Company-2011

|                               | Leadway Pensure<br>PFA<br>2011<br>N'000 | Total Health<br>Trust<br>2011<br>N'000 | Company<br>2011<br>N'000 | Company<br>2010<br>N'000 |
|-------------------------------|---|--|--------------------------|--------------------------|
| Balance, beginning of year    | 660,375                                 | 35,000                                 | 695,375                  | 695,376                  |
| Additions due to rights issue | 92,834                                  | -                                      | 92,834                   | -                        |
| Balance, end of year          | 753,209                                 | 35,000                                 | 788,209                  | 695,376                  |

(c) The summarized financial information of the Group's associates is set out below:

|                            | Leadway<br>Pensure PFA<br>2012 | Total Health<br>Trust<br>2012 | Leadway<br>Pensure PFA<br>2011 | Total Health Trust<br>2011 | Total<br>2012 | Total<br>2011 |
|----------------------------|--------------------------------|-------------------------------|--------------------------------|----------------------------|---------------|---------------|
| Total assets               | 1,993,835                      | 2,882,320                     | 1,239,368                      | 1,290,838                  | 4,121,688     | 1,538,655     |
| Total liabilities          | (439,894)                      | (2,051,586)                   | (215,985)                      | (619,997)                  | (2,267,571)   | (729,334)     |
| Net assets                 | 1,553,941                      | 830,734                       | 1,023,383                      | 670,841                    | 1,854,117     | 809,321       |
| Total revenue              | 1,765,427                      | 5,335,830                     | 1,273,630                      | 2,637,080                  | 6,609,460     | 4,296,261     |
| Profit/(loss) for the year | 530,558                        | 275,824                       | 353,263                        | 319,520                    | 629,087       | 332,534       |
| Current                    | -                              | -                             | -                              | -                          | -             | -             |
| Non Current                | 942,654                        | 639,301                       | 301,056                        | 788,209                    | 788,209       | 695,375       |
|                            | 942,654                        | 639,301                       | 301,056                        | 788,209                    | 788,209       | 695,375       |

## 12.0 Investment in subsidiaries

Significant subsidiaries:

|  | Nature of business              | Country of<br>incorporation | Year end    | Ownership interest<br>2012 | 2011 |
|--|---------------------------------|-----------------------------|-------------|----------------------------|------|
| Leadway Capital and Trusts Limited         | Trusteeship and leasing company | Nigeria                     | 31 December | 53%                        | 53%  |
| Leadway Hotels Limited                     | Hotel and hospitality           | Nigeria                     | 31 December | 51%                        | 51%  |
| Leadway Properties and Investments Limited | Property management             | Nigeria                     | 31 December | 100%                       | 100% |

|  | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|--|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| Leadway Capital and Trusts Limited         | -             | -             | -                   | 47,696          | 47,696          | 47,696                |
| Leadway Hotels Limited                     | -             | -             | -                   | 293,250         | 293,250         | 293,250               |
| Leadway Properties and Investments Limited | -             | -             | -                   | 200,312         | 200,312         | 2,000                 |
|  | -             | -             | -                   | 541,258         | 541,258         | 342,946               |



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| 15.0 Intangible assets          | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|---------------------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| In thousands of Naira           |               |               |                     |                 |                 |                       |
| <b>Cost</b>                     |               |               |                     |                 |                 |                       |
| As at beginning of the year     | 300,815       | 293,103       | 287,133             | 281,389         | 281,389         | 281,389               |
| Additions                       | 74,316        | 7,712         | 5,970               | 74,316          | -               | -                     |
| As at end of the year           | 375,131       | 300,815       | 293,103             | 355,705         | 281,389         | 281,389               |
| <b>Accumulated amortization</b> |               |               |                     |                 |                 |                       |
| As at beginning of the year     | 174,654       | 118,599       | 107,777             | 172,711         | 118,599         | 107,777               |
| Amortization                    | 68,819        | 56,055        | 10,822              | 64,934          | 54,112          | 10,822                |
| As at end of the year           | 243,473       | 174,654       | 118,599             | 237,645         | 172,711         | 118,599               |
| <b>Carrying amount</b>          |               |               |                     |                 |                 |                       |
| As at end of the year           | 131,658       | 126,161       | 174,504             | 118,060         | 108,678         | 162,790               |
| As at beginning of the year     | 126,161       | 174,504       | 179,356             | 108,678         | 162,790         | 173,612               |

The intangible assets of the group comprise purchased computer software. The computer softwares are accounted for using the cost model of IAS 38 i.e cost less accumulated amortization and less accumulated impairment. The amortization is charged to the income statement in line with the Company's policy. These assets were tested for impairment and no impairment is required in respect of these intangibles.

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## 16.0 Property, plant and equipment

16.1 Group-2012

| In thousands of Naira           | Land    | Building  | Office equipment | Computer equipment | Furniture & fittings | Motor vehicles | Capital Work in progress | Total     |
|---------------------------------|---------|-----------|------------------|--------------------|----------------------|----------------|--------------------------|-----------|
| <b>Cost/valuation</b>           |         |           |                  |                    |                      |                |                          |           |
| Balance, beginning of year      | 359,700 | 2,263,971 | 663,723          | 540,181            | 531,099              | 603,253        | 1,169,168                | 6,131,096 |
| Additions                       | -       | 146,841   | 37,140           | 72,788             | 61,852               | 54,789         | 648,559                  | 1,021,970 |
| Revaluation surplus/(deficit)   | 395,300 | (348,843) | -                | -                  | -                    | -              | -                        | 46,457    |
| Reclassification                | -       | -         | -                | -                  | -                    | -              | -                        | -         |
| Transfer from work in progress  | -       | -         | -                | -                  | 40,614               | -              | (40,614)                 | -         |
| Transfer                        | -       | 75,000    | -                | -                  | -                    | -              | -                        | 75,000    |
| Disposals                       | -       | -         | (42,525)         | (300)              | (19,437)             | (38,590)       | -                        | (100,852) |
| Balance, end of year            | 755,000 | 2,136,970 | 658,338          | 612,670            | 614,128              | 619,452        | 1,777,113                | 7,173,671 |
| <b>Accumulated depreciation</b> |         |           |                  |                    |                      |                |                          |           |
| Balance, beginning of year      | -       | 146,422   | 453,369          | 431,008            | 280,869              | 503,453        | -                        | 1,815,121 |
| Charge for the year             | -       | 54,406    | 70,535           | 94,773             | 92,129               | 39,184         | -                        | 351,026   |
| Disposals                       | -       | -         | (39,150)         | (300)              | (19,437)             | (32,136)       | -                        | (91,023)  |
| Transfers                       | -       | 10,667    | -                | -                  | -                    | -              | -                        | 10,667    |
| Balance, end of year            | -       | 211,495   | 484,755          | 525,481            | 353,561              | 510,501        | -                        | 2,085,791 |
| <b>Net book value</b>           |         |           |                  |                    |                      |                |                          |           |
| End of year                     | 755,000 | 1,925,475 | 173,583          | 87,189             | 260,568              | 108,951        | 1,777,113                | 5,087,880 |
| Beginning of year               | 359,700 | 2,117,549 | 210,354          | 109,173            | 250,230              | 99,800         | 1,169,168                | 4,315,975 |

- (i) The Group's land and buildings were revalued by Funsho Oladimeji & Co., Estate Surveyor and Valuers (FRC/2013/NIESV/0000001304) in March 2013 using both Investment method and Comparative method of valuation to arrive at the open market value as at 31 December 2012. The previous revaluation was done in December 2009.
- (ii) The Group had no capital commitments as at the balance sheet date (31 December 2011: N264,936,021).
- (iii) Capital work in progress represents construction costs in respect of new offices in Lagos and Abuja. On completion of construction, the related amounts will be transferred to the appropriate categories of property, plant and equipment.
- (iv) No leased assets are included in the property, plant and equipment (31 December 2011: Nil)
- (v) An impairment review was conducted and no impairment was required.

## Notes to the Financial Statements (Cont'd)

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### 16.2 Company - 2012

| In thousands of Naira           | Land           | Building         | Office equipment | Computer equipment | Furniture & fittings | Motor vehicles | Capital Work in progress | Total            |
|---------------------------------|----------------|------------------|------------------|--------------------|----------------------|----------------|--------------------------|------------------|
| <b>Cost/valuation</b>           |                |                  |                  |                    |                      |                |                          |                  |
| Balance, beginning of year      | 359,700        | 1,757,552        | 386,437          | 539,005            | 393,694              | 581,310        | 903,523                  | 4,921,221        |
| Additions                       | -              | 146,841          | 30,257           | 72,788             | 24,646               | 54,789         | 511,682                  | 841,004          |
| Revaluation surplus/(deficit)   | 395,300        | (348,843)        | -                | -                  | -                    | -              | -                        | 46,457           |
| Reclassification                | -              | -                | -                | -                  | -                    | -              | -                        | -                |
| Transfers                       | -              | -                | -                | -                  | -                    | -              | -                        | -                |
| Transfer from work in progress  | -              | -                | -                | -                  | -                    | -              | -                        | -                |
| Disposals                       | -              | -                | (1,443)          | (300)              | -                    | (38,590)       | -                        | (40,333)         |
| <b>Balance, end of year</b>     | <b>755,000</b> | <b>1,555,551</b> | <b>415,251</b>   | <b>611,493</b>     | <b>418,340</b>       | <b>597,509</b> | <b>1,415,205</b>         | <b>5,768,349</b> |
| <b>Accumulated depreciation</b> |                |                  |                  |                    |                      |                |                          |                  |
| Balance, beginning of year      | -              | 95,136           | 198,915          | 429,832            | 174,398              | 486,473        | -                        | 1,384,754        |
| Charge for the year             | -              | 37,415           | 50,003           | 94,773             | 55,725               | 36,675         | -                        | 274,590          |
| Disposals                       | -              | -                | (122)            | (300)              | -                    | (32,136)       | -                        | (32,558)         |
| Transfer to Computer software   | -              | -                | -                | -                  | -                    | -              | -                        | -                |
| <b>Balance, end of year</b>     | <b>-</b>       | <b>132,551</b>   | <b>248,797</b>   | <b>524,305</b>     | <b>230,123</b>       | <b>491,012</b> | <b>-</b>                 | <b>1,626,786</b> |
| <b>Net book value</b>           |                |                  |                  |                    |                      |                |                          |                  |
| End of year                     | 755,000        | 1,423,000        | 166,454          | 87,189             | 188,218              | 106,497        | 1,415,205                | 4,141,563        |
| Beginning of year               | 359,700        | 1,662,416        | 187,522          | 109,173            | 219,296              | 94,837         | 903,523                  | 3,536,467        |

- (i) The Company's land and buildings were revalued by Funsho Oladimeji & Co., Estate Surveyor and Valuers (FRC/2013/NIESV/0000001304) in March 2013 using both Investment method and Comparative method of valuation to arrive at the open market value as at 31 December 2012. The previous revaluation was done in December 2009.
- (ii) The Company had no capital commitments as at the balance sheet date (31 December 2011: N260,00,000).
- (iii) Capital work in progress represents construction costs in respect of new offices in Lagos and Abuja. On completion of construction, the related amounts will be transferred to other categories of property, plant and equipment.
- (iv) No leased assets are included in the property, plant and equipment (31 December 2011: Nil)
- (v) An impairment review was conducted and no impairment was required.

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## 16.3 Property, plant and equipment

(a) Group - 2011

| In thousands of Naira           | Land           | Building         | Office equipment | Computer equipment | Furniture & fittings | Motor vehicles | Capital Work in progress | Total            |
|---------------------------------|----------------|------------------|------------------|--------------------|----------------------|----------------|--------------------------|------------------|
| <b>Cost/valuation</b>           |                |                  |                  |                    |                      |                |                          |                  |
| Balance, beginning of year      | -              | 1,506,305        | 497,085          | 392,692            | 322,431              | 572,533        | 1,638,486                | 4,929,533        |
| Additions                       | -              | 651,356          | 58,405           | 109,853            | 16,088               | 62,490         | 410,141                  | 1,308,333        |
| Transfer from work in progress  | 359,700        | 181,310          | 108,233          | 37,636             | 192,580              | -              | (879,459)                | -                |
| Disposals                       | -              | (75,000)         | -                | -                  | -                    | (31,770)       | -                        | (106,770)        |
|                                 | -              | -                | -                | -                  | -                    | -              | -                        | -                |
| <b>Balance, end of year</b>     | <b>359,700</b> | <b>2,263,971</b> | <b>663,723</b>   | <b>540,181</b>     | <b>531,099</b>       | <b>603,253</b> | <b>1,169,168</b>         | <b>6,131,096</b> |
| <b>Accumulated depreciation</b> |                |                  |                  |                    |                      |                |                          |                  |
| Balance, beginning of year      | -              | 116,429          | 380,797          | 364,315            | 225,916              | 473,433        | -                        | 1,560,890        |
| Charge for the year             | -              | 29,993           | 72,572           | 66,693             | 54,953               | 56,963         | -                        | 281,174          |
| Disposals                       | -              | -                | -                | -                  | -                    | (26,943)       | -                        | (26,943)         |
| Transfers                       | -              | -                | -                | -                  | -                    | -              | -                        | -                |
| <b>Balance, end of year</b>     | <b>-</b>       | <b>146,422</b>   | <b>453,369</b>   | <b>431,008</b>     | <b>280,869</b>       | <b>503,453</b> | <b>-</b>                 | <b>1,815,121</b> |
| <b>Net book value</b>           |                |                  |                  |                    |                      |                |                          |                  |
| <b>End of year</b>              | <b>359,700</b> | <b>2,117,549</b> | <b>210,354</b>   | <b>109,173</b>     | <b>250,230</b>       | <b>99,800</b>  | <b>1,169,168</b>         | <b>4,315,975</b> |
| <b>Beginning of year</b>        | <b>-</b>       | <b>1,389,876</b> | <b>116,288</b>   | <b>28,377</b>      | <b>96,515</b>        | <b>99,100</b>  | <b>1,638,486</b>         | <b>3,368,643</b> |

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### 16.4 Company - 2011

| In thousands of Naira           | Land           | Building         | Office equipment | Computer equipment | Furniture & fittings | Motor vehicles | Capital Work in progress | Total            |
|---------------------------------|----------------|------------------|------------------|--------------------|----------------------|----------------|--------------------------|------------------|
| <b>Cost/valuation</b>           |                |                  |                  |                    |                      |                |                          |                  |
| Balance, beginning of year      | -              | 863,227          | 220,803          | 391,515            | 191,705              | 556,166        | 1,573,419                | 3,796,835        |
| Additions                       | -              | 651,050          | 57,401           | 109,853            | 9,409                | 59,413         | 271,529                  | 1,158,655        |
| Reclassification                | -              | -                | -                | -                  | -                    | -              | -                        | -                |
| Transfers                       | -              | -                | -                | -                  | -                    | -              | -                        | -                |
| Transfer from work in progress  | 359,700        | 181,310          | 108,233          | 37,636             | 192,580              | -              | (879,459)                | -                |
| Disposals                       | -              | -                | -                | -                  | -                    | (34,271)       | -                        | (34,271)         |
| <b>Balance, end of year</b>     | <b>359,700</b> | <b>1,695,587</b> | <b>386,437</b>   | <b>539,004</b>     | <b>393,694</b>       | <b>581,308</b> | <b>965,489</b>           | <b>4,921,219</b> |
| <b>Accumulated depreciation</b> |                |                  |                  |                    |                      |                |                          |                  |
| Balance, beginning of year      | -              | 76,510           | 176,156          | 363,009            | 154,798              | 463,103        | -                        | 1,233,576        |
| Charge for the year             | -              | 18,626           | 22,758           | 66,822             | 19,600               | 52,813         | -                        | 180,619          |
| Disposals                       | -              | -                | -                | -                  | -                    | (29,443)       | -                        | (29,443)         |
| Transfer to Computer software   | -              | -                | -                | -                  | -                    | -              | -                        | -                |
| <b>Balance, end of year</b>     | <b>-</b>       | <b>95,136</b>    | <b>198,914</b>   | <b>429,831</b>     | <b>174,398</b>       | <b>486,473</b> | <b>-</b>                 | <b>1,384,752</b> |
| <b>Net book value</b>           |                |                  |                  |                    |                      |                |                          |                  |
| <b>End of year</b>              | <b>359,700</b> | <b>1,600,451</b> | <b>187,523</b>   | <b>109,173</b>     | <b>219,296</b>       | <b>94,835</b>  | <b>965,489</b>           | <b>3,536,467</b> |
| <b>Beginning of year</b>        | <b>-</b>       | <b>786,717</b>   | <b>44,647</b>    | <b>28,506</b>      | <b>36,907</b>        | <b>93,063</b>  | <b>1,573,419</b>         | <b>2,563,259</b> |

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| 17.0 Insurance contract liabilities | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|-------------------------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| In thousands of Naira               |               |               |                     |                 |                 |                       |
| Notified claims                     | 12,380,211    | 6,186,222     | 3,433,102           | 12,380,211      | 6,186,222       | 3,433,102             |
| Claims incurred but not reported    | 1,349,151     | 1,131,093     | 769,032             | 1,349,151       | 1,131,093       | 769,032               |
| Outstanding claims provision        | 13,729,362    | 7,317,315     | 4,202,134           | 13,729,362      | 7,317,315       | 4,202,134             |
| Provision for unearned premium      | 10,950,191    | 6,021,727     | 5,555,261           | 10,950,191      | 6,021,727       | 5,555,261             |
| Provision for premium deficiency    | -             | -             | -                   | -               | -               | -                     |
|                                     | 24,679,553    | 13,339,042    | 9,757,395           | 24,679,553      | 13,339,042      | 9,757,395             |
| Life insurance contract liability   | 9,459,624     | 2,619,606     | 1,462,448           | 9,459,624       | 2,619,606       | 1,462,448             |
| Provision for outstanding claims    | 1,418,452     | 1,571,846     | 681,990             | 1,418,452       | 1,571,846       | 681,990               |
|                                     | 35,557,629    | 17,530,494    | 11,901,833          | 35,557,629      | 17,530,494      | 11,901,833            |
| Current                             | 35,557,629    | 17,530,494    | 11,901,833          | 35,557,629      | 17,530,494      | 11,901,833            |
| Non-current                         | -             | -             | -                   | -               | -               | -                     |
|                                     | 35,557,629    | 17,530,494    | 11,901,833          | 35,557,629      | 17,530,494      | 11,901,833            |

Outstanding claims represents the estimated cost of settling all claims arising from incidents occurring as at the reporting date. The liability adequacy test for outstanding claims liability as at 31 December 2012 and the comparative periods were done by HR Nigeria Limited (FRC/NAS/00000000738).

### 17.1 Outstanding claims provision-General

Movement in outstanding claims provision inclusive of IBNR:

|                                 | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|---------------------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| In thousands of Naira           |               |               |                     |                 |                 |                       |
| Balance, beginning of year      | 7,317,315     | 4,202,134     | 4,168,336           | 7,317,315       | 4,202,134       | 4,168,336             |
| Claims incurred during the year | 11,463,944    | 6,948,355     | 4,243,156           | 11,463,944      | 6,948,355       | 4,243,156             |
| Claims paid during the year     | (5,051,897)   | (3,833,174)   | (4,209,358)         | (5,051,897)     | (3,833,174)     | (4,209,358)           |
| Balance, end of year            | 13,729,362    | 7,317,315     | 4,202,134           | 13,729,362      | 7,317,315       | 4,202,134             |

### 17.2 Outstanding claims provision-Life

|                       | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|-----------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| In thousands of Naira |               |               |                     |                 |                 |                       |
| Group life            | 1,417,556     | 1,571,341     | 681,560             | 1,417,556       | 1,571,341       | 681,560               |
| Individual life       | 896           | 505           | 430                 | 896             | 505             | 430                   |
| Balance, end of year  | 1,418,452     | 1,571,846     | 681,990             | 1,418,452       | 1,571,846       | 681,990               |

### 17.3 Life business liability comprise:

|                       | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|-----------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| In thousands of Naira |               |               |                     |                 |                 |                       |
| Individual life       | 1,170,503     | 540,273       | 455,910             | 1,170,503       | 540,273         | 455,910               |
| Group life            | 667,993       | 361,475       | 779,836             | 667,993         | 361,475         | 779,836               |
| Annuity               | 7,621,128     | 1,717,858     | 226,702             | 7,621,128       | 1,717,858       | 226,702               |
|                       | 9,459,624     | 2,619,606     | 1,462,448           | 9,459,624       | 2,619,606       | 1,462,448             |

### 17.4 The movement on the life insurance liability during the year was as follows:

|                            | Individual life<br>2012 | Group life<br>2012 | Annuity<br>2012 | Total<br>2012 |
|----------------------------|-------------------------|--------------------|-----------------|---------------|
| In thousands of Naira      |                         |                    |                 |               |
| Balance, beginning of year | 540,273                 | 361,475            | 1,717,858       | 2,619,606     |
| Movement during the year   | 630,230                 | 306,518            | 5,903,270       | 6,840,018     |
| Balance, end of year       | 1,170,503               | 667,993            | 7,621,128       | 9,459,624     |

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### 18.0 Financial liabilities

| In thousands of Naira           | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|---------------------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| Investment contract liabilities | 10,293,658    | 8,925,288     | 7,562,545           | 10,293,658      | 8,925,288       | 7,562,545             |
| Borrowings                      | 21.2          | 60,405        | -                   | -               | -               | -                     |
| Managed Funds                   | 21.3          | 394,566       | -                   | -               | -               | -                     |
|                                 | 10,293,701    | 8,925,288     | 8,017,516           | 10,293,658      | 8,925,288       | 7,562,545             |

### 18.1 Investment contract liabilities

| In thousands of Naira      | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|----------------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| Balance, beginning of year | 8,925,288     | 7,562,545     | 6,491,997           | 8,925,288       | 7,562,545       | 6,491,997             |
| Deposits received          | 2,285,232     | 2,366,905     | 1,995,891           | 2,285,232       | 2,366,905       | 1,995,891             |
| Guaranteed interest        | 853,386       | 606,993       | 438,848             | 853,386         | 606,993         | 438,848               |
|                            | 12,063,906    | 10,536,443    | 8,926,736           | 12,063,906      | 10,536,443      | 8,926,736             |
| Less: withdrawals          | (1,770,248)   | (1,611,155)   | (1,364,191)         | (1,770,248)     | (1,611,155)     | (1,364,191)           |
| Balance, end of year       | 10,293,658    | 8,925,288     | 7,562,545           | 10,293,658      | 8,925,288       | 7,562,545             |
| Current                    | 1,374,742     | 1,524,949     | 642,606             | 1,374,742       | 1,524,949       | 642,606               |
| Non Current                | 8,918,916     | 7,400,339     | 6,919,939           | 8,918,916       | 8,925,288       | 7,562,545             |
|                            | 10,293,658    | 8,925,288     | 7,562,545           | 10,293,658      | 8,925,288       | 7,562,545             |

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| 19.0 Trade payables   | Group<br>2012    | Group<br>2011    | Group<br>1 Jan 2011 | Company<br>2012  | Company<br>2011  | Company<br>1 Jan 2011 |
|-----------------------|------------------|------------------|---------------------|------------------|------------------|-----------------------|
| In thousands of Naira |                  |                  |                     |                  |                  |                       |
| Reinsurance payable   | 3,162,697        | 1,640,584        | 1,444,013           | 3,162,697        | 1,640,584        | 1,444,013             |
| Insurance payable     | 1,983,038        | 1,545,805        | 2,545,732           | 1,983,038        | 1,545,805        | 2,545,732             |
| Premium deposits      | 157,099          | 130,516          | 160,128             | 157,099          | 130,516          | 160,128               |
| Unearned income       | 163,956          | 82,995           | 96,412              | 163,956          | 81,973           | 89,222                |
|                       | <b>5,466,790</b> | <b>3,399,900</b> | <b>4,246,285</b>    | <b>5,466,790</b> | <b>3,398,878</b> | <b>4,239,095</b>      |
| Current               | 5,466,790        | 3,399,900        | 4,246,285           | 5,466,790        | 3,398,878        | 4,239,095             |
| Non Current           | -                | -                | -                   | -                | -                | -                     |
|                       | <b>5,466,790</b> | <b>3,399,900</b> | <b>4,246,285</b>    | <b>5,466,790</b> | <b>3,398,878</b> | <b>4,239,095</b>      |

| 20.0 Provision and other payables | Group<br>2012    | Group<br>2011    | Group<br>1 Jan 2011 | Company<br>2012  | Company<br>2011 | Company<br>1 Jan 2011 |
|-----------------------------------|------------------|------------------|---------------------|------------------|-----------------|-----------------------|
| In thousands of Naira             |                  |                  |                     |                  |                 |                       |
| Accruals                          | 277,174          | 190,808          | 278,920             | 194,114          | 144,557         | 237,350               |
| Other credit balances             | 2,188,993        | 1,027,583        | 1,412,257           | 1,766,614        | 689,274         | 1,117,413             |
| Managed Funds                     | 414,539          | 362,593          | 394,566             | -                | -               | -                     |
|                                   | <b>2,880,706</b> | <b>1,580,984</b> | <b>2,085,743</b>    | <b>1,960,728</b> | <b>833,831</b>  | <b>1,354,763</b>      |
| Current                           | 2,466,167        | 1,218,391        | 1,691,177           | 1,960,728        | 833,831         | 1,354,763             |
| Non Current                       | 414,539          | 362,593          | 394,566             | -                | -               | -                     |
|                                   | <b>2,880,706</b> | <b>1,580,984</b> | <b>2,085,743</b>    | <b>1,960,728</b> | <b>833,831</b>  | <b>1,354,763</b>      |

### 21.0 Borrowings

(a) Borrowings comprise:

|                                       | Group<br>2012  | Group<br>2011  | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|---------------------------------------|----------------|----------------|---------------------|-----------------|-----------------|-----------------------|
| In thousands of Naira                 |                |                |                     |                 |                 |                       |
| Term loans (see (a) (i) below)        | 326,839        | 36,009         | 60,405              | -               | -               | -                     |
| Other borrowings (see (a) (ii) below) | -              | 502,713        | -                   | -               | -               | -                     |
|                                       | <b>326,839</b> | <b>538,722</b> | <b>60,405</b>       | <b>-</b>        | <b>-</b>        | <b>-</b>              |
| Current                               | 326,839        | 538,722        | 60,405              | -               | -               | -                     |
| Non-current                           | -              | -              | -                   | -               | -               | -                     |
|                                       | <b>326,839</b> | <b>538,722</b> | <b>60,405</b>       | <b>-</b>        | <b>-</b>        | <b>-</b>              |

(a)(i) This represents the outstanding balance on a facility granted to Leadway Hotels Limited, a subsidiary, by First Bank of Nigeria Plc, taken over by Leadway Assurance Plc and Prestige Assurance Plc. The balance due to Leadway Assurance Company Limited of N28,386,000 (2011:161,081,082) was eliminated on consolidation.

All borrowings are stated at amortized cost.

(a)(ii) This represents the outstanding balance on a Commercial paper/Deposit Investment facility granted to Leadway Capital and Trusts Limited by First Registrars Limited at 16.5% interest per annum with a tenor of 91 days. The facility was rolled over at maturity.

### 22.0 Retirement benefit obligation

The defined benefit obligation is actuarially determined at year end. The actuarial valuation is done using the "Projected Unit Credit" otherwise known as accrued benefit method. Gains and losses of changed actuarial assumptions are charged to the profit or loss. The defined benefit obligation was actuarially determined by HR Nigeria Limited as at 31 December 2012 and 31 December 2011.

(a) The details of the defined benefit plans are as below:

|   | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|---|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| In thousands of Naira                       |               |               |                     |                 |                 |                       |
| Fair value of planned asset                 | -             | -             | -                   | -               | -               | -                     |
| Present value of defined benefit obligation | 344,593       | 337,896       | 382,983             | 344,593         | 337,896         | 382,983               |
| Deficit in the plan                         | (344,593)     | (337,896)     | (382,983)           | (344,593)       | (337,896)       | (382,983)             |

(b) Present value of defined benefit obligation

|                            | Group<br>2012  | Group<br>2011  | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|----------------------------|----------------|----------------|---------------------|-----------------|-----------------|-----------------------|
| In thousands of Naira      |                |                |                     |                 |                 |                       |
| Balance, beginning of year | 337,896        | 382,983        | 10,745              | 337,896         | 382,983         | 10,745                |
| Current service cost       | -              | -              | -                   | -               | -               | -                     |
| Past service cost          | -              | -              | 372,238             | -               | -               | 372,238               |
| Benefit paid               | (22,349)       | (75,805)       | -                   | (22,349)        | (75,805)        | -                     |
| Interest cost              | 38,880         | 44,090         | -                   | 38,880          | 44,090          | -                     |
| Actuarial gains            | (9,834)        | (13,372)       | -                   | (9,834)         | (13,372)        | -                     |
| Balance, end of year       | <b>344,593</b> | <b>337,896</b> | <b>382,983</b>      | <b>344,593</b>  | <b>337,896</b>  | <b>382,983</b>        |
| Current                    | -              | -              | -                   | -               | -               | -                     |
| Non-current                | 344,593        | 337,896        | 382,983             | 344,593         | 337,896         | 382,983               |
|                            | <b>344,593</b> | <b>337,896</b> | <b>382,983</b>      | <b>344,593</b>  | <b>337,896</b>  | <b>382,983</b>        |

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(c) Movement in the fair value of plan assets

|   | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|---|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| In thousands of Naira                             |               |               |                     |                 |                 |                       |
| Fair value of plan assets, beginning of year      | -             | -             | -                   | -               | -               | -                     |
| Employer contributions made in the financial year | 22,349        | 75,805        | -                   | 22,349          | 75,805          | -                     |
| Benefit paid by the employer                      | (22,349)      | (75,805)      | -                   | (22,349)        | (75,805)        | -                     |
| Expected return on plan assets                    | -             | -             | -                   | -               | -               | -                     |
| Actuarial gains/(losses) on plan assets           | -             | -             | -                   | -               | -               | -                     |
| Closing fair value of plan assets                 | -             | -             | -                   | -               | -               | -                     |

(d) Expense recognised in profit or loss

|                           | Group<br>2012 | Group<br>2011 | Company<br>2012 | Company<br>2011 |
|---------------------------|---------------|---------------|-----------------|-----------------|
| In thousands of Naira     |               |               |                 |                 |
| Current service cost      | -             | -             | -               | -               |
| Net interest cost         | 38,880        | 44,090        | 38,880          | 44,090          |
| Past service cost         | -             | -             | -               | -               |
| Actuarial gains           | (9,834)       | (13,372)      | (9,834)         | (13,372)        |
| Net periodic benefit cost | 29,046        | 30,718        | 29,046          | 30,718          |

(e) Actuarial assumptions

The following are the principal actuarial assumptions at the reporting date

|  | Group<br>2012          | Group<br>2011          | Group<br>01-Jan-11     | Company<br>2012        | Company<br>2011        | Company<br>01-Jan-11   |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| In thousands of Naira                    |                        |                        |                        |                        |                        |                        |
| Discount rate                            | 12%                    | 12%                    | 12%                    | 12%                    | 12%                    | 12%                    |
| Rate of inflation                        | 10%                    | 10%                    | 10%                    | 10%                    | 10%                    | 10%                    |
| Rate of interest credit                  | 12%                    | 12%                    | 12%                    | 12%                    | 12%                    | 12%                    |
| Expected rate of return on scheme assets | n/a                    | n/a                    | n/a                    | n/a                    | n/a                    | n/a                    |
| Mortality rate                           | A67/70 ultimate tables |
| Retirement age                           | 60 years               |

### 23.0 Current tax liabilities

The movement on taxation payable account during the year was as follows:

|                                     | Group<br>2012 | Group<br>2011 | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|-------------------------------------|---------------|---------------|---------------------|-----------------|-----------------|-----------------------|
| In thousands of Naira               |               |               |                     |                 |                 |                       |
| Balance, beginning of year          | 681,269       | 856,126       | 533,092             | 616,177         | 808,464         | 485,822               |
| Payment during the year             | (620,418)     | (642,983)     | (325,248)           | (557,950)       | (601,440)       | (278,605)             |
| Charge for the year (see note 39.0) | 288,072       | 468,126       | 648,282             | 184,305         | 409,153         | 601,247               |
| Prior year undercharge              | 20,546        | -             | -                   | -               | -               | -                     |
| Balance, end of year                | 369,469       | 681,269       | 856,126             | 242,532         | 616,177         | 808,464               |

### 24.0 Deferred taxation

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

24.1 The movement on deferred tax assets account during the year was as follows:

|   | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Group<br>01-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 | Company<br>01-Dec-11 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|----------------------|
| In thousands of Naira                                   |                    |                    |                    |                      |                      |                      |
| Balance, beginning of year                              | 586,586            | 422,013            | 379,879            | 489,190              | 357,222              | 351,982              |
| Change to asset revaluation reserve                     | 14,429             | 21,999             | 84,797             | 14,429               | (1,802)              | 84,797               |
| Change/(credit) to profit and loss account for the year | (32,662)           | 142,573            | (42,663)           | (31,390)             | 133,770              | (79,557)             |
| Transfer to deferred tax asset                          | 11,775             | -                  | -                  | -                    | -                    | -                    |
| Balance, end of year                                    | 580,128            | 586,586            | 422,013            | 472,229              | 489,190              | 357,222              |

24.1 Recognised deferred tax assets and liabilities

Deferred tax assets and liabilities are attributable to the following:

|                               | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Group<br>01-Jan-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 | Company<br>01-Jan-11 |
|-------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|----------------------|
| Assets                        |                    |                    |                    |                      |                      |                      |
| In thousands of Naira         |                    |                    |                    |                      |                      |                      |
| Property, plant and equipment | 11,775             | -                  | -                  | -                    | -                    | -                    |
| Employee benefits obligation  | 103,378            | 101,369            | 114,895            | 103,378              | 101,369              | 114,895              |
| Deferred tax assets           | 115,153            | 101,369            | 114,895            | 103,378              | 101,369              | 114,895              |
| Liabilities                   |                    |                    |                    |                      |                      |                      |
| Property, plant and equipment | 366,580            | 317,652            | 264,170            | 331,703              | 305,053              | 199,378              |
| Investment properties         | 137,901            | 125,887            | 125,887            | 137,901              | 125,887              | 125,887              |
| Unrealised exchange gain      | 190,800            | 244,416            | 146,851            | 106,003              | 159,619              | 146,851              |
| Deferred tax liabilities      | 695,281            | 687,955            | 536,908            | 575,607              | 590,559              | 472,116              |
| Net                           | (580,128)          | (586,586)          | (422,013)          | (472,229)            | (489,190)            | (357,221)            |

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### 24.2 Movements in temporary differences during the year ended 31 December 2012

|                               | Group                |                              |  | Company                |                      |                              |  |                        |
|-------------------------------|----------------------|------------------------------|--|------------------------|----------------------|------------------------------|--|------------------------|
|                               | Balance at 1 January | Recognised in profit or loss | Recognised in other comprehensive income | Balance at 31 December | Balance at 1 January | Recognised in profit or loss | Recognised in other comprehensive income | Balance at 31 December |
| Property, plant and equipment | 317,652              | 22,724                       | 14,429                                   | 354,805                | 305,053              | 12,221                       | 14,429                                   | 331,703                |
| Investment properties         | 125,887              | 12,014                       | -  | 137,901                | 125,887              | 12,014                       | -  | 137,901                |
| Unrealised exchange gain      | 244,416              | (53,616)                     | -  | 190,800                | 159,619              | (53,616)                     | -  | 106,003                |
| Employee benefit obligation   | (101,369)            | (2,009)                      | -  | (103,378)              | (101,369)            | (2,009)                      | -  | (103,378)              |
|                               | 586,586              | (20,887)                     | 14,429                                   | 580,128                | 489,190              | (31,390)                     | 14,429                                   | 472,229                |

### Movements in temporary differences during the year ended 31 December 2011

|                               | Group                |                              |  | Company                |                      |                              |  |                        |
|-------------------------------|----------------------|------------------------------|--|------------------------|----------------------|------------------------------|--|------------------------|
|                               | Balance at 1 January | Recognised in profit or loss | Recognised in other comprehensive income | Balance at 31 December | Balance at 1 January | Recognised in profit or loss | Recognised in other comprehensive income | Balance at 31 December |
| Property, plant and equipment | 264,170              | 140,080                      | (1,801)                                  | 402,449                | 199,378              | 107,476                      | (1,801)                                  | 305,053                |
| Investment properties         | 125,887              | -                            | -  | 125,887                | 125,887              | -                            | -  | 125,887                |
| Unrealised exchange gain      | 146,851              | 12,768                       | -  | 159,619                | 146,851              | 12,768                       | -  | 159,619                |
| Employee benefit obligation   | (114,895)            | 13,526                       | -  | (101,369)              | (114,895)            | 13,526                       | -  | (101,369)              |
|                               | 422,013              | 166,374                      | (1,801)                                  | 586,586                | 357,221              | 133,770                      | (1,801)                                  | 489,190                |

### 24.3 The movement on deferred tax asset account during the year was as follows:

|   | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Group<br>01-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 | Company<br>01-Dec-11 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|----------------------|
| In thousands of Naira                                   |                    |                    |                    |                      |                      |                      |
| Balance, beginning of year                              | -                  | -                  | -                  | -                    | -                    | -                    |
| Transfer from deferred tax liability                    | (11,775)           | -                  | -                  | -                    | -                    | -                    |
| Charge/(credit) to profit and loss account for the year | -                  | -                  | -                  | -                    | -                    | -                    |
| Tax effect of fair value changes- investment property   | -                  | -                  | -                  | -                    | -                    | -                    |
| Balance, end of year                                    | (11,775)           | -                  | -                  | -                    | -                    | -                    |

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## 25.0 Capital and reserves

### 25.1 Share capital

Share capital comprises:

| In thousands of Naira   | Group<br>2012    | Group<br>2011    | Group<br>1 Jan 2011 | Company<br>2012  | Company<br>2011  | Company<br>1 Jan 2011 |
|---|------------------|------------------|---------------------|------------------|------------------|-----------------------|
| (a) Authorised:   |                  |                  |                     |                  |                  |                       |
| Ordinary shares of 50k each:  |                  |                  |                     |                  |                  |                       |
| General business 7,000,000,000 units (2011:<br>7,000,000,000 units) | 3,500,000        | 3,500,000        | 3,500,000           | 3,500,000        | 3,500,000        | 3,500,000             |
| Life business 3,000,000,000 units (2011:<br>3,000,000,000 units)    | 1,500,000        | 1,500,000        | 1,500,000           | 1,500,000        | 1,500,000        | 1,500,000             |
|   | <b>5,000,000</b> | <b>5,000,000</b> | <b>5,000,000</b>    | <b>5,000,000</b> | <b>5,000,000</b> |                       |

|   | Group<br>2012    | Group<br>2011    | Group<br>1 Jan 2011 | Company<br>2012  | Company<br>2011  | Company<br>1 Jan 2011 |
|---|------------------|------------------|---------------------|------------------|------------------|-----------------------|
| (b) Issued and fully paid                                     |                  |                  |                     |                  |                  |                       |
| Ordinary shares of 50k each:                                  |                  |                  |                     |                  |                  |                       |
| General business 6,279,596,000 units (2011:<br>6,279,596,000) | 3,139,798        | 3,139,798        | 2,865,436           | 3,139,798        | 3,139,798        | 2,865,436             |
|   | 1,250,000        | 1,250,000        | 1,250,000           | 1,250,000        | 1,250,000        | 1,250,000             |
|   | <b>4,389,798</b> | <b>4,389,798</b> | <b>4,115,436</b>    | <b>4,389,798</b> | <b>4,389,798</b> | <b>4,115,436</b>      |

(c) The movement on the share capital account during the year was as follows:

|                            | Group<br>2012    | Group<br>2011    | Group<br>1 Jan 2011 | Company<br>2012  | Company<br>2011  | Company<br>1 Jan 2011 |
|----------------------------|------------------|------------------|---------------------|------------------|------------------|-----------------------|
| Balance, beginning of year | 4,389,798        | 4,115,436        | 2,743,624           | 4,389,798        | 4,115,436        | 2,743,624             |
| Bonus issue capitalised    | -                | 274,362          | 1,371,812           | -                | 274,362          | 1,371,812             |
| Balance, end of year       | <b>4,389,798</b> | <b>4,389,798</b> | <b>4,115,436</b>    | <b>4,389,798</b> | <b>4,389,798</b> | <b>4,115,436</b>      |

### 25.2 Share premium

Share premium comprises additional paid up-share capital in excess of the par value. This reserve is not ordinarily available for distribution.

### 25.3 Contingency reserves

In compliance with Section 21 (1) of Insurance Act 2003, the contingency reserve for non-life insurance business is credited with the greater of 3% of total premiums or 20% of the profits (whichever is greater). This shall accumulate until it reaches the amount of greater of minimum paid-up capital or 50 percent of net premium. While for life business, the contingency reserves is credited with an amount equal to 1% of gross premium or 10% of net profit (whichever is greater) and accumulated until it reaches the amount of minimum paid up capital.

### 25.4 Retained earnings

The retained earnings represent the amount available for dividend distribution to the equity shareholders of the Company. See statement of changes in equities for movement in retained earnings.

### 25.5 Assets revaluation reserve

This reserve is the accumulation of revaluation gain on properties and equipment. See statement of changes in equities for movement in asset revaluation reserve.

### 25.6 Fair value reserves

Fair value reserves includes the net accumulated change in the fair value of available for sale asset until the investment is derecognized or impaired. See statement of changes in equities for movement in fair value reserve.

### 25.7 Other reserves

This comprises the asset replacement reserves and the foreign currency translation reserve.

Asset replacement reserve is a reserve set aside by a subsidiary, Leadway Hotels Limited, in line with the standards set by Protea Hotels Limited, brand owners of the hotel operated by Leadway Hotels Limited. This reserve is for replacement of the hotel property, plant and equipment from the distributable profit.

Foreign currency translation reserve is the accumulation of translation differences on non-monetary assets and liabilities.

## 26.0 Non controlling interest

| (a) Non controlling interest comprises: | Group<br>2012  | Group<br>2011  | Group<br>1 Jan 2011 | Company<br>2012 | Company<br>2011 | Company<br>1 Jan 2011 |
|---|----------------|----------------|---------------------|-----------------|-----------------|-----------------------|
| In thousands of Naira                   |                |                |                     |                 |                 |                       |
| Leadway Capital and Trust Limited       | 258,598        | 235,758        | 243,131             | -               | -               | -                     |
| Leadway Hotels Limited                  | 449,318        | 374,000        | 352,323             | -               | -               | -                     |
|   | <b>707,916</b> | <b>609,758</b> | <b>595,454</b>      | <b>-</b>        | <b>-</b>        | <b>-</b>              |

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| 27.0 Gross premium written   | Group<br>31-Dec-12  | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|--|---------------------|--------------------|----------------------|----------------------|
| In thousands of Naira  |                     |                    |                      |                      |
| Gross premium arising from insurance contracts issued  | 36,920,262          | 24,085,145         | 36,920,262           | 24,085,145           |
| Gross premium ceded to reinsurers on insurance contracts   | 275                 | 627                | 275                  | 627                  |
|  | <u>36,920,537</u>   | <u>24,085,772</u>  | <u>36,920,537</u>    | <u>24,085,772</u>    |
| Less: increase in unearned premium   | (10,996,354)        | (1,623,622)        | (10,996,354)         | (1,623,622)          |
|  | <u>25,924,183</u>   | <u>22,462,150</u>  | <u>25,924,183</u>    | <u>22,462,150</u>    |
| <b>28.0 Changes in unearned premium provision</b>  |                     |                    |                      |                      |
| General business:<br>Increase/(decrease)   | Group<br>31-Dec-12  | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
| In thousands of Naira  |                     |                    |                      |                      |
| Motor  | (85,426)            | 113,374            | (85,426)             | 113,374              |
| Fire   | (165,234)           | (209,843)          | (165,234)            | (209,843)            |
| General Accident   | 113,343             | 167,531            | 113,343              | 167,531              |
| Bond   | (79,425)            | 22,864             | (79,425)             | 22,864               |
| Marine   | 27,913              | (1,598)            | 27,913               | (1,598)              |
| Engineering  | 24,197              | (86,298)           | 24,197               | (86,298)             |
| Oil & Gas  | (4,763,833)         | (472,496)          | (4,763,833)          | (472,496)            |
|  | <u>(4,928,465)</u>  | <u>(466,466)</u>   | <u>(4,928,465)</u>   | <u>(466,466)</u>     |
| Life business<br>In thousands of Naira   | Group<br>31-Dec-12  | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
| Individual life  | (630,230)           | 99,241             | (630,230)            | 99,241               |
| Group life   | 465,717             | (1,521,951)        | 465,717              | (1,521,951)          |
| Annuity  | (5,903,376)         | 265,554            | (5,903,376)          | 265,554              |
|  | <u>(6,067,889)</u>  | <u>(1,157,156)</u> | <u>(6,067,889)</u>   | <u>(1,157,156)</u>   |
|  | <u>(10,996,354)</u> | <u>(1,623,622)</u> | <u>(10,996,354)</u>  | <u>(1,623,622)</u>   |
| <b>28.0 Reinsurance expenses</b>   |                     |                    |                      |                      |
|  | Group<br>31-Dec-12  | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
| In thousands of Naira  |                     |                    |                      |                      |
| Reinsurance premium paid   | 17,688,482          | 9,883,525          | 17,688,482           | 9,883,525            |
| Less: Increase in unexpired reinsurance cost   | (4,800,624)         | (569,133)          | (4,800,624)          | (569,133)            |
|  | <u>12,887,858</u>   | <u>9,314,392</u>   | <u>12,887,858</u>    | <u>9,314,392</u>     |
| <b>29.0 Fees and commission income</b>   |                     |                    |                      |                      |
| Commission income comprises commission earned on policy administration, investment management services, surrender charges and other contract fees. |                     |                    |                      |                      |
|  | Group<br>31-Dec-12  | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
| In thousands of Naira  |                     |                    |                      |                      |
| Commission earned on general insurance contracts   | 1,434,505           | 1,473,635          | 1,434,505            | 1,473,635            |
| Commission earned on group life assurance contracts  | 94,352              | 209,988            | 94,352               | 209,988              |
|  | <u>1,528,857</u>    | <u>1,683,623</u>   | <u>1,528,857</u>     | <u>1,683,623</u>     |
| <b>30.0 Claims expense</b>   |                     |                    |                      |                      |
|  | Group<br>31-Dec-12  | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
| In thousands of Naira  |                     |                    |                      |                      |
| Net benefits and claims paid   | 8,347,812           | 7,167,552          | 8,347,812            | 7,167,552            |
| General business   |                     |                    |                      |                      |
| Gross benefits & claims paid   | 5,051,897           | 3,833,174          | 5,051,897            | 3,833,174            |
| Claims ceded to reinsurance  | (5,326,040)         | (1,445,904)        | (5,326,040)          | (1,445,904)          |
| Gross change in contract liabilities   | 6,411,864           | 2,953,372          | 6,411,864            | 2,953,372            |
|  | <u>6,137,721</u>    | <u>5,340,642</u>   | <u>6,137,721</u>     | <u>5,340,642</u>     |
| Life business  |                     |                    |                      |                      |
| Gross benefits & claims paid   | 2,188,629           | 1,315,564          | 2,188,629            | 1,315,564            |
| Claims ceded to reinsurance  | (597,379)           | (378,510)          | (597,379)            | (378,510)            |
| Gross change in contract liabilities   | 618,841             | 889,856            | 618,841              | 889,856              |
|  | <u>2,210,091</u>    | <u>1,826,910</u>   | <u>2,210,091</u>     | <u>1,826,910</u>     |
|  | <u>8,347,812</u>    | <u>7,167,552</u>   | <u>8,347,812</u>     | <u>7,167,552</u>     |

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### 31.0 Underwriting expenses

| In thousands of Naira | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|-----------------------|--------------------|--------------------|----------------------|----------------------|
| Acquisition expenses  | 3,413,211          | 2,962,674          | 3,413,211            | 2,962,674            |
| Maintenance expenses  | 507,432            | 520,022            | 507,432              | 520,022              |
|                       | <b>3,920,644</b>   | <b>3,482,696</b>   | <b>3,920,644</b>     | <b>3,482,696</b>     |

### 31.1 Acquisition expenses

| In thousands of Naira   | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|---|--------------------|--------------------|----------------------|----------------------|
| Costs incurred for the acquisition of general insurance contracts | 2,386,531          | 2,361,956          | 2,386,531            | 2,361,956            |
| Costs incurred for the acquisition of life insurance contracts    | 907,740            | 477,422            | 907,740              | 477,422              |
| Costs incurred for the acquisition of investment contracts        | 118,940            | 123,296            | 118,940              | 123,296              |
|   | <b>3,413,211</b>   | <b>2,962,674</b>   | <b>3,413,211</b>     | <b>2,962,674</b>     |

### 31.2 Maintenance cost

| In thousands of Naira   | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|---|--------------------|--------------------|----------------------|----------------------|
| Costs incurred for the maintenance of general insurance contracts | 247,455            | 343,739            | 247,455              | 343,739              |
| Costs incurred for the maintenance of life insurance contracts    | 246,978            | 169,810            | 246,978              | 169,810              |
| Costs incurred for the maintenance of investment contracts        | 12,999             | 6,473              | 12,999               | 6,473                |
|   | <b>507,432</b>     | <b>520,022</b>     | <b>507,432</b>       | <b>520,022</b>       |

### 32.0 Investment income

| In thousands of Naira             | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|-----------------------------------|--------------------|--------------------|----------------------|----------------------|
| Gain/(loss) on sale of investment | 514,903            | 375,933            | 514,903              | 375,933              |
| Dividend income                   | 583,194            | 516,757            | 595,557              | 523,302              |
| Interest income                   | 2,063,854          | 1,032,779          | 1,875,327            | 965,005              |
|                                   | <b>3,161,951</b>   | <b>1,925,469</b>   | <b>2,985,787</b>     | <b>1,864,240</b>     |

### 33.0 Net fair value gains on assets at fair value through income

| In thousands of Naira   | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|---|--------------------|--------------------|----------------------|----------------------|
| Net fair value gains on financial assets at fair value through income | 1,349,105          | (305,821)          | 1,349,105            | (290,555)            |
| Fair value gains on investment property                               | 120,142            | -                  | 120,142              | -                    |
|   | <b>1,469,247</b>   | <b>(305,821)</b>   | <b>1,469,247</b>     | <b>(290,555)</b>     |

### 34.0 Other operating income

| In thousands of Naira          | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|--------------------------------|--------------------|--------------------|----------------------|----------------------|
| Fee income                     | 35,232             | 52,759             | -                    | -                    |
| Hotel management income        | 745,616            | 723,497            | -                    | -                    |
| Rental income                  | 33,127             | 7,367              | 30,392               | 7,367                |
| Profit on sale of fixed assets | 6,640              | 353                | 6,640                | 353                  |
| Foreign exchange gain          | 12,165             | 232,427            | 5,270                | 176,076              |
| Other income                   | 217,281            | 418,207            | 211,381              | 366,395              |
|                                | <b>1,050,061</b>   | <b>1,434,610</b>   | <b>253,683</b>       | <b>550,191</b>       |

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### 35.0 Management expenses

| In thousands of Naira             | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|-----------------------------------|--------------------|--------------------|----------------------|----------------------|
| Employee benefit expense          | 1,063,296          | 869,384            | 957,669              | 774,291              |
| Depreciation                      | 348,193            | 281,176            | 274,591              | 180,621              |
| Amortisation of intangible assets | 67,094             | 56,055             | 64,934               | 54,112               |
| Finance charges                   | 120,981            | 48,861             | 50,978               | 20,698               |
| Administrative expenses           | 277,724            | 310,956            | 249,292              | 256,068              |
| Travelling and tours              | 39,214             | 95,436             | 39,214               | 95,436               |
| Training expenses                 | 34,239             | 42,252             | 34,239               | 41,344               |
| Professional fees                 | 56,832             | 10,831             | 53,419               | 8,135                |
| Advertisement                     | 75,791             | 74,139             | 74,322               | 69,002               |
| Telecommunication                 | 20,967             | 85,034             | 20,967               | 85,034               |
| Auditor's remuneration            | 43,300             | 36,356             | 37,000               | 30,000               |
| Hotel management expenses         | 139,831            | 140,845            | -                    | -                    |
| Other management expenses         | 1,776,244          | 1,091,362          | 1,492,671            | 919,997              |
|                                   | 4,063,706          | 3,142,687          | 3,349,296            | 2,534,738            |

35.1 Management expenses are further analysed as follows:

| In thousands of Naira                             | Company<br>2012 | Company<br>2011 |
|---|-----------------|-----------------|
| Expenses allocated to general insurance contracts | 2,692,872       | 2,256,893       |
| Expenses allocated to life insurance contracts    | 496,538         | 251,400         |
| Expenses allocated to investment contracts        | 159,886         | 26,445          |
|   | 3,349,296       | 2,534,738       |

### 35.2 Employee benefit expense

| In thousands of Naira                       | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|---|--------------------|--------------------|----------------------|----------------------|
| Wages and salaries                          | 928,631            | 697,440            | 858,502              | 638,872              |
| Pension costs-defined contribution plans    | 79,678             | 81,772             | 70,121               | 72,548               |
| Employee benefit - below market staff loans | 25,941             | 59,454             | -                    | 32,153               |
| Defined benefit plan (see note 22(d))       | 29,046             | 30,718             | 29,046               | 30,718               |
|   | 1,063,296          | 869,384            | 957,669              | 774,291              |

(a) Staff information:

Number of employees earning more than 100,000 per annum, other than the executive directors, whose duties were wholly or mainly discharged in Nigeria, received emoluments (excluding pension contribution and other allowances) in the following ranges:

| In thousands of Naira     | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|---------------------------|--------------------|--------------------|----------------------|----------------------|
| ₦ 101,001- ₦ 500,000      | 46                 | 72                 | -                    | -                    |
| ₦ 500,001- ₦ 750,000      | 2                  | 14                 | -                    | -                    |
| ₦ 750,000 - ₦ 1,000,000   | 68                 | 58                 | 31                   | 38                   |
| ₦ 1,000,000 - ₦ 2,000,000 | 64                 | 30                 | 48                   | 30                   |
| ₦ 2,000,000 - ₦ 3,000,000 | 173                | 174                | 173                  | 174                  |
| Over ₦ 3,000,000          | 107                | 110                | 101                  | 110                  |
|                           | 460                | 458                | 353                  | 352                  |

(b) The average number of full time persons employed by the Company during the year was as follows:

| In thousands of Naira | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|-----------------------|--------------------|--------------------|----------------------|----------------------|
| Management staff      | 35                 | 48                 | 26                   | 30                   |
| No n-management staff | 425                | 410                | 327                  | 322                  |
|                       | 460                | 458                | 353                  | 352                  |

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#### (c) Directors' remuneration

i Remuneration paid to the directors of the Company (excluding pension contribution and other allowances) was as follows:

| In thousands of Naira | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|-----------------------|--------------------|--------------------|----------------------|----------------------|
| Directors' fees       | 15,968             | 9,050              | 8,750                | 9,050                |
| Other emoluments      | 14,810             | 16,560             | 14,810               | 16,560               |
|                       | <b>30,778</b>      | <b>25,610</b>      | <b>23,560</b>        | <b>25,610</b>        |

ii The directors' remuneration shown above (excluding pension contributions and other allowances) includes:

| In thousands of Naira | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|-----------------------|--------------------|--------------------|----------------------|----------------------|
| Chairman              | 6,978              | 6,978              | 4,210                | 4,210                |
| Highest paid director | 8,738              | 8,738              | 5,455                | 5,455                |

iii The emoluments of all other directors fell within the following range:

|                         | Group<br>31-Dec-12<br>Number | Group<br>31-Dec-11<br>Number | Company<br>31-Dec-12<br>Number | Company<br>31-Dec-11<br>Number |
|-------------------------|------------------------------|------------------------------|--------------------------------|--------------------------------|
| ₦2,300,000 - ₦4,800,000 | 2                            | 2                            | 2                              | 2                              |
| ₦1,750,000 - ₦2,300,000 | 5                            | 5                            | 5                              | 5                              |
|                         | <b>7</b>                     | <b>7</b>                     | <b>7</b>                       | <b>7</b>                       |

#### 36.0 Finance cost

| In thousands of Naira          | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|--------------------------------|--------------------|--------------------|----------------------|----------------------|
| Investment contract benefits   | 853,386            | 606,993            | 853,386              | 606,993              |
| Interest expense on borrowings | 32,342             | 61,925             | -                    | -                    |
|                                | <b>885,728</b>     | <b>668,918</b>     | <b>853,386</b>       | <b>606,993</b>       |

#### 36.1 Investment contract cost

Investment contract benefits represents guaranteed interest which accrues to the account of investment contract holders. All these contracts are designated at other financial liabilities and are measured at amortised cost.

#### 37.0 Net impairment losses

| In thousands of Naira                                  | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|--|--------------------|--------------------|----------------------|----------------------|
| Specific impairment on trade receivables (see Note 11) | 1,315,864          | 1,148,266          | 1,315,864            | 1,148,266            |
| Impairment loss on other receivables                   | (20,937)           | 30,114             | 5,314                | 2,316                |
| Impairment loss on quoted equities                     | (26,995)           | 11,415             | -                    | -                    |
| Impairment loss on unquoted equities                   | 625,320            | 491,131            | 625,320              | 491,131              |
| Impairment loss on commercial loans (see Note 14.1)    | 9,604              | 104,498            | 29,775               | 28,619               |
| Impairment loss on investment properties               | -                  | 5,719              | -                    | -                    |
| Impairment loss on leases                              | 7,032              | (211)              | -                    | -                    |
|  | <b>1,909,888</b>   | <b>1,790,933</b>   | <b>1,976,273</b>     | <b>1,670,332</b>     |

#### 38.0 Income tax expense

| (a)  | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|--|--------------------|--------------------|----------------------|----------------------|
| In thousands of Naira                      |                    |                    |                      |                      |
| Company income tax                         | 294,539            | 409,510            | 167,974              | 357,934              |
| Education tax                              | 9,247              | 43,272             | 11,504               | 35,875               |
| Technology levy                            | 4,832              | 15,344             | 4,832                | 15,344               |
|  | <b>308,618</b>     | <b>468,126</b>     | <b>184,310</b>       | <b>409,153</b>       |
| Deferred tax (credit)/charge (see note 20) | (32,662)           | 142,573            | (31,390)             | 109,969              |
|  | <b>275,957</b>     | <b>610,699</b>     | <b>152,920</b>       | <b>519,122</b>       |

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### (b) Reconciliation of effective tax rate

|  | Group |             | Company |             |      |             |      |             |
|--|-------|-------------|---------|-------------|------|-------------|------|-------------|
|  | Rate  | 31-Dec-2012 | Rate    | 31-Dec-2011 | Rate | 31-Dec-2012 | Rate | 31-Dec-2011 |
| Profit before tax                                  |       | 1,449,794   |         | 1,754,255   |      | 826,488     |      | 1,368,937   |
| Income tax using the domestic corporation tax rate |       |             |         |             |      |             |      |             |
| Tax exempt income                                  | 30%   | 434,938     | 30%     | 526,276     | 30%  | 258,197     | 30%  | 410,681     |
| Non-deductible expenses                            | -33%  | (480,632)   | -23%    | (408,448)   | -48% | (415,405)   | -24% | (325,223)   |
| Balancing charge                                   | 30%   | 429,688     | 26%     | 460,439     | 48%  | 414,636     | 32%  | 441,233     |
| Deferred tax                                       | 0%    | -           | 0%      | 1,622       | 0%   | -           | 0%   | 1,622       |
| Tertiary education tax                             | 0%    | (32,662)    | 7%      | 142,573     | 1%   | (31,390)    | 7%   | 109,969     |
| Technology levy                                    | 1%    | 9,247       | 2%      | 43,272      | 1%   | 11,504      | 3%   | 35,875      |
| Capital allowance                                  | 0%    | 4,832       | 1%      | 15,344      | 1%   | 4,832       | 1%   | 15,344      |
|  | -6%   | (89,455)    | -10%    | (170,381)   | -10% | (89,455)    | -12% | (170,380)   |
|  | 22%   | 275,957     | 34%     | 610,699     | 22%  | 152,920     | 37%  | 519,122     |

### 39.0 Earnings Per Share

Basic earnings per share have been computed based on the profit after taxation attributable to equity holders and the weighted average number of ordinary shares outstanding during the period of 8,779,596,000 (2011: 8,779,596,000). Adjusted earnings per share have been computed based on profit after taxation and the ordinary shares of 8,779,596,000 as at year end.

Dividend per share has been computed based on the profit after taxation and the number of ordinary shares outstanding during the year of 8,779,596,000 (2011: 8,779,596,000) qualifying for dividend.

|  | Group<br>2012 | Group<br>2011 | Company<br>2012 | Company<br>2011 |
|--|---------------|---------------|-----------------|-----------------|
| In thousands of Naira                  |               |               |                 |                 |
| Profit attributable to equity holders  | 1,155,719     | 1,267,565     | 673,568         | 973,824         |
| Weighted average number of shares      | 8,779,596     | 8,779,596     | 8,779,596       | 8,779,596       |
| Outstanding shares at period end       | 8,779,596     | 8,779,596     | 8,779,596       | 8,779,596       |
| Dividend paid                          | 500,000       | 500,000       | 500,000         | 500,000         |
| Earnings per share - Basic/diluted (k) | 13            | 14            | 8               | 11              |
| Dividend paid per share (k)            | 6             | 6             | 6               | 6               |

### 40.0 Components of other comprehensive income

|  | Group<br>2012 | Group<br>2011 | Company<br>2012 | Company<br>2011 |
|--|---------------|---------------|-----------------|-----------------|
| In thousands of Naira  |               |               |                 |                 |
| Fair value gains on available for sale financial assets during the year  | 1,812,787     | (2,303,465)   | 1,812,787       | (2,295,653)     |
| Foreign exchange difference on unquoted financial assets during the year | -             | -             | -               | -               |
| Gain/ (loss) on revaluation of properties and equipment                  | 16,469        | -             | 7,950           | -               |
| Tax effect of foreign exchange difference on unquoted financial assets   | -             | -             | -               | -               |
|  | 1,829,256     | (2,303,465)   | 1,820,737       | (2,295,653)     |

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### 41.0 Net cash flow from operating activities before changes in operating assets:

| In thousands of Naira  | Notes    | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|--|----------|--------------------|--------------------|----------------------|----------------------|
| Profit after taxation  |          | 1,155,719          | 1,267,565          | 673,568              | 973,824              |
| Taxation   |          | 275,957            | 610,699            | 152,920              | 519,122              |
| Operating profit   |          | 1,431,676          | 1,878,265          | 826,488              | 1,492,946            |
| Adjustment to reconcile profit before taxation to net cash flow from operations: |          |                    |                    |                      |                      |
| Share of associate profit  | 11(b)(6) | (313,013)          | (245,411)          | -                    | -                    |
| Impairment on loans and receivables  | 37       | 9,604              | 104,498            | 29,775               | 28,619               |
| Impairment of trade receivables  | 37       | 1,315,864          | 1,148,266          | 1,315,864            | 1,148,266            |
| Allowances for bad and doubtful accounts   | 37       | (20,937)           | 30,114             | 5,314                | 2,316                |
| Allowance for doubtful un-quoted investments                                     | 37       | 625,320            | 491,131            | 625,320              | 491,131              |
| Allowance for doubtful quoted investments  | 37       | (26,995)           | 11,415             | -                    | -                    |
| Allowance for diminution in investment properties                                | 37       | -                  | 5,719              | -                    | -                    |
| Allowance for diminution on lease  | 37       | 7,032              | (211)              | -                    | -                    |
| Depreciation on property, plant and equipment                                    | 35       | 348,193            | 281,176            | 274,591              | 180,621              |
| Amortisation of intangible assets  | 35       | 67,094             | 56,055             | 64,934               | 54,112               |
| Provision for outstanding claims   |          | 6,258,653          | 4,005,037          | 6,258,653            | 4,005,037            |
| Other assets written off   | 10.3     | (35,450)           | -                  | (52,829)             | (31,179)             |
| Increase/ (decrease) in unearned premium   |          | 4,928,464          | 466,466            | 4,928,464            | 466,466              |
| Increase/ (decrease) in life insurance contract liability                        |          | 6,840,018          | 1,157,158          | 6,840,018            | 1,157,158            |
| (Profit)/loss on property, plant and equipment                                   | 34       | (6,640)            | (353)              | (6,640)              | (353)                |
| Loss/(gain) on disposal of investments   | 32       | (514,903)          | (375,933)          | (514,903)            | (375,933)            |
| Dividend income  |          | (583,194)          | (516,757)          | (595,557)            | (523,302)            |
| Interest expense on borrowings   | 36       | 32,342             | 61,925             | -                    | -                    |
| Rental income from investment property   | 34       | (33,127)           | (7,367)            | (30,392)             | (7,367)              |
| Fair value loss/(gain) on investment property                                    | 33       | (120,142)          | -                  | (120,142)            | -                    |
| Fair value gain on AFS financial instruments                                     |          | (1,812,787)        | (2,303,465)        | (1,812,787)          | (2,295,653)          |
| Fair value loss/(gain) on held for trading financial assets                      | 33       | (1,349,105)        | 305,821            | (1,349,105)          | 290,555              |
| Net cash flow from operating activities  |          | 17,047,966         | 6,553,550          | 16,687,066           | 6,083,440            |

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## 42.0 Related parties

Related parties to the Company are as follows:

### (i) Subsidiary

The Company has three subsidiaries as at 31 December 2012. The operating and financing activities of the company is carried out by the parent with a common direction and common managements. Transactions between Leadway Assurance Company Limited and the subsidiaries also meet the definition of related party transactions. Where these are eliminated on consolidation, they are not disclosed in the consolidated financial statements.

### (ii) Transactions with key management personnel

The Group's key management personnel, and persons connected with them, are also considered to be related parties for disclosure purposes. The definition of key management includes close members of family of key management personnel and any entity over which key management personnel exercise control. The key management personnel have been identified as the executive directors, non-executive directors and senior management of the Group. Close members of family are those family members who may be expected to influence, or be influenced by that individual in their dealings with Leadway Assurance Company Limited.

### (iii) Director's remuneration

| In thousands of Naira | Group<br>31-Dec-12 | Group<br>31-Dec-11 | Company<br>31-Dec-12 | Company<br>31-Dec-11 |
|-----------------------|--------------------|--------------------|----------------------|----------------------|
| Directors' fees       | 15,968             | 9,050              | 8,750                | 9,050                |
| Other emoluments      | 14,810             | 16,560             | 14,810               | 16,560               |
|                       | 30,778             | 25,610             | 23,560               | 25,610               |

| Name of related party                      | Relationship       | Nature of related party transactions            | Outstanding balance |         |
|--|--------------------|---|---------------------|---------|
|  |                    |   | 2012                | 2011    |
| Leadway Capital and Trusts Limited         | Subsidiary         | Commercial loan                                 | 142,849             | 41,919  |
| Leadway Hotels Limited                     | Subsidiary         | Commercial loan and Technical service agreement | 8,925               | 122,278 |
| Leadway Properties and Investments Limited | Subsidiary         | Nil   | -                   | -       |
| Leadway Pensure PFA                        | Associated company | Technical service agreement                     | 21,000              | 31,650  |
| Total Health Trust                         | Associated company | Nil   | -                   | -       |

Business transactions with these related parties were done at arm's length.

## 43.0 Contingent liabilities, litigations and claims

There are litigation claims against the Company as at 31 December 2012 amounting to N 4.39 billion (2011: N 5.8 billion). These litigation claims arose in the normal course of business and are being contested by the Company. The directors, having sought advice of professional counsel, are of the opinion that no significant liability will crystallise from these claims. No provisions have been made in these financial statements. The number of pending cases as at 31 December 2012 is 87 (2011: 91)

## 44.0 Contravention of laws and regulations

The Company did not pay any penalty in respect of contravention of law or regulation during the year.

## 45.0 Events occurring after the reporting period

There were no events that occurred subsequent to the reporting date that require adjustments or disclosure in the financial statements.

# Enterprise Risk Management Statement

## 46.0 Introduction

Leadway Assurance Company Limited (Leadway) is committed to establishing an entity that ensures risk management is an integral part of its operations. The company has developed an Enterprise-Wide Risk Management (ERM) Framework to manage change and uncertainties it may face in the normal course of business. The ERM framework has assisted all levels of operation in achieving the company's strategic objectives through systematic and portfolio approach to evaluating and improving on effectiveness of risk management and control.

### Purpose

The general purpose of Leadway's ERM Framework is to provide the internal stakeholders with the guidance that ensures that all decisions made and activities conducted with regard to risk management are in congruence with the entity's goals and business units' objectives.

The specific benefits we envisage gaining from our ERM framework are:

- Give reasonable assurance to our policyholders and the regulators about our ability to pay promptly, claims arising now and in the future.
- Communicate the risks being taken by the company to the investors and ensure that the objectives of the organization are aligned with the expectations of capital providers.
- Reduce Leadway's susceptibility to systemic risks generated by other sectors in the financial system.
- Make our capital requirements more risk-sensitive and to improve the alignment of our company's capital standards.
- Provide the means to promote and demonstrate best practices in governance and risk management, and deliver more efficient use of capital.

### Enterprise Risk Management Culture and Philosophy

In Leadway we recognise that in a complex and competitive business environment, the need to give a reasonable assurance to shareholders and other stakeholders on the attainment of their expectations cannot be compromised.

Our risk management philosophy and culture represent our shared values, attitude and practice of how we consider risk in our day-to-day operations across all levels. As insurers, we anticipate risks and in advance, respond appropriately.

- We regard every one of our employees as a risk manager and we all take individual and collective ownership of the ERM responsibilities.
- We observe prudence in underwriting and limit risks to our appetite and set tolerances beyond which we object to unguided exposures.
- We weigh the risk and reward inherent in our daily transactions and pursue those that support value creation to all customers and shareholders.
- We have no tolerance for infractions of laws and regulations and we detest business relationship with disreputable business entities and individuals.
- We have recorded visible improvement in our risk management strategy that has helped us sustain our leadership position in the Nigerian insurance market and meet stakeholder expectations.

# Enterprise Risk Management Statement (Cont'd)

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## Risk management strategy

Our risk management methodology recognises that there cannot be total elimination of risk but we are determined to reduce both the severity and probability of the occurrence of risk events through appropriate responses. We have deployed an ERM policy that focuses on taking enterprise-level view of interrelationship among various risks with a view to providing an effective responses to managing the material risks that present the greatest threats to our existence and operations as an insurance and investment company. In so doing we will, in the long run, manage risk that are less significant.

We adopt the following strategies in managing risks in Leadway

- Incorporate risk management principles into all functions and ensure an environment in which the Board and senior management set the tone for effective controls.
- Establish well defined risk management process for risk identification, assessment, controlling, monitoring and reporting.
- Entrench a structured and disciplined approach to assets balancing that will prevent concentration of risk in any sector, industry, instrument, product or entity.
- Formulation of policies and procedures that ensure that appropriate risk responses, as well as other entity directives, internal policies and control procedures are carried out.
- Ensure good corporate governance and pursue zero tolerance for non-compliance with regulatory compliance.

## External perspectives

Leadway has continued to be in the forefront of many industry initiatives that seek to ensure setting and adhering to global best practice. This informed its involvement at the trade, association and regulatory levels in setting the tone for compliance with legislations, regulations, guidelines and standards designed for global ratings among insurers. The interest of regulators and notable rating agencies in bringing about the required reforms that will make insurance business more attractive to investors, informed Leadway's pro-activeness to be coming one of the early adapters of the International Financial Reporting Standards and the Solvency II requirements in the insurance industry.

The Board on its part has continued to ensure that shared commitment to code of Good Corporate Governance as an integral part of its ERM policy is embedded into plans of the company at the strategic, tactical and operational level.

## Risk governance, roles & responsibilities

Our risk governance focuses on directing and controlling the management of risks within the company by spelling out the roles and responsibilities for the board, management and employees. The policy adopts the three-lines-of-defence model of risk management governance that revolves around the Board, Risk Management Committee and the Audit Committee.

## Roles and responsibilities

### The Board

The board has the ultimate responsibility for the risk and the related control environment and as such is responsible for the following:

- To approve the risk management framework, set the risk appetite/tolerance level and the risk management strategy escalated to it, from time to time.
- To appraise the risk management process and the internal controls for effectiveness, appropriateness and adequacy.
- To ensure that the company's ERM Framework is subject to periodic audit by competent personnel independent of the company's risk management functions.

## Enterprise Risk Management Statement (Cont'd)

### Board risk & technical committee

- To review risk management framework and policies and present same for board's approval
- Ensure that the ERM framework takes a portfolio view of risk and that strategy and objectives formulation are predicated on sound understanding and assessment of major risks.
- To challenge risk information and examine the appropriateness of the judgments underlying the setting of the company's risk tolerance/limits.

### Risk Management Committee

- To establish appropriate structure that recognises the required level of independence between the risk management officers and those engaged in the normal insurance operations.
- Put in place, a well-resourced risk management department with clearly defined responsibilities and authorities for the company's risk management activities.
- Develop risk management initiatives and regularly review the company's methodology for risk identification, assessment, measurement, mitigation and report escalation.
- Design and document risk policies and procedures that reflect changes in entity-risk portfolio and ensure their enterprise-wide implementation.

### Business Units

Many of the operational risks reside in the business units and risk owners/champions in these units have responsibilities for risk management in the respective risks. Specifically, business units will be accountable for the following:

- To carry out a weekly review of risks profile in the department/unit in compliance with the entity's risk policies and procedures.
- Apply appropriate control measures to manage identified risks and solicit the involvement of the Risk Management & Compliance Department in the escalation of material risks to Risk Management Committee.
- Be involved in all activities designed to propagate risk management culture within the company and in building firewalls against emerging exposures that may affect the achievement of the company's objectives.
- Produce risk management reports input for consolidation into the overall report repository domiciled in the Risk Management & Compliance Department.
- Provide information towards the development of new approaches to risk management in its domain and collaborate with RMCD to prepare appropriate risk mitigations plans for the unit.

### Risk Management & Compliance Division

- Responsible for facilitation and co-ordination of risk management activities across the company
- Provision of technical assistance and guidance to business units. It will be responsible for raising awareness of risk management across the company
- Reviews and analyses the company's business and investment proposals to ensure that risks have been adequately identified and proper mitigating factors put in place.
- Develop Key Risk Indicators (KRIs) for monitoring key drivers associated with identified major risks and regular liaison with regulators on compliance issues.
- Prepare for the Risk Management Committee's review, necessary exception reports with recommendations for improvement of the entire risk management and reporting system.
- Monitor compliance with the company's ERM policies/procedures on risk limit and assess the impact of regulatory requirements will have on the company's operations.

# Enterprise Risk Management Statement (Cont'd)

## Internal Audit

- To adopt a risk-based approach to planning and executing the internal audit process/activities by directing internal auditing's resources at those areas most important to the organization.
- Evaluate the adequacy and effectiveness of controls encompassing the organization's governance, operations, and information systems.
- Develop internal audit plans that identify and assess risks relevant to the activity under review and ensure that the internal auditing objectives reflect the results of the risk assessment.
- To contribute to the effectiveness of the enterprise risk management, by participating in separate evaluations of internal controls and the ERM programme, and recommending improvements.
- To provide advice in the design and improvement of control systems and risk mitigation strategies.
- To challenge the basis of management's risk assessments and evaluate the adequacy and effectiveness of risk treatment strategies.

## Capital Management Policies, Objectives and Approach

### 46.1 Capital Management Policies, Objectives and Approach (a) Strategic risks

The Group has established the following capital management objectives, policies and approach to managing the risks that affect its capital position:

- To maintain the required level of financial stability thereby providing a degree of security to policyholders
- To allocate capital efficiently and support the development of business by ensuring that returns on capital employed meet the requirements of its capital providers and of its shareholders
- To retain financial flexibility by maintaining strong liquidity and access to a range of capital markets.
- To align the profile of assets and liabilities taking account of risks inherent in the business.
- To maintain financial strength to support new business growth and to satisfy the requirements of the policyholders, regulators and stakeholders.
- To maintain strong credit ratings and healthy capital ratios in order to support its business objectives and maximise shareholders value.

Leadway's operations are also subject to regulatory requirements within the jurisdictions in which it operates. The minimum paid up capital requirement as specified by National Insurance Commission (NAICOM) for life insurance business in Nigeria is ₦2 billion, ₦3 billion for Non-life insurance business and ₦10 billion for Reinsurance business and insurers are also mandated to maintain 10% of this paid up capital with the Central Bank as Statutory Deposit. In addition, quarterly and annual returns must be submitted to NAICOM on a regular basis.

The regulations prescribed by NAICOM not only prescribe approval and monitoring of activities, but also impose certain restrictive provisions (e.g., solvency margin) to minimise the risk of default and in solvency on the part of the insurance companies to meet unforeseen liabilities as these arise.

## Capital Management Policies, Objectives and Approach (Cont'd)

The Group has met the requirements throughout the financial year.

In reporting the Leadway's solvency status, solvency margin are computed using the rules prescribed by the National Insurance Commission (NAICOM). The margin of solvency, according to NAICOM is defined as total admissible assets less total liabilities. This shall not be less than either 15% of net premium or the minimum paid up share capital whichever is higher. Leadway's capital management policy for its insurance and non-insurance business is to hold sufficient capital to cover the statutory requirements based on the NAICOM regulations, including any additional amounts required by the regulators.

### (b) Approach to capital management

Leadway seeks to optimise the structure and sources of capital to ensure that it consistently maximises returns to the shareholders and policyholders.

Leadway's approach to managing capital involves managing assets, liabilities and risks in a coordinated way, assessing shortfalls between reported and required capital level on a regular basis and taking appropriate actions to influence the capital position of the company in the light of changes in economic conditions and risk characteristics. An important aspect of the company's overall capital management process is the setting of target risk adjusted rates of return, which are aligned to performance objectives and ensure that the Group is focused on the creation of value for shareholders.

The Group's primary source of capital used by is equity shareholders' funds and borrowings. Leadway also utilises, where efficient to do so, sources of capital such as reinsurance in addition to more traditional sources of funding.

The capital requirements are routinely forecast on a periodic basis and assessed against both the forecast available capital and the expected internal rate of return, including risk and sensitivity analyses. The process is ultimately subject to approval by the Board.

The Group has developed a framework to identify the risks and quantify their impact on the economic capital. The framework estimates how much capital is required to reduce the risk of insolvency to a remote degree of probability. The framework has also been considered in assessing the capital requirement.

## Capital Management Policies, Objectives and Approach (Cont'd)

The Company's objectives with respect to capital management are to maintain a capital base that is structured to exceed regulatory and to best utilize capital allocations.

Insurance industry regulator measures the financial strength of Non-life insurers using a solvency margin model, NAICOM generally expect non-life insurers to comply with this capital adequacy requirement. This test compares insurers' capital against the risk profile. Section 24(1) of the Insurance Act, 2003 requires that an insurer shall in respect of its business other than its life insurance business, maintain at all times a margin of solvency being the excess of the value of its admissible assets in Nigeria over its liabilities in Nigeria. The solvency margin shall not be less than 15 percentum of the gross premium income less reinsurance premiums paid out during the year under review or the minimum paid-up capital whichever is greater. During the year, the Company has complied with this capital requirement. The regulator has the authority to request more extensive reporting and can place restrictions on the Company's operations if the Company falls below this requirement as deemed necessary.

The Company has two (2) businesses, life and general businesses and these were required to prepare solvency margin computation separately.

The solvency margin for General business as at 31 December 2012 is as follows:

In thousands of Naira

| TEST OF SOLVENCY :  |                         | 31 December 2012 | 31 December 2011 |
|---|-------------------------|------------------|------------------|
| <b>EXCESS OF ADMISSIBLE ASSETS OVER LIABILITIES - SOLVENCY MARGIN (A-B)</b> |                         | <b>7,160,515</b> | <b>4,679,458</b> |
| <b>TEST I</b>   | Gross Premium           | 27,370,629       | 19,600,399       |
|   | Less: Reinsurances      | (12,521,439)     | (9,084,126)      |
|   | Net Premium             | 14,849,190       | 10,516,273       |
|   | 15% there of            | 2,227,379        | 1,577,441        |
| <b>TEST II</b>  | MINIMUM PAID UP CAPITAL | 3,000,000        | 3,000,000        |
|   | The higher thereof:     | 3,000,000        | 3,000,000        |
| <b>SURPLUS OF SOLVENCY</b>  |                         | <b>4,160,515</b> | <b>1,679,458</b> |
| <b>Solvency Ratio</b>   |                         | <b>239%</b>      | <b>156%</b>      |

## Capital Management Policies, Objectives and Approach (Cont'd)

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### (c) Operational Risks

Operational risk is the risk of direct or indirect loss arising from a wide variety of causes associated with the company's processes, personnel, technology and infrastructure, and from external factors other than credit, market and liquidity risks such as those arising from legal and regulatory requirements and generally accepted standards of corporate behaviour. Operational risks arise from all of the company's operations.

The company's objective is to manage operational risk so as to balance the avoidance of financial losses and damage to the company's reputation with overall cost effectiveness and to avoid control procedures that restrict initiative and creativity.

The primary responsibility for the development and implementation of controls to address operational risk is assigned to senior management within each unit. This responsibility is supported by the development of operational standards for the management of operational risk in the following areas:

- Requirements for appropriate segregation of duties, including the independent authorisation of transactions
- Requirements for the reconciliation and monitoring of transactions
- Compliance with regulatory and other legal requirements
- Documentation of controls and procedures
- Requirements for the periodic assessment of operational risks and the adequacy of controls and procedures to address the risks
- Requirements for the reporting of operational losses and proposed remedial action
- Development of contingency plans
- Training and professional development
- Ethical and business standards
- Risk mitigation, including insurance where this is effective.

Compliance with the company's standards is supported by a programme of periodic reviews undertaken by Internal Audit. The results of Internal Audit reviews are discussed with the management of the business unit to which they relate, with summaries submitted to the Audit Committee and senior management of the company.

### (d) Financial risks

The Group has exposure to the following risks from financial instruments:

- Credit risks
- Liquidity risks
- Market risks

### (e) Credit risks

Credit risks arise from a counterparty's inability to fully meet its on and/ off-balance sheet contractual obligations. Exposure to this risk results from financial transactions with a counterparty including issuer, debtor, investee, borrower, broker, policy holder, reinsurer or guarantor.

The Group has policies in place to mitigate its credit risks.

## Capital Management Policies, Objectives and Approach (Cont'd)

- (i) The Group's Enterprise risk management policy sets out the assessment and determination of what constitutes credit risk for the company. Compliance with the policy is monitored and exposures and breaches are reported to the company's risk committee. The policy is regularly reviewed for pertinence and for changes in the risk environment.

Net exposure limits are set for each counterparty or group of counterparties, geographical and industry segment (i.e., limits are set for investments and cash deposits, foreign exchange trade exposures and minimum credit ratings for investments that may be held).

- (ii) The Group further restricts its credit risk exposure by entering into master netting arrangements with counterparties with which it enters into significant volumes of transactions. However, such arrangements do not generally result in an offset of balance sheet assets and liabilities, as transactions are usually settled on a gross basis. However, the credit risk associated with such balances is reduced in the event of a default, when such balances are settled on a net basis. The Group's reinsurance treaty contracts involve netting arrangements.
- (iii) The Group's set guidelines determine when to obtain collateral and guarantees. The Group also maintains strict control limits by amount and terms on financial assets. The amounts subject to credit risk are limited to the fair value of 'in the money' financial assets against which the Group either obtains collateral from counterparties or requires margin deposits. Collateral may be sold or repledged by the Group and is repayable if the contract terminates or the contract's fair value falls.
- (iv) Reinsurance is placed with counterparties that have a good credit rating and concentration of risk is avoided by following policy guidelines in respect of counterparties' limits that are set each year by the management and are subject to regular reviews. At each reporting date, management performs an assessment of credit worthiness of reinsurers and updates the reinsurance purchase strategy, ascertaining suitable allowance for impairment.
- (v) The Group sets the maximum amounts and limits that may be advanced to corporate counterparties by reference to their long-term credit ratings and worthiness.
- (vi) The credit risk in respect of customer balances incurred on non-payment of premiums or contributions will only persist during the grace period specified in the policy document or trust deed until expiry, when the policy is either paid up or terminated. Commission paid to intermediaries is netted off against amounts receivable from them to reduce the risk of doubtful debts.

The Group's investment portfolio is exposed to credit risk through its fixed income and money market instruments. The contribution of the fixed Income & money market instruments to the Group's investment is as follows:

## Capital Management Policies, Objectives and Approach (Cont'd)

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In thousands of Naira

| Category                 | Group Amount      | %          | Company Amount    | %          |
|--------------------------|-------------------|------------|-------------------|------------|
| Fixed income instrument  | 15,510,835        | 38         | 15,452,869        | 38         |
| Money market instruments | 9,692,844         | 23         | 8,913,092         | 22         |
| Equities                 | 12,707,022        | 31         | 12,516,589        | 31         |
| Other investments        | 3,377,654         | 8          | 3,544,468         | 9          |
| <b>Tb tal</b>            | <b>41,288,355</b> | <b>100</b> | <b>40,427,018</b> | <b>100</b> |

31 December 2011

| Category                 | Group Amount      | %          | Company Amount    | %          |
|--------------------------|-------------------|------------|-------------------|------------|
| Fixed income instrument  | 4,724,780         | 17         | 4,724,780         | 18         |
| Money market instruments | 8,372,640         | 31         | 7,381,463         | 28         |
| Equities                 | 11,004,242        | 41         | 10,841,984        | 41         |
| Other investments        | 2,966,723         | 11         | 3,436,889         | 13         |
| <b>Tb tal</b>            | <b>27,068,385</b> | <b>100</b> | <b>26,385,117</b> | <b>100</b> |

1 January 2011

| Category                 | Group Amount      | %          | Company Amount    | %          |
|--------------------------|-------------------|------------|-------------------|------------|
| Fixed income instrument  | 981,948.00        | 4          | 981,948.00        | 4          |
| Money market instruments | 7,955,362.00      | 32         | 7,584,484.00      | 30         |
| Equities                 | 13,243,313.71     | 53         | 13,057,594.09     | 52         |
| Other investments        | 2,628,477.00      | 11         | 3,321,743.00      | 13         |
| <b>Tb tal</b>            | <b>24,809,101</b> | <b>100</b> | <b>24,945,769</b> | <b>100</b> |

The Group's exposure to credit risk is low as Government sector (Government bonds) and money market accounted for 61% of the investments as at December 31, 2012, (48% : 31 December 2011 and 36% : 1 January 2011).

## Capital Management Policies, Objectives and Approach (Cont'd)

The Group further manages its exposure to credit risk through counterparty risk via established limits as approved by the Board. These limits are determined based on credit ratings of the counterparty amongst other factors. All fixed income investments are measured for performance on a quarterly basis and monitored by management on a monthly basis.

The Company's counterparty exposure as at 31 December 2012 is represented below:

### Company portfolio

In thousands of Naira

| Counterparty     | Investment in<br>money market | Ratio       |
|------------------|-------------------------------|-------------|
| National bank    | 8,293,836                     | 93%         |
| Discount houses  | 516,574                       | 6%          |
| Investment house | 102,753                       | 1%          |
|                  | <b>8,913,163</b>              | <b>100%</b> |

Reinsurance contract is executed only with reinsurers with a minimum acceptable minimum credit rating. Management monitors the credit worthiness of all reinsurers by reviewing their annual financial statements and through ongoing communications. Reinsurance treaties are reviewed annually by management prior to renewal of the reinsurance contract.

Aside credit risk exposure from our investment policies, the Group is also exposed to this risk from its core business-outstanding premiums from clients. Trade receivables are short-term in nature consisting of a large number of policy holders and are subject to moderate credit risk. The Group categorizes its exposure to this risk based on business types (namely Agents, Brokers and Insurance Companies business) and periodically reviews trade receivable to ensure credit worthiness.

Credit risk exposure to direct business is low as the Company requires debtors to provide guarantees before inception of insurance policies. The Company's exposure to credit risk arising from brokered business is relatively moderate and the risk is managed by the Group's internal rating model for brokers. Our credit risk internal rating model is guided by several weighted parameters which determine the categorization of brokers the Group transacts business with.

## Capital Management Policies, Objectives and Approach (Cont'd)

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### (f) Liquidity risks

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial instruments. In respect of catastrophic events there is also a liquidity risk associated with the timing differences between gross cash out-flows and expected reinsurance recoveries.

The following policies and procedures are in place to mitigate the company's exposure to liquidity risk:

- A Company liquidity risk policy which sets out the assessment and determination of what constitutes liquidity risk for the company. Compliance with the policy is monitored and exposures and breaches are reported to the company's risk committee. The policy is regularly reviewed for pertinence and for changes in the risk environment.
- Guidelines are set for asset allocations, portfolio limit structures and maturity profiles of assets, in order to ensure sufficient funding available to meet insurance and investment contracts obligations.
- Contingency funding plans are in place, which specify minimum proportions of funds to meet emergency calls as well as specifying events that would trigger such plans.

The table that follows summarizes the maturity profile of the non-derivative financial assets and financial liabilities of the Group based on remaining undiscounted contractual obligations, including interest payable.

For insurance contracts liabilities and reinsurance assets, maturity profiles are determined based on estimated timing of net cash outflows from the recognised insurance liabilities. Unearned premiums and their insurers' share of unearned premiums have been excluded from the analysis as they are not contractual obligations.

Repayments which are subject to notice are treated as if notice were to be given immediately.

Leadway maintains a portfolio of highly marketable and diverse assets that can be easily liquidated in the event of an unforeseen interruption of cash flow. The company also has committed lines of credit that it can access to meet liquidity needs to assist users in understanding how assets and liabilities have been matched.

Reinsurance assets have been presented on the same basis as insurance liabilities. The gross nominal inflow/(outflow) disclosed in the table is the contractual, undiscounted cash flow on the financial liability or commitment.

## Capital Management Policies, Objectives and Approach (Cont'd)

Maturity analysis (contractual undiscounted cash flow basis for non-derivatives)

| Group  | Notes | Residual contractual maturities of financial assets and liabilities |                              |                   |                    |                   |                    |
|--|-------|---|------------------------------|-------------------|--------------------|-------------------|--------------------|
|  |       | Carrying amount   | Gross nominal inflow/outflow | 1-3 months        | 3-6 months         | 6-12 months       | 1-5 years          |
| 31 December 2012<br>In thousands of Naira                  |       |   |                              |                   |                    |                   |                    |
| <b>Assets</b>  |       |   |                              |                   |                    |                   |                    |
| Cash and cash equivalents                                  | 5     | 11,328,839  | 11,328,839                   | 11,328,839        | -                  | -                 | -                  |
| Fair value through profit or loss quoted equity securities | 6.1   | 2,166,996   | 2,166,996                    | -                 | -                  | 2,166,996         | -                  |
| Debt securities  | 6.1   | 7,181,698   | 7,181,698                    | -                 | -                  | 7,181,698         | -                  |
| Available for sale Quoted equity securities                | 6.2   | 8,104,493   | 8,104,493                    | -                 | -                  | -                 | 8,104,493          |
| Unquoted equity securities                                 | 6.2   | 1,589,443   | 1,589,443                    | -                 | -                  | -                 | 1,589,443          |
| Available for sale - debt securities                       | 6.2   | 846,091   | 846,091                      | -                 | -                  | 846,091           | -                  |
| Held to maturity financial assets                          | 6.3   | 8,329,137   | 8,329,137                    | -                 | -                  | -                 | 8,329,137          |
| Other receivables  |       | 2,261,165   | 2,261,165                    | 736,611           | 1,098,322          | 133,730           | 292,502            |
| Trade receivables  | 7     | 822,364   | 822,364                      | 822,364           | -                  | -                 | -                  |
| Reinsurance assets   | 8     | 16,685,999  | 16,685,999                   | 16,685,999        | -                  | -                 | -                  |
| <b>Total</b>   |       | <b>59,316,225</b>   | <b>59,316,225</b>            | <b>29,573,813</b> | <b>1,098,322</b>   | <b>10,328,515</b> | <b>18,315,575</b>  |
| <b>Liabilities</b>   |       |   |                              |                   |                    |                   |                    |
| Insurance contract liabilities                             | 17    | 35,557,629  | 35,557,629                   | 9,289,644         | 8,975,069          | 5,541,496         | 11,751,419         |
| Investment contract liabilities                            | 18    | 10,293,658  | 10,293,658                   | 952,680           | 234,301            | 187,760           | 8,918,916          |
| Trade payables   | 19    | 5,466,790   | 5,466,790                    | 5,466,790         | -                  | -                 | -                  |
| Provision and other payables                               | 20    | 2,880,706   | 2,880,706                    | 2,466,165         | -                  | -                 | -                  |
| Borrowings 326,839   | 21    | 326,839   | 326,839                      | -                 | -                  | -                 | -                  |
| <b>Total</b>   |       | <b>54,525,622</b>   | <b>54,525,622</b>            | <b>18,502,118</b> | <b>9,209,370</b>   | <b>5,729,256</b>  | <b>20,670,335</b>  |
| <b>Gap (assets-liabilities)</b>                            |       | <b>4,790,603</b>  | <b>4,790,603</b>             | <b>11,071,695</b> | <b>(8,111,048)</b> | <b>4,599,258</b>  | <b>(2,354,761)</b> |

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### Residual contractual maturities of financial assets and liabilities

| Group  | Notes | Carrying amount   | Gross nominal inflow/outflow | 1-3 months         | 3-6 months     | 6-12 months      | 1-5 years         |
|--|-------|-------------------|------------------------------|--------------------|----------------|------------------|-------------------|
| <b>31 December 2011</b>                                    |       |                   |                              |                    |                |                  |                   |
| In thousands of Naira                                      |       |                   |                              |                    |                |                  |                   |
| <b>Assets</b>  |       |                   |                              |                    |                |                  |                   |
| Cash and cash equivalents                                  | 5     | 9,442,965         | 9,442,965                    | 9,442,965          | -              | -                | -                 |
| Fair value through profit or loss quoted equity securities | 6.1   | 760,982           | 760,982                      | 760,982            | -              | -                | -                 |
| Debt securities Available for sale                         | 6.1   | 1,711,843         | 1,711,843                    | 1,711,843          | -              | -                | -                 |
| Quoted equity securities                                   | 6.2   | 7,159,692         | 7,159,692                    | -                  | -              | -                | 7,159,692         |
| Unquoted equity securities                                 | 6.2   | 1,672,766         | 1,672,766                    | -                  | -              | -                | 1,672,766         |
| Available for sale - debt securities                       | 6.2   | 1,410,802         | 1,410,802                    | -                  | -              | 1,410,802        | -                 |
| Held to maturity financial assets                          | 6.3   | 3,012,938         | 3,012,938                    | -                  | -              | -                | 3,012,938         |
| Other receivables  |       | 2,239,777         | 2,239,777                    | 990,451            | 267,013        | 446,023          | 536,290           |
| Trade receivables  | 7     | 2,306,665         | 2,306,665                    | 2,306,665          | -              | -                | -                 |
| Reinsurance assets   | 8     | 6,083,404         | 6,083,404                    | 6,083,404          | -              | -                | -                 |
| <b>Total</b>   |       | <b>35,801,833</b> | <b>35,801,833</b>            | <b>21,296,310</b>  | <b>267,013</b> | <b>1,856,825</b> | <b>12,381,686</b> |
| <b>Liabilities</b>   |       |                   |                              |                    |                |                  |                   |
| Insurance contract liabilities                             | 17    | 17,530,494        | 17,530,494                   | 17,530,494         | -              | -                | -                 |
| Investment contract liabilities                            | 18    | 8,925,288         | 8,925,288                    | 1,197,230          | 139,047        | 188,671          | 7,400,339         |
| Trade payables   | 19    | 3,399,900         | 3,399,900                    | 3,399,900          | -              | -                | -                 |
| Provision and other payables                               | 20    | 1,580,984         | 1,580,984                    | 1,218,391          | -              | -                | -                 |
| Borrowings   | 21    | 538,722           | 538,722                      | -                  | -              | -                | -                 |
| <b>Total</b>   |       | <b>31,975,388</b> | <b>31,975,388</b>            | <b>23,884,737</b>  | <b>139,047</b> | <b>188,671</b>   | <b>7,400,339</b>  |
| <b>Gap (assets-liabilities)</b>                            |       | <b>3,826,445</b>  | <b>3,826,445</b>             | <b>(2,588,427)</b> | <b>127,966</b> | <b>1,668,154</b> | <b>4,981,347</b>  |

## Capital Management Policies, Objectives and Approach (Cont'd)

### Residual contractual maturities of financial assets and liabilities

| Group                                | Notes | Carrying amount   | Gross nominal inflow/outflow | 1-3 months        | 3-6 months     | 6-12 months      | 1-5 years         |
|--------------------------------------|-------|-------------------|------------------------------|-------------------|----------------|------------------|-------------------|
| 1 January 2011                       |       |                   |                              |                   |                |                  |                   |
| In thousands of Naira                |       |                   |                              |                   |                |                  |                   |
| <b>Assets</b>                        |       |                   |                              |                   |                |                  |                   |
| Cash and cash equivalents            | 5     | 10,469,363        | 10,469,363                   | 10,469,363        | -              | -                | -                 |
| Fair value through profit or loss    |       |                   |                              |                   |                |                  |                   |
| quoted equity securities             | 6.1   | 1,176,262         | 1,176,262                    | 1,176,262         | -              | -                | -                 |
| Debt securities                      |       | -                 | -                            | -                 | -              | -                | -                 |
| Available for sale                   |       |                   |                              |                   |                |                  |                   |
| Quoted equity securities             | 6.1   | 8,809,354         | 8,809,354                    | -                 | -              | -                | 8,809,354         |
| Unquoted equity securities           | 6.2   | 1,867,716         | 1,867,716                    | -                 | -              | -                | 1,867,716         |
| Available for sale - debt securities | 6.2   | 1,389,982         | 1,389,982                    | -                 | -              | 1,389,982        | -                 |
| Held to maturity financial assets    | 6.2   | 981,948           | 981,948                      | -                 | -              | -                | 981,948           |
| Other receivables                    | 6.3   | 1,664,063         | 1,664,063                    | -                 | 102,667        | 155,008          | 1,406,388         |
| Trade receivables                    | 7     | 2,054,437         | 2,054,437                    | 2,054,437         | -              | -                | -                 |
| Reinsurance assets                   | 8     | 4,216,097         | 4,216,097                    | 4,216,097         | -              | -                | -                 |
| <b>Total</b>                         |       | <b>32,629,222</b> | <b>32,629,222</b>            | <b>17,916,159</b> | <b>102,667</b> | <b>1,544,990</b> | <b>13,065,406</b> |
| <b>Liabilities</b>                   |       |                   |                              |                   |                |                  |                   |
| Insurance contract liabilities       | 17    | 11,901,833        | 11,901,833                   | 11,901,833        | -              | -                | -                 |
| Investment contract liabilities      | 18    | 7,562,545         | 7,562,545                    | 529,058           | 41,461         | 72,086           | 6,919,939         |
| Trade payables                       | 19    | 4,246,285         | 4,246,285                    | 4,246,285         | -              | -                | -                 |
| Provision and other payables         | 20    | 2,085,743         | 2,085,743                    | 1,691,178         | -              | -                | -                 |
| Borrowings                           | 21    | 60,405            | 60,405                       | 60,405            | -              | -                | -                 |
| <b>Total</b>                         |       | <b>25,856,811</b> | <b>25,856,811</b>            | <b>18,428,759</b> | <b>41,461</b>  | <b>72,086</b>    | <b>6,919,939</b>  |
| <b>Gap (assets-liabilities)</b>      |       | <b>6,772,411</b>  | <b>6,772,411</b>             | <b>(512,600)</b>  | <b>61,206</b>  | <b>1,472,904</b> | <b>6,145,467</b>  |

## Capital Management Policies, Objectives and Approach (Cont'd)

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### Residual contractual maturities of financial assets and liabilities

| Company Carrying                     | Notes | Gross nominal amount | 1-3 months inflow/o outflow | 3-6 months          | 6-12 months      | 1-5 years         |                   |
|--------------------------------------|-------|----------------------|-----------------------------|---------------------|------------------|-------------------|-------------------|
| 31 December 2012                     |       |                      |                             |                     |                  |                   |                   |
| In thousands of Naira                |       |                      |                             |                     |                  |                   |                   |
| <b>Assets</b>                        |       |                      |                             |                     |                  |                   |                   |
| Cash and cash equivalents            | 5     | 10,441,484           | 10,441,484                  | 10,441,484          | -                | -                 | -                 |
| Fair value through profit or loss    |       |                      |                             |                     |                  |                   |                   |
| quoted equity securities             | 6.1   | 2,062,314            | 2,062,314                   | -                   | -                | 2,062,314         | -                 |
| Debt securities                      | 6.1   | 7,181,698            | 7,181,698                   | -                   | -                | 7,181,698         | -                 |
| Available for sale                   |       |                      |                             |                     |                  |                   |                   |
| Quoted equity securities             | 6.2   | 8,104,493            | 8,104,493                   | -                   | -                | -                 | 8,104,493         |
| Unquoted equity securities           | 6.2   | 1,503,691            | 1,503,691                   | -                   | -                | -                 | 1,503,691         |
| Available for sale - debt securities | 6.2   | 846,091              | 846,091                     | -                   | -                | 846,091           | -                 |
| Held to maturity financial assets    | 6.3   | 8,271,171            | 8,271,171                   | -                   | -                | -                 | 8,271,171         |
| Other receivables                    |       | 1,616,401            | 1,616,401                   | 1,616,401           | -                | -                 | -                 |
| Trade receivables                    | 7     | 822,364              | 822,364                     | 891,940             | -                | -                 | -                 |
| Reinsurance assets                   | 8     | 16,685,999           | 16,685,999                  | 15,218,809          | -                | -                 | -                 |
| <b>Total</b>                         |       | <b>57,535,706</b>    | <b>57,535,706</b>           | <b>28,168,634</b>   | <b>-</b>         | <b>10,090,103</b> | <b>17,879,355</b> |
| <b>Liabilities</b>                   |       |                      |                             |                     |                  |                   |                   |
| Insurance contract liabilities       | 17    | 35,557,629           | 35,557,629                  | 35,557,629          | -                | -                 | -                 |
| Investment contract liabilities      | 18    | 10,293,658           | 10,293,658                  | 952,680             | 234,301          | 187,760           | 8,918,916         |
| Trade payables                       | 19    | 5,466,790            | 5,466,790                   | 5,466,790           | -                | -                 | -                 |
| Provision and other payables         | 20    | 1,960,728            | 1,960,728                   | 1,960,728           | -                | -                 | -                 |
| <b>Total</b>                         |       | <b>53,278,805</b>    | <b>53,278,805</b>           | <b>43,937,827</b>   | <b>234,301</b>   | <b>187,760</b>    | <b>8,918,916</b>  |
| <b>Gap (assets-liabilities)</b>      |       | <b>4,256,901</b>     | <b>4,256,901</b>            | <b>(15,769,193)</b> | <b>(234,301)</b> | <b>9,902,343</b>  | <b>8,960,439</b>  |

## Capital Management Policies, Objectives and Approach (Cont'd)

### Residual contractual maturities of financial assets and liabilities

| Company  | Notes | Carrying amount   | Gross nominal inflow/o utflow | 1-3 months         | 3-6 months     | 6-12 months      | 1-5 years         |
|--|-------|-------------------|-------------------------------|--------------------|----------------|------------------|-------------------|
| 31 December 2011<br>In thousands of Naira                  |       |                   |                               |                    |                |                  |                   |
| <b>Assets</b>  |       |                   |                               |                    |                |                  |                   |
| Cash and cash equivalents                                  | 5     | 8,349,949         | 8,349,949                     | 8,349,949          | -              | -                | -                 |
| Fair value through profit or loss quoted equity securities | 6.1   | 754,146           | 754,146                       | 754,146            | -              | -                | -                 |
| Debt securities  | 6.1   | 1,711,843         | 1,711,843                     | 1,711,843          | -              | -                | -                 |
| Available for sale   |       |                   |                               |                    |                |                  |                   |
| Quoted equity securities                                   | 6.2   | 7,090,030         | 7,090,030                     | -                  | -              | -                | 7,090,030         |
| Unquoted equity securities                                 | 6.2   | 1,587,007         | 1,587,007                     | -                  | -              | -                | 1,587,007         |
| Available for sale - debt securities                       | 6.2   | 1,410,802         | 1,410,802                     | -                  | -              | 1,410,802        | -                 |
| Held to maturity financial assets                          | 6.3   | 3,012,938         | 3,012,938                     | -                  | -              | -                | 3,012,938         |
| Other receivables  |       | 1,706,131         | 1,706,131                     | 594,836            | 167,902        | 532,584          | 410,809           |
| Trade receivables  | 7     | 2,306,665         | 2,306,665                     | 2,306,665          | -              | -                | -                 |
| Reinsurance assets   | 8     | 6,083,404         | 6,083,404                     | 6,083,404          | -              | -                | -                 |
| <b>Tb tal</b>  |       | <b>34,012,914</b> | <b>34,012,914</b>             | <b>19,800,842</b>  | <b>167,902</b> | <b>1,943,386</b> | <b>12,100,783</b> |
| <b>Liabilities</b>   |       |                   |                               |                    |                |                  |                   |
| Insurance contract liabilities                             | 17    | 17,530,493        | 17,530,493                    | 17,530,493         | -              | -                | -                 |
| Investment contract liabilities                            | 18    | 8,925,288         | 8,925,288                     | 1,197,230          | 139,047        | 188,671          | 7,400,339         |
| Trade payables   | 19    | 3,398,878         | 3,398,878                     | 3,398,878          | -              | -                | -                 |
| Provision and other payables                               | 20    | 833,831           | 833,831                       | 833,831            | -              | -                | -                 |
| <b>Tb tal</b>  |       | <b>30,688,490</b> | <b>30,688,490</b>             | <b>22,960,432</b>  | <b>139,047</b> | <b>188,671</b>   | <b>7,400,339</b>  |
| <b>Gap (assets-liabilities)</b>                            |       | <b>3,324,424</b>  | <b>3,324,424</b>              | <b>(3,159,590)</b> | <b>28,855</b>  | <b>1,754,715</b> | <b>4,700,444</b>  |

## Capital Management Policies, Objectives and Approach (Cont'd)

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### Residual contractual maturities of financial assets and liabilities

| Company  | Notes | Carrying amount   | Gross nominal inflow/outflow | 1-3 months        | 3-6 months    | 6-12 months      | 1-5 years         |
|--|-------|-------------------|------------------------------|-------------------|---------------|------------------|-------------------|
| 1 January 2011   |       |                   |                              |                   |               |                  |                   |
| In thousands of Naira                                      |       |                   |                              |                   |               |                  |                   |
| <b>Assets</b>  |       |                   |                              |                   |               |                  |                   |
| Cash and cash equivalents                                  | 5     | 9,856,269         | 9,856,269                    | 9,856,269         | -             | -                | -                 |
| Fair value through profit or loss quoted equity securities | 6.1   | 1,087,353         | 1,087,353                    | 1,087,353         | -             | -                | -                 |
| Debt securities  | 6.1   | -                 | -                            | -                 | -             | -                | -                 |
| Available for sale   |       |                   |                              |                   |               |                  |                   |
| Quoted equity securities                                   | 6.2   | 8,798,295         | 8,798,295                    | -                 | -             | -                | 8,798,295         |
| Unquoted equity securities                                 | 6.2   | 1,781,964         | 1,781,964                    | -                 | -             | -                | 1,781,964         |
| Available for sale - debt securities                       | 6.2   | 1,389,982         | 1,389,982                    | -                 | -             | 1,389,982        | -                 |
| Held to maturity financial assets                          | 6.3   | 981,948           | 981,948                      | -                 | -             | -                | 981,948           |
| Other receivables  |       | 1,203,664         | 1,203,664                    | -                 | 73,536        | 129,300          | 1,000,828         |
| Trade receivables  | 7     | 2,054,437         | 2,054,437                    | 2,054,437         | -             | -                | -                 |
| Reinsurance assets   | 8     | 4,216,097         | 4,216,097                    | 4,216,097         | -             | -                | -                 |
| <b>Total</b>   |       | <b>31,370,009</b> | <b>31,370,009</b>            | <b>17,214,156</b> | <b>73,536</b> | <b>1,519,282</b> | <b>12,563,035</b> |
| <b>Liabilities</b>   |       |                   |                              |                   |               |                  |                   |
| Insurance contract liabilities                             | 17    | 11,901,833        | 11,901,833                   | 11,901,833        | -             | -                | -                 |
| Investment contract liabilities                            | 18    | 7,562,545         | 7,562,545                    | 529,058           | 41,461        | 72,086           | 6,919,939         |
| Trade payables   | 19    | 4,239,095         | 4,239,095                    | 4,239,095         | -             | -                | -                 |
| Provision and other payables                               | 20    | 1,354,763         | 1,354,763                    | 1,354,766         | -             | -                | -                 |
| <b>Total</b>   |       | <b>25,058,236</b> | <b>25,058,236</b>            | <b>18,024,752</b> | <b>41,461</b> | <b>72,086</b>    | <b>6,919,939</b>  |
| <b>Gap (assets-liabilities)</b>                            |       | <b>6,311,773</b>  | <b>6,311,773</b>             | <b>(810,596)</b>  | <b>32,075</b> | <b>1,447,196</b> | <b>5,643,096</b>  |

It is not expected that cash flows included in the maturity analysis could occur significantly earlier or at significantly different amounts.

## Capital Management Policies, Objectives and Approach (Cont'd)

### (g) Market risks

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: foreign exchange rates (currency risk), market interest rates (interest rate risk) and market prices (price risk).

- The Group's enterprise risk management policy sets out the assessment and determination of what constitutes market risk. Compliance with the policy is monitored and exposures and breaches are reported to the company risk committee. The policy is reviewed regularly for pertinence and for changes in the risk environment.
- Guidelines are set for asset allocation and portfolio limit structure, to ensure that assets back specific policyholder's liabilities and that assets are held to deliver income and gains for policyholders which are in line with expectations of the policyholders
- The Group stipulates diversification benchmarks by type of instrument and geographical area, as the Group is exposed to guaranteed bonuses, cash and annuity options when interest rates falls.

### (h) Currency risk

Currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group's principal transactions are carried out in Naira and its exposure to foreign exchange risk arise primarily with respect to US dollar.

The Group's financial assets are primarily denominated in the same currencies as its insurance and investment contract liabilities. The, the main foreign exchange risk arises from recognised assets and liabilities denominated in currencies other than those in which insurance and investment contract liabilities are expected to be settled. The currency risk is effectively managed by the company through.

## Capital Management Policies, Objectives and Approach (Cont'd)

The table below summarises the Group's financial assets and liabilities by major currencies:

| Group                                     | Notes | Naira (N)         | US Dollars (USD)  | UK Pound Sterling (GBP) | Euro          | Rand (ZAR) | Total             |
|---|-------|-------------------|-------------------|-------------------------|---------------|------------|-------------------|
| 31 December 2012<br>In thousands of Naira |       |                   |                   |                         |               |            |                   |
| <b>Assets</b>                             |       |                   |                   |                         |               |            |                   |
| Cash and cash equivalents                 | 5     | 4,007,230         | 7,267,243         | 11,032                  | 43,113        | 221        | 11,328,839        |
| Fair value through profit or loss         |       |                   |                   |                         |               |            |                   |
| quoted equity securities                  | 6.1   | 2,166,996         | -                 | -                       | -             | -          | 2,166,996         |
| Debt securities                           | 6.1   | 7,181,698         | -                 | -                       | -             | -          | 7,181,698         |
| Available for sale                        |       |                   |                   |                         |               |            |                   |
| Quoted equity securities                  | 6.2   | 8,104,493         | -                 | -                       | -             | -          | 8,104,493         |
| Unquoted equity securities                | 6.2   | 1,589,443         | -                 | -                       | -             | -          | 1,589,443         |
| Available for sale - debt securities      | 6.2   | 846,091           | -                 | -                       | -             | -          | 846,091           |
| Held to maturity financial assets         | 6.3   | 3,717,862         | 4,611,275         | -                       | -             | -          | 8,329,137         |
| Other receivables                         |       | 2,261,165         | -                 | -                       | -             | -          | 2,261,165         |
| Trade receivables                         | 7     | 822,364           | -                 | -                       | -             | -          | 822,364           |
| Reinsurance assets                        | 8     | 6,910,005         | 9,775,994         | -                       | -             | -          | 16,685,999        |
| <b>Total</b>                              |       | <b>37,607,346</b> | <b>21,654,512</b> | <b>11,032</b>           | <b>43,113</b> | <b>221</b> | <b>59,316,225</b> |
| <b>Liabilities</b>                        |       |                   |                   |                         |               |            |                   |
| Insurance contract liabilities            | 17    | 19,568,559        | 15,989,070        | -                       | -             | -          | 35,557,629        |
| Investment contract liabilities           | 18    | 10,293,658        | -                 | -                       | -             | -          | 10,293,658        |
| Trade payables                            | 19    | 5,466,790         | -                 | -                       | -             | -          | 5,466,790         |
| Provision and other payables              | 20    | 2,880,706         | -                 | -                       | -             | -          | 2,880,706         |
| Borrowings                                | 21    | 326,839           | -                 | -                       | -             | -          | 326,839           |
| <b>Total</b>                              |       | <b>38,536,552</b> | <b>15,989,070</b> | <b>-</b>                | <b>-</b>      | <b>-</b>   | <b>54,525,622</b> |

## Capital Management Policies, Objectives and Approach (Cont'd)

| Group                                |       |                   |                  |                |               |               |                   |
|--------------------------------------|-------|-------------------|------------------|----------------|---------------|---------------|-------------------|
| 31 December 2011                     |       | Naira (N)         | US Dollars       | UK Pound       | Euro          | Rand (ZAR)    | Total             |
| In thousands of Naira                | Notes |                   | (USD)            | Sterling (GBP) |               |               |                   |
| <b>Assets</b>                        |       |                   |                  |                |               |               |                   |
| Cash and cash equivalents            | 5     | 2,933,916         | 6,396,636        | 14,488         | 18,144        | 79,780        | 9,442,965         |
| Fair value through profit or loss    |       |                   |                  |                |               |               |                   |
| quoted equity securities             | 6.1   | 760,982           | -                | -              | -             | -             | 760,982           |
| Debt securities                      | 6.1   | 1,711,843         | -                | -              | -             | -             | 1,711,843         |
| Available for sale                   |       |                   |                  |                |               |               |                   |
| Quoted equity securities             | 6.2   | 7,159,692         | -                | -              | -             | -             | 7,159,692         |
| Unquoted equity securities           | 6.2   | 1,672,766         | -                | -              | -             | -             | 1,672,766         |
| Available for sale - debt securities | 6.2   | 1,410,802         | -                | -              | -             | -             | 1,410,802         |
| Held to maturity financial assets    | 6.3   | 1,916,833         | 1,096,105        | -              | -             | -             | 3,012,938         |
| Other receivables                    |       | 2,239,777         | -                | -              | -             | -             | 2,239,777         |
| Trade receivables                    | 7     | 2,306,665         | -                | -              | -             | -             | 2,306,665         |
| Reinsurance assets                   | 8     | 6,083,404         | -                | -              | -             | -             | 6,083,404         |
| <b>Total</b>                         |       | <b>28,196,680</b> | <b>7,492,741</b> | <b>14,488</b>  | <b>18,144</b> | <b>79,780</b> | <b>35,801,833</b> |
| <b>Liabilities</b>                   |       |                   |                  |                |               |               |                   |
| Insurance contract liabilities       | 17    | 10,411,138        | 7,119,356        | -              | -             | -             | 17,530,494        |
| Investment contract liabilities      | 18    | 8,925,288         | -                | -              | -             | -             | 8,925,288         |
| Trade payables                       | 19    | 3,399,900         | -                | -              | -             | -             | 3,399,900         |
| Provision and other payables         | 20    | 1,580,984         | -                | -              | -             | -             | 1,580,984         |
| Borrowings                           | 21    | 538,722           | -                | -              | -             | -             | 538,722           |
| <b>Total</b>                         |       | <b>24,856,032</b> | <b>7,119,356</b> | <b>-</b>       | <b>-</b>      | <b>-</b>      | <b>31,975,388</b> |

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| Group   |       |                   |                  |                |               |              |                   |
|---|-------|-------------------|------------------|----------------|---------------|--------------|-------------------|
| 1 January 2011  |       | Naira (N)         | US Dollars       | UK Po und      | Euro          | Rand (ZAR)   | Tb tal            |
| In thousands of Naira   | Notes |                   | (USD)            | Sterling (GBP) |               |              |                   |
| <b>Assets</b>   |       |                   |                  |                |               |              |                   |
| Cash and cash equivalents                                     | 5     | 5,556,174         | 4,860,997        | 30,099         | 16,024        | 6,069        | 10,469,363        |
| Fair value through profit or loss<br>quoted equity securities | 6.1   | 1,176,262         | -                | -              | -             | -            | 1,176,262         |
| Debt securities<br>Available for sale                         | 6.1   | -                 | -                | -              | -             | -            | -                 |
| Quoted equity securities                                      | 6.2   | 8,809,354         | -                | -              | -             | -            | 8,809,354         |
| Unquoted equity securities                                    | 6.2   | 1,867,716         | -                | -              | -             | -            | 1,867,716         |
| Available for sale - debt securities                          | 6.2   | 1,389,982         | -                | -              | -             | -            | 1,389,982         |
| Held to maturity financial assets                             | 6.3   | 719,769           | 262,179          | -              | -             | -            | 981,948           |
| Other receivables   |       | 1,664,063         | -                | -              | -             | -            | 1,664,063         |
| Trade receivables   | 7     | 2,054,437         | -                | -              | -             | -            | 2,054,437         |
| Reinsurance assets  | 8     | 4,216,097         | -                | -              | -             | -            | 4,216,097         |
| <b>Tb tal</b>   |       | <b>27,453,854</b> | <b>5,123,176</b> | <b>30,099</b>  | <b>16,024</b> | <b>6,069</b> | <b>32,629,222</b> |
| <b>Liabilities</b>  |       |                   |                  |                |               |              |                   |
| Insurance contract liabilities                                | 17    | 7,536,495         | 4,365,338        | -              | -             | -            | 11,901,833        |
| Investment contract liabilities                               | 18    | 7,562,545         | -                | -              | -             | -            | 7,562,545         |
| Trade payables  | 19    | 4,246,285         | -                | -              | -             | -            | 4,246,285         |
| Provision and other payables                                  | 20    | 2,085,743         | -                | -              | -             | -            | 2,085,743         |
| Borrowings  | 21    | 60,405            | -                | -              | -             | -            | 60,405            |
| <b>Tb tal</b>   |       | <b>21,491,473</b> | <b>4,365,338</b> | <b>-</b>       | <b>-</b>      | <b>-</b>     | <b>25,856,811</b> |

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| Company                              |       |                   |                   |                         |               |               |                   |
|--------------------------------------|-------|-------------------|-------------------|-------------------------|---------------|---------------|-------------------|
| 31 December 2012                     | Notes | Naira (N)         | US Dollars (USD)  | UK Pound Sterling (GBP) | Euro          | Rand (ZAR)    | Total             |
| In thousands of Naira                |       |                   |                   |                         |               |               |                   |
| <b>Assets</b>                        |       |                   |                   |                         |               |               |                   |
| Cash and cash equivalents            | 5     | 3,141,407         | 7,249,832         | 10,978                  | 39,046        | 221           | 10,441,484        |
| Fair value through profit or loss    |       |                   |                   |                         |               |               |                   |
| quoted equity securities             | 6.1   | 2,062,314         | -                 | -                       | -             | -             | 2,062,314         |
| Debt securities                      | 6.1   | 7,181,698         | -                 | -                       | -             | -             | 7,181,698         |
| Available for sale                   |       |                   |                   |                         |               |               |                   |
| Quoted equity securities             | 6.2   | 8,104,493         | -                 | -                       | -             | -             | 8,104,493         |
| Unquoted equity securities           | 6.2   | 1,503,691         | -                 | -                       | -             | -             | 1,503,691         |
| Available for sale - debt securities | 6.2   | 846,091           | -                 | -                       | -             | -             | 846,091           |
| Held to maturity financial assets    | 6.3   | 3,714,241         | 4,556,930         | -                       | -             | -             | 8,271,171         |
| Other receivables                    |       | 1,616,401         | -                 | -                       | -             | -             | 1,616,401         |
| Trade receivables                    | 7     | 822,364           | -                 | -                       | -             | -             | 822,364           |
| Reinsurance assets                   | 8     | 6,910,005         | 9,775,994         | -                       | -             | -             | 16,685,999        |
| <b>Total</b>                         |       | <b>35,902,704</b> | <b>21,582,757</b> | <b>10,978</b>           | <b>39,046</b> | <b>221</b>    | <b>57,535,706</b> |
| <b>Liabilities</b>                   |       |                   |                   |                         |               |               |                   |
| Insurance contract liabilities       | 17    | 19,568,559        | 15,989,070        | -                       | -             | -             | 35,557,629        |
| Investment contract liabilities      | 18    | 10,293,657        | -                 | -                       | -             | -             | 10,293,657        |
| Trade payables                       | 19    | 5,466,790         | -                 | -                       | -             | -             | 5,466,790         |
| Provision and other payables         | 20    | 1,960,724         | -                 | -                       | -             | -             | 1,960,724         |
| <b>Total</b>                         |       | <b>37,289,730</b> | <b>15,989,070</b> | <b>-</b>                | <b>-</b>      | <b>-</b>      | <b>53,278,800</b> |
|                                      |       |                   |                   |                         |               |               |                   |
| Company                              |       |                   |                   |                         |               |               |                   |
| 31 December 2011                     | Notes | Naira (N)         | US Dollars (USD)  | UK Pound Sterling (GBP) | Euro          | Rand (ZAR)    | Total             |
| In thousands of Naira                |       |                   |                   |                         |               |               |                   |
| <b>Assets</b>                        |       |                   |                   |                         |               |               |                   |
| Cash and cash equivalents            | 5     | 1,857,244         | 6,380,616         | 14,202                  | 18,106        | 79,780        | 8,349,949         |
| Fair value through profit or loss    |       |                   |                   |                         |               |               |                   |
| quoted equity securities             | 6.1   | 754,146           | -                 | -                       | -             | -             | 754,146           |
| Debt securities                      | 6.1   | 1,711,843         | -                 | -                       | -             | -             | 1,711,843         |
| Available for sale                   |       |                   |                   |                         |               |               |                   |
| Quoted equity securities             | 6.2   | 7,090,030         | -                 | -                       | -             | -             | 7,090,030         |
| Unquoted equity securities           | 6.2   | 1,587,007         | -                 | -                       | -             | -             | 1,587,007         |
| Available for sale - debt securities | 6.2   | 1,410,802         | -                 | -                       | -             | -             | 1,410,802         |
| Held to maturity financial assets    | 6.3   | 1,916,833         | 1,096,105         | -                       | -             | -             | 3,012,938         |
| Other receivables                    |       | 1,706,131         | -                 | -                       | -             | -             | 1,706,131         |
| Trade receivables                    | 7     | 2,306,665         | -                 | -                       | -             | -             | 2,306,665         |
| Reinsurance assets                   | 8     | 6,083,404         | -                 | -                       | -             | -             | 6,083,404         |
| <b>Total</b>                         |       | <b>26,424,104</b> | <b>7,476,721</b>  | <b>14,202</b>           | <b>18,106</b> | <b>79,780</b> | <b>34,012,914</b> |
| <b>Liabilities</b>                   |       |                   |                   |                         |               |               |                   |
| Insurance contract liabilities       | 17    | 10,411,138        | 7,119,356         | -                       | -             | -             | 17,530,494        |
| Investment contract liabilities      | 18    | 8,925,287         | -                 | -                       | -             | -             | 8,925,287         |
| Trade payables                       | 19    | 3,398,878         | -                 | -                       | -             | -             | 3,398,878         |
| Provision and other payables         | 20    | 833,830           | -                 | -                       | -             | -             | 833,830           |
| <b>Total</b>                         |       | <b>23,569,133</b> | <b>7,119,356</b>  | <b>-</b>                | <b>-</b>      | <b>-</b>      | <b>30,688,489</b> |

## Capital Management Policies, Objectives and Approach (Cont'd)

| Company  |       |                   |                  |                         |               |              |                   |
|--|-------|-------------------|------------------|-------------------------|---------------|--------------|-------------------|
| 1 January 2011   | Notes | Naira (N)         | US Dollars (USD) | UK Pound Sterling (GBP) | Euro          | Rand (ZAR)   | Total             |
| In thousands of Naira                                      |       |                   |                  |                         |               |              |                   |
| <b>Assets</b>  |       |                   |                  |                         |               |              |                   |
| Cash and cash equivalents                                  | 5     | 6,167,048         | 3,637,444        | 30,035                  | 15,672        | 6,069        | 9,856,269         |
| Fair value through profit or loss quoted equity securities | 6.1   | 1,087,353         | -                | -                       | -             | -            | 1,087,353         |
| Debt securities  | 6.1   | -                 | -                | -                       | -             | -            | -                 |
| Available for sale   |       |                   |                  |                         |               |              |                   |
| Quoted equity securities                                   | 6.2   | 8,798,295         | -                | -                       | -             | -            | 8,798,295         |
| Unquoted equity securities                                 | 6.2   | 1,781,964         | -                | -                       | -             | -            | 1,781,964         |
| Available for sale - debt securities                       | 6.2   | 1,389,982         | -                | -                       | -             | -            | 1,389,982         |
| Held to maturity financial assets                          | 6.3   | 719,769           | 262,179          | -                       | -             | -            | 981,948           |
| Other receivables  |       | 1,203,664         | -                | -                       | -             | -            | 1,203,664         |
| Trade receivables  | 7     | 2,054,437         | -                | -                       | -             | -            | 2,054,437         |
| Reinsurance assets   | 8     | 4,216,097         | -                | -                       | -             | -            | 4,216,097         |
| <b>Total</b>   |       | <b>27,418,609</b> | <b>3,899,623</b> | <b>30,035</b>           | <b>15,672</b> | <b>6,069</b> | <b>31,370,009</b> |
| <b>Liabilities</b>   |       |                   |                  |                         |               |              |                   |
| Insurance contract liabilities                             | 17    | 7,536,495         | 4,365,338        | -                       | -             | -            | 11,901,833        |
| Investment contract liabilities                            | 18    | 7,562,545         | -                | -                       | -             | -            | 7,562,545         |
| Trade payables   | 19    | 4,239,095         | -                | -                       | -             | -            | 4,239,095         |
| Provision and other payables                               | 20    | 1,354,763         | -                | -                       | -             | -            | 1,354,763         |
| <b>Total</b>   |       | <b>20,692,898</b> | <b>4,365,338</b> | <b>-</b>                | <b>-</b>      | <b>-</b>     | <b>25,058,236</b> |

### (I) Interest rate risks:

Interest rate risk is the risk that the value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Exposure to this risk primarily results from timing differences in the repricing of assets and liabilities as they mature (fixed rate instruments) or contractually repriced (floating rate instruments).

The Group monitors this exposure through periodic reviews of the assets and liability position. Estimates of cash flows, as well as the impact of interest rate fluctuations relating to the investment portfolio and insurance provisions are modeled and reviewed.

The overall objective of these strategies is to limit the net change in value of assets and liabilities arising from interest rate movements.

## Capital Management Policies, Objectives and Approach (Cont'd)

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While it is more difficult to measure the interest sensitivity of insurance liabilities than that of the related assets, to the extent that such sensitivities are measurable then the interest rate movements will generate asset value changes that substantially offset changes in the value of the liabilities relating to the underlying products. The company is also exposed to the risk of changes in future cash flows from fixed income securities arising from the changes in interest rates.

### (j) Sensitivity analysis on financial assets

As part of the company's investment strategy, in order to reduce both insurance and financial risk, the company matches its investments to the liabilities arising from insurance and investment contracts by reference to the type of benefits payable to contract holders

The analysis below is performed for reasonably possible movements in key variables with all other variables held constant, showing the impact on profit before tax (due to changes in fair value of financial assets whose fair values are recorded in the income statement) and equity (that reflects adjustments to profit before tax and changes in fair value of financial assets whose fair values are recorded in the statement of changes in equity).

The correlation of variables will have a significant effect in determining the ultimate fair value and/or amortised cost of financial assets, but to demonstrate the impact due to changes in variables, variables had to be changed on an individual basis. It should be noted that movements in these variables are non-linear.

Group:

|                      | Change in variables | 31-Dec-12                   |                  | 31-Dec-11                   |                  | 31-Dec-10                   |                  |
|----------------------|---------------------|-----------------------------|------------------|-----------------------------|------------------|-----------------------------|------------------|
|                      |                     | Impact on profit before tax | Impact on Equity | Impact on profit before tax | Impact on Equity | Impact on profit before tax | Impact on Equity |
|                      |                     | N'000                       | N'000            | N'000                       | N'000            | N'000                       | N'000            |
| Exchange rate        | 10%                 | 45,045                      | 45,045           | 40,406                      | 40,406           | 23,110                      | 23,110           |
| Interest yield curve | +100 basis point    | 49,081                      | 49,081           | 44,016                      | 44,016           | 27,981                      | 27,981           |
| Stock market         | 10%                 | 218,359                     | 579,267          | 394,279                     | 456,695          | 343,061                     | 605,900          |
| Discount rate        | 1%                  | 47,872                      | 47,872           | 42,972                      | 42,972           | 27,981                      | 27,981           |
| Exchange rate        | -10%                | (45,045)                    | (45,045)         | (40,406)                    | (40,406)         | (23,110)                    | (23,110)         |
| Interest yield curve | -100 basis point    | (49,081)                    | (49,081)         | (44,016)                    | (44,016)         | (27,981)                    | (27,981)         |
| Stock market         | -10%                | (218,359)                   | (579,267)        | (394,279)                   | (456,695)        | (343,061)                   | (605,900)        |
| Discount rate        | -1%                 | (47,872)                    | (47,872)         | (42,972)                    | (42,972)         | (27,981)                    | (27,981)         |

Company:

|                      | Change in variables | 31-Dec-12                   |                  | 31-Dec-11                   |                  | 31-Dec-10                   |                  |
|----------------------|---------------------|-----------------------------|------------------|-----------------------------|------------------|-----------------------------|------------------|
|                      |                     | Impact on profit before tax | Impact on Equity | Impact on profit before tax | Impact on Equity | Impact on profit before tax | Impact on Equity |
|                      |                     | N'000                       | N'000            | N'000                       | N'000            | N'000                       | N'000            |
| Exchange rate        | 10%                 | 415                         | 415              | 40,400                      | 40,400           | 23,100                      | 23,100           |
| Interest yield curve | +100 basis point    | 49,066                      | 49,066           | 44,002                      | 44,002           | 27,972                      | 27,972           |
| Stock market         | 10%                 | 218,292                     | 218,292          | 394,157                     | 394,157          | 342,955                     | 342,955          |
| Discount rate        | 1%                  | 47,857                      | 47,857           | 42,959                      | 42,959           | 27,972                      | 27,972           |
| Exchange rate        | -10%                | (41,500)                    | (41,500)         | (40,400)                    | (40,400)         | (23,100)                    | (23,100)         |
| Interest yield curve | -100 basis point    | (49,066)                    | (49,066)         | (44,002)                    | (44,002)         | (27,972)                    | (27,972)         |
| Stock market         | -10%                | (218,292)                   | (218,292)        | (394,157)                   | (394,157)        | (342,955)                   | (342,955)        |
| Discount rate        | -1%                 | (47,857)                    | (47,857)         | (42,959)                    | (42,959)         | (27,972)                    | (27,972)         |

# Fair values of Financial Assets and Liabilities

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## 47.0 Fair values of financial assets and liabilities

Accounting classification, measurement basis and fair values

The table below sets out the Group's classification of each class of financial assets and liabilities, and their fair values.

| Group<br>31 December 2012<br>In thousands of Naira |       |                           |                  |                       |                    |  |  |                       |                   |
|--|-------|---------------------------|------------------|-----------------------|--------------------|--|--|-----------------------|-------------------|
|  | Notes | At fair value through P/L | Held to Maturity | Loans and receivables | Available for sale | Other financial assets at amortised cost | Other financial liabilities amortised cost | Total Carrying amount | Fair Value        |
| Cash and cash equivalents                          | 5     | -                         | -                | -                     | -                  | 11,328,839                               | -  | 11,328,839            | 11,328,839        |
| Financial assets                                   | 6     | 9,348,694                 | 8,329,137        | -                     | 10,540,026         | -  | -  | 28,217,857            | 29,941,976        |
| Trade receivables                                  | 7     | -                         | -                | 822,364               | -                  | -  | -  | 822,364               | 822,364           |
| Reinsurance assets                                 | 8     | -                         | -                | 16,685,999            | -                  | -  | -  | 16,685,999            | 16,685,999        |
| Other receivables less prepayment                  | 10    | -                         | -                | 2,261,165             | -                  | -  | -  | 2,261,165             | 2,261,165         |
| <b>Total</b>                                       |       | <b>9,348,694</b>          | <b>8,329,137</b> | <b>19,769,528</b>     | <b>10,540,026</b>  | <b>11,328,839</b>                        | <b>-</b>                                   | <b>59,316,225</b>     | <b>61,040,343</b> |
| <b>Liabilities</b>                                 |       |                           |                  |                       |                    |  |  |                       |                   |
| Insurance contract liabilities                     | 17    | -                         | -                | -                     | -                  | -  | 35,557,629                                 | 35,557,629            | 35,557,629        |
| Investment contract liabilities                    | 18    | -                         | -                | -                     | -                  | -  | 10,293,658                                 | 10,293,658            | 10,293,658        |
| Trade payables                                     | 19    | -                         | -                | -                     | -                  | -  | 5,466,790                                  | 5,466,790             | 5,466,790         |
| Provision and other payables                       | 20    | -                         | -                | -                     | -                  | -  | 2,880,706                                  | 2,880,706             | 2,880,706         |
| Borrowings   | 21    | -                         | -                | -                     | -                  | -  | 326,839                                    | 326,839               | 326,839           |
| <b>Total</b>                                       |       | <b>-</b>                  | <b>-</b>         | <b>-</b>              | <b>-</b>           | <b>-</b>                                 | <b>54,525,622</b>                          | <b>54,525,622</b>     | <b>54,525,622</b> |

| Group<br>31 December 2011<br>In thousands of Naira |       |                           |                  |                       |                    |  |  |                       |                   |
|--|-------|---------------------------|------------------|-----------------------|--------------------|--|--|-----------------------|-------------------|
|  | Notes | At fair value through P/L | Held to Maturity | Loans and receivables | Available for sale | Other financial assets at amortised cost | Other financial liabilities amortised cost | Total Carrying amount | Fair Value        |
| Cash and cash equivalents                          | 5     | -                         | -                | -                     | -                  | 9,442,965                                | -  | 9,442,965             | 9,442,965         |
| Financial assets                                   | 6     | 2,472,825                 | 3,012,938        | -                     | 10,243,260         | -  | -  | 15,729,022            | 17,136,352        |
| Trade receivables                                  | 7     | -                         | -                | 2,306,665             | -                  | -  | -  | 2,306,665             | 2,306,665         |
| Reinsurance assets                                 | 8     | -                         | -                | 6,083,404             | -                  | -  | -  | 6,083,404             | 6,083,404         |
| Other receivables                                  | 10    | -                         | -                | 2,239,777             | -                  | -  | -  | 2,239,777             | 2,239,777         |
| <b>Total</b>                                       |       | <b>2,472,825</b>          | <b>3,012,938</b> | <b>10,629,846</b>     | <b>10,243,260</b>  | <b>9,442,965</b>                         | <b>-</b>                                   | <b>35,801,833</b>     | <b>37,209,163</b> |
| <b>Liabilities</b>                                 |       |                           |                  |                       |                    |  |  |                       |                   |
| Insurance contract liabilities                     | 17    | -                         | -                | -                     | -                  | -  | 17,530,494                                 | 17,530,494            | 17,530,494        |
| Investment contract liabilities                    | 18    | -                         | -                | -                     | -                  | -  | 8,925,288                                  | 8,925,288             | 8,925,288         |
| Trade payables                                     | 19    | -                         | -                | -                     | -                  | -  | 3,399,900                                  | 3,399,900             | 3,399,900         |
| Provision and other payables                       | 20    | -                         | -                | -                     | -                  | -  | 1,580,984                                  | 1,580,984             | 1,580,984         |
| Borrowings   | 21    | -                         | -                | -                     | -                  | -  | 538,722                                    | 538,722               | 538,722           |
| <b>Total</b>                                       |       | <b>-</b>                  | <b>-</b>         | <b>-</b>              | <b>-</b>           | <b>-</b>                                 | <b>31,975,388</b>                          | <b>31,975,388</b>     | <b>31,975,388</b> |

## Fair values of Financial Assets and Liabilities (Cont'd)

Group  
1 January 2011  
In thousands of Naira

|                                 | Notes | At fair value through P/L | Held to Maturity | Loans and receivables | Available for sale | Other financial assets at amortised cost | Other financial liabilities amortised cost | Total Carrying amount | Fair Value        |
|---------------------------------|-------|---------------------------|------------------|-----------------------|--------------------|--|--|-----------------------|-------------------|
| Cash and cash equivalents       | 5     | -                         | -                | 10,469,363            | -                  | -  | -  | 10,469,363            | 10,469,363        |
| Financial assets                | 6     | 1,176,262                 | 981,948          | -                     | 12,067,052         | -  | -  | 14,225,262            | 14,872,393        |
| Trade receivables               | 7     | -                         | -                | 2,054,437             | -                  | -  | -  | 2,054,437             | 2,054,437         |
| Reinsurance assets              | 8     | -                         | -                | 4,216,097             | -                  | -  | -  | 4,216,097             | 4,216,097         |
| Other receivables               | 10    | -                         | -                | 1,664,063             | -                  | -  | -  | 1,664,063             | 1,664,063         |
| <b>Total</b>                    |       | <b>1,176,262</b>          | <b>981,948</b>   | <b>18,403,960</b>     | <b>12,067,052</b>  | <b>-</b>                                 | <b>-</b>                                   | <b>32,629,222</b>     | <b>33,276,353</b> |
| <b>Liabilities</b>              |       |                           |                  |                       |                    |  |  |                       |                   |
| Insurance contract liabilities  | 17    | -                         | -                | -                     | -                  | -  | 11,901,833                                 | 11,901,833            | 11,901,833        |
| Investment contract liabilities | 18    | -                         | -                | -                     | -                  | -  | 7,562,545                                  | 7,562,544             | 7,562,544         |
| Trade payables                  | 19    | -                         | -                | -                     | -                  | -  | 4,246,285                                  | 4,246,285             | 4,246,285         |
| Provision and other payables    | 20    | -                         | -                | -                     | -                  | -  | 2,085,743                                  | 2,085,743             | 1,691,178         |
| Borrowings                      | 21    | -                         | -                | -                     | -                  | -  | 60,405                                     | 60,405                | 60,405            |
| <b>Total</b>                    |       | <b>-</b>                  | <b>-</b>         | <b>-</b>              | <b>-</b>           | <b>-</b>                                 | <b>25,856,811</b>                          | <b>25,856,811</b>     | <b>25,462,245</b> |

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|                                 | Notes | At fair value through P/L | Held to Maturity | Loans and receivables | Available for sale | Other financial assets at amortised cost | Other financial liabilities amortised cost | Total Carrying amount | Fair Value        |
|---------------------------------|-------|---------------------------|------------------|-----------------------|--------------------|--|--|-----------------------|-------------------|
| Cash and cash equivalents       | 5     | -                         | -                | -                     | -                  | 10,441,484                               | -  | 10,441,484            | 10,441,484        |
| Financial assets                | 6     | 9,244,012                 | 8,271,171        | -                     | 10,454,275         | -  | -  | 27,969,458            | 29,200,515        |
| Trade receivables               | 7     | -                         | -                | -                     | 822,364            | -  | -  | 822,364               | 822,364           |
| Reinsurance assets              | 8     | -                         | -                | 16,685,999            | -                  | -  | -  | 16,685,999            | 16,685,999        |
| Other receivables               | 10    | -                         | -                | -                     | 1,616,401          | -  | -  | 1,616,401             | 1,616,401         |
| <b>Total</b>                    |       | <b>9,244,012</b>          | <b>8,271,171</b> | <b>16,685,999</b>     | <b>12,893,040</b>  | <b>10,441,484</b>                        | <b>-</b>                                   | <b>57,535,706</b>     | <b>58,766,763</b> |
| <b>Liabilities</b>              |       |                           |                  |                       |                    |  |  |                       |                   |
| Insurance contract liabilities  | 17    | -                         | -                | -                     | -                  | -  | 35,557,629                                 | 35,557,629            | 33,878,403        |
| Investment contract liabilities | 18    | -                         | -                | -                     | -                  | -  | 10,293,658                                 | 10,293,658            | 10,293,657        |
| Trade payables                  | 19    | -                         | -                | -                     | -                  | -  | 5,466,790                                  | 5,466,790             | 5,466,790         |
| Provision and other payables    | 20    | -                         | -                | -                     | -                  | -  | 1,960,728                                  | 1,960,728             | 1,960,724         |
| <b>Total</b>                    |       | <b>-</b>                  | <b>-</b>         | <b>-</b>              | <b>-</b>           | <b>-</b>                                 | <b>53,278,805</b>                          | <b>53,278,805</b>     | <b>51,599,574</b> |

## Fair values of Financial Assets and Liabilities (Cont'd)

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|                                 | Notes | At fair value through P/L | Held to Maturity | Loans and receivables | Available for sale | Other financial assets at amortised cost | Other financial liabilities amortised cost | Total Carrying amount | Fair Value        |
|---------------------------------|-------|---------------------------|------------------|-----------------------|--------------------|--|--|-----------------------|-------------------|
| Cash and cash equivalents       | 5     | -                         | -                | -                     | -                  | 8,349,949                                | -  | 8,349,949             | 8,349,949         |
| Financial assets                | 6     | 2,465,989                 | 3,012,938        | -                     | 10,087,838         | -  | -  | 15,566,765            | 16,621,530        |
| Trade receivables               | 7     | -                         | -                | 2,306,665             | -                  | -  | -  | 2,306,665             | 2,306,665         |
| Reinsurance assets              | 8     | -                         | -                | 6,083,404             | -                  | -  | -  | 6,083,404             | 6,083,404         |
| Other receivables               | 10    | -                         | -                | 1,706,131             | -                  | -  | -  | 1,706,131             | 1,706,131         |
| <b>Total</b>                    |       | <b>2,465,989</b>          | <b>3,012,938</b> | <b>10,096,200</b>     | <b>10,087,838</b>  | <b>8,349,949</b>                         | <b>-</b>                                   | <b>34,012,914</b>     | <b>35,067,679</b> |
| <b>Liabilities</b>              |       |                           |                  |                       |                    |  |  |                       |                   |
| Insurance contract liabilities  | 17    | -                         | -                | -                     | -                  | -  | 17,530,493                                 | 17,530,493            | 17,530,493        |
| Investment contract liabilities | 18    | -                         | -                | -                     | -                  | -  | 8,925,288                                  | 8,925,288             | 8,925,288         |
| Trade payables                  | 19    | -                         | -                | -                     | -                  | -  | 3,398,878                                  | 3,398,878             | 3,398,878         |
| Provision and other payables    | 20    | -                         | -                | -                     | -                  | -  | 833,831                                    | 833,831               | 833,831           |
| <b>Total</b>                    |       | <b>-</b>                  | <b>-</b>         | <b>-</b>              | <b>-</b>           | <b>-</b>                                 | <b>30,688,480</b>                          | <b>30,688,490</b>     | <b>30,688,490</b> |

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|                                 | Notes | At fair value through P/L | Held to Maturity | Loans and receivables | Available for sale | Other financial assets at amortised cost | Other financial liabilities amortised cost | Total Carrying amount | Fair Value        |
|---------------------------------|-------|---------------------------|------------------|-----------------------|--------------------|--|--|-----------------------|-------------------|
| Cash and cash equivalents       | 5     | -                         | -                | -                     | -                  | 9,856,269                                | -  | 9,856,269             | 9,856,269         |
| Financial assets                | 6     | 1,087,353                 | 981,948          | -                     | 11,970,241         | -  | -  | 14,039,542            | 14,586,175        |
| Trade receivables               | 7     | -                         | -                | 2,054,437             | -                  | -  | -  | 2,054,437             | 2,054,437         |
| Reinsurance assets              | 8     | -                         | -                | 4,216,097             | -                  | -  | -  | 4,216,097             | 4,216,097         |
| Other receivables               | 10    | -                         | -                | 1,203,664             | -                  | -  | -  | 1,203,664             | 1,203,664         |
| <b>Total</b>                    |       | <b>1,087,353</b>          | <b>981,948</b>   | <b>7,474,198</b>      | <b>11,970,241</b>  | <b>9,856,269</b>                         | <b>-</b>                                   | <b>31,370,009</b>     | <b>31,916,642</b> |
| <b>Liabilities</b>              |       |                           |                  |                       |                    |  |  |                       |                   |
| Insurance contract liabilities  | 17    | -                         | -                | -                     | -                  | -  | 11,901,833                                 | 11,901,833            | 11,901,833        |
| Investment contract liabilities | 18    | -                         | -                | -                     | -                  | -  | 7,562,545                                  | 7,562,545             | 7,562,545         |
| Trade payables                  | 19    | -                         | -                | -                     | -                  | -  | 4,239,095                                  | 4,239,095             | 4,239,095         |
| Provision and other payables    | 20    | -                         | -                | -                     | -                  | -  | 1,354,763                                  | 1,354,763             | 1,354,763         |
| <b>Total</b>                    |       | <b>-</b>                  | <b>-</b>         | <b>-</b>              | <b>-</b>           | <b>-</b>                                 | <b>25,058,236</b>                          | <b>25,058,236</b>     | <b>25,058,236</b> |

## Fair values of Financial Assets and Liabilities (Cont'd)

### 47.1 Fair value of financial assets and liabilities not carried at fair value

The following describes the methodologies and assumptions used to determine fair values for those financial instruments which are not already recorded at fair value in the financial statements (i.e., held to maturity and loans and receivables).

#### Assets for which fair value approximates carrying value

For financial assets and financial liabilities that have a short-term maturity (less than three months), it is assumed that the carrying amounts approximate to their fair value. This assumption is also applied to demand deposits, and savings accounts and balances without a specific maturity.

#### Fixed rate financial instruments

The fair value of fixed rate financial assets and liabilities carried at amortised cost are estimated by comparing market interest rates when they were first recognised with current market rates for similar financial instruments. For quoted debts, the fair values are determined based on quoted market prices. For those notes issued where quoted market prices are not available, a discounted cash flow model is used based on a current interest rate yield curve appropriate for the remaining term to maturity and credit spreads.

#### Determination of fair value and fair value hierarchy

Level 1: unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly. These may include quoted prices for similar assets or liabilities in active markets or quoted prices for identical or similar assets and liabilities in markets that are not active.

Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observed market data.

The fair value of quoted equities have been determined using level 1 hierarchy.  
(All figures are in thousands of naira)

## Fair values of Financial Assets and Liabilities (Cont'd)

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| Asset Type  | Level 1              | Level 2  | Level 3             | Total                |
|---|----------------------|----------|---------------------|----------------------|
| Equities securities- At fair value through profit or loss | 2,166,996            | -        | -                   | 2,166,996            |
| Equities securities- Available for sale                   | 8,104,493            | -        | 1,589,443           | 9,693,936            |
| Debt securities- At fair value through income             | -                    | -        | 846,091             | 846,091              |
| Other financial assets designated at fair value           | 7,181,698            | -        | -                   | 7,181,698            |
| <b>Total</b>  | <b>17,453,186.86</b> | <b>-</b> | <b>2,435,533.26</b> | <b>19,888,720.12</b> |

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| Asset Type  | Level 1          | Level 2  | Level 3          | Total             |
|---|------------------|----------|------------------|-------------------|
| Equities securities- At fair value through profit or loss | 760,982          | -        | -                | 760,982           |
| Equities securities- Available for sale                   | 7,159,692        | -        | 1,672,766        | 8,832,458         |
| Debt securities- At fair value through income             | -                | -        | 1,410,802        | 1,410,802         |
| Other financial assets designated at fair value           | 1,711,843        | -        | -                | 1,711,843         |
| <b>Total</b>  | <b>9,632,517</b> | <b>-</b> | <b>3,083,568</b> | <b>12,716,084</b> |

## Fair values of Financial Assets and Liabilities (Cont'd)

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| Asset Type  | Level 1          | Level 2  | Level 3          | Total             |
|---|------------------|----------|------------------|-------------------|
| Equities securities- At fair value through profit or loss | 1,176,262        | -        | -                | 1,176,262         |
| Equities securities- Available for sale                   | 8,809,354        | -        | 1,867,716        | 10,677,070        |
| Debt securities- At fair value through income             | -                | -        | 1,389,982        | 1,389,982         |
| Other financial assets designated at fair value           | -                | -        | -                | -                 |
| <b>Total</b>  | <b>9,985,616</b> | <b>-</b> | <b>3,257,698</b> | <b>13,243,314</b> |

Company  
31 December 2012

| Asset Type  | Level 1           | Level 2  | Level 3          | Total             |
|---|-------------------|----------|------------------|-------------------|
| Equities securities- At fair value through profit or loss | 2,062,314         | -        | -                | 2,062,314         |
| Equities securities- Available for sale                   | 8,104,493         | -        | 1,503,691        | 9,608,184         |
| Debt securities- At fair value through income             | -                 | -        | 846,091          | 846,091           |
| Other financial assets designated at fair value           | 7,181,698         | -        | -                | 7,181,698         |
| <b>Total</b>  | <b>17,348,505</b> | <b>-</b> | <b>2,349,782</b> | <b>19,698,287</b> |

Company  
31 December 2011

| Asset Type  | Level 1          | Level 2  | Level 3          | Total             |
|---|------------------|----------|------------------|-------------------|
| Equities securities- At fair value through profit or loss | 754,146          | -        | -                | 754,146           |
| Equities securities- Available for sale                   | 7,090,030        | -        | 1,587,007        | 8,677,037         |
| Debt securities- At fair value through income             | -                | -        | 1,410,802        | 1,410,802         |
| Other financial assets designated at fair value           | 1,711,843        | -        | -                | 1,711,843         |
| <b>Total</b>  | <b>9,556,018</b> | <b>-</b> | <b>2,997,809</b> | <b>12,553,827</b> |

Company  
1 January 2011

| Asset Type  | Level 1          | Level 2  | Level 3          | Total             |
|---|------------------|----------|------------------|-------------------|
| Equities securities- At fair value through profit or loss | 1,087,353        | -        | -                | 1,087,353         |
| Equities securities- Available for sale                   | 8,798,295        | -        | 1,781,964        | 10,580,259        |
| Debt securities- At fair value through income             | -                | -        | 1,389,982        | 1,389,982         |
| Other financial assets designated at fair value           | -                | -        | -                | -                 |
| <b>Total</b>  | <b>9,885,648</b> | <b>-</b> | <b>3,171,946</b> | <b>13,057,594</b> |

## Fair values of Financial Assets and Liabilities (Cont'd)

### 48.0 Insurance risk

The claims development history of the Company at the reporting date was as follows:

#### (a) Claims development tables

The claims development history of the Group is as follows:  
in thousands of Naira

#### Motor

| Accident Year | 1       | 2       | 3       | 4      | 5      | 6     |
|---------------|---------|---------|---------|--------|--------|-------|
| 2007          | 442,132 | 353,636 | 29,428  | 5,712  | 9,399  | 3,640 |
| 2008          | 726,866 | 486,797 | 62,318  | 8,314  | 12,669 | -     |
| 2009          | 783,496 | 470,101 | 52,932  | 42,766 | -      | -     |
| 2010          | 711,784 | 465,528 | 152,199 | -      | -      | -     |
| 2011          | 655,998 | 525,307 | -       | -      | -      | -     |
| 2012          | 600,213 | -       | -       | -      | -      | -     |

Illustrates how claims paid relating to business written in each accident year. For instance with regard to accident year 2008, N726.87million was paid in 2008  
N486.80million was paid in 2009

#### General Accident

| Accident Year | 1       | 2       | 3      | 4      | 5     | 6     |
|---------------|---------|---------|--------|--------|-------|-------|
| 2007          | 89,268  | 183,604 | 72,005 | 26,596 | 5,223 | 6,708 |
| 2008          | 160,359 | 269,311 | 64,015 | 36,357 | 6,612 | -     |
| 2009          | 116,389 | 238,076 | 69,984 | 35,112 | -     | -     |
| 2010          | 301,385 | 551,412 | 86,890 | -      | -     | -     |
| 2011          | 216,993 | 213,666 | -      | -      | -     | -     |
| 2012          | 186,901 | -       | -      | -      | -     | -     |

#### Marine

| Accident Year | 1      | 2       | 3           | 4     | 5     | 6   |
|---------------|--------|---------|-------------|-------|-------|-----|
| 2007          | 35,496 | 114,737 | 22,986      | 3,485 | 5,113 | 646 |
| 2008          | 55,818 | 171,775 | 23,516      | 4,834 | 6,569 | -   |
| 2009          | 90,462 | 131,051 | 27,287      | 8,392 | -     | -   |
| 2010          | 49,386 | 120,941 | (1,351,909) | -     | -     | -   |
| 2011          | 94,269 | 152,259 | -           | -     | -     | -   |
| 2012          | 98,716 | -       | -           | -     | -     | -   |

#### Fire

| Accident Year | 1       | 2       | 3       | 4     | 5     | 6     |
|---------------|---------|---------|---------|-------|-------|-------|
| 2007          | 37,281  | 214,084 | 7,069   | 999   | 714   | 1,224 |
| 2008          | 43,796  | 170,969 | 430,355 | 2,376 | 1,572 | -     |
| 2009          | 37,486  | 181,194 | 214,250 | 7,540 | -     | -     |
| 2010          | 121,122 | 553,917 | 125,013 | -     | -     | -     |
| 2011          | 122,343 | 809,714 | -       | -     | -     | -     |
| 2012          | 155,985 | -       | -       | -     | -     | -     |

#### Engineering

| Accident Year | 1      | 2       | 3      | 4      | 5     | 6 |
|---------------|--------|---------|--------|--------|-------|---|
| 2007          | 9,514  | 22,982  | 15,890 | 342    | 4,612 | - |
| 2008          | 18,173 | 40,950  | 21,630 | 547    | 6,823 | - |
| 2009          | 8,066  | 51,216  | 24,239 | 46,200 | -     | - |
| 2010          | 48,383 | 169,728 | 9,914  | -      | -     | - |
| 2011          | 42,372 | 53,058  | -      | -      | -     | - |
| 2012          | 28,336 | -       | -      | -      | -     | - |

#### Bonds

| Accident Year | 1       | 2       | 3      | 4 | 5 | 6 |
|---------------|---------|---------|--------|---|---|---|
| 2007          | 49,828  | 140,994 | 16,847 | - | - | - |
| 2008          | 87,130  | 65,398  | 13,358 | - | - | - |
| 2009          | 12,525  | 61,505  | 6,722  | - | - | - |
| 2010          | 53,173  | 125,084 | 12,692 | - | - | - |
| 2011          | 93,821  | 226,291 | -      | - | - | - |
| 2012          | 533,537 | -       | -      | - | - | - |

#### Combined policy

| Accident Year | 1         | 2       | 3     | 4   | 5 | 6 |
|---------------|-----------|---------|-------|-----|---|---|
| 2007          | 314,811   | 110,117 | 452   | 31  | - | - |
| 2008          | 1,958,141 | 57,672  | 1,507 | -   | - | - |
| 2009          | 177,221   | 30,746  | 2,507 | 664 | - | - |
| 2010          | 76,660    | 12,645  | 4,666 | -   | - | - |
| 2011          | 574,066   | 241,865 | -     | -   | - | - |
| 2012          | 536,874   | -       | -     | -   | - | - |

## Fair values of Financial Assets and Liabilities (Cont'd)

### Cumulative Claims Development Pattern (Yearly Projections) (N)

#### Motor

| Accident Year | 1       | 2         | 3         | 4         | 5         | 6         |
|---------------|---------|-----------|-----------|-----------|-----------|-----------|
| 2007          | 442,132 | 795,767   | 825,195   | 830,908   | 840,307   | 843,947   |
| 2008          | 726,866 | 1,213,664 | 1,275,982 | 1,284,296 | 1,296,966 | 1,296,966 |
| 2009          | 783,496 | 1,253,597 | 1,306,529 | 1,349,294 | 1,362,787 | 1,362,787 |
| 2010          | 711,784 | 1,177,312 | 1,329,510 | 1,351,668 | 1,365,184 | 1,365,184 |
| 2011          | 655,998 | 1,237,314 | 1,320,039 | 1,342,039 | 1,355,459 | 1,355,459 |
| 2012          | 600,213 | 1,122,134 | 1,197,159 | 1,217,110 | 1,229,282 | 1,229,282 |

Illustrates how claims paid relating to business written in each accident year. For instance with regard to accident year 2008, N726.87million was paid in 2008  
N486.80million was paid in 2009

#### General Accident

| Accident Year | 1       | 2       | 3       | 4         | 5         | 6         |
|---------------|---------|---------|---------|-----------|-----------|-----------|
| 2007          | 89,268  | 272,872 | 344,876 | 371,472   | 376,694   | 383,403   |
| 2008          | 160,359 | 429,670 | 493,685 | 530,042   | 536,654   | 536,654   |
| 2009          | 116,389 | 354,465 | 424,449 | 459,561   | 465,594   | 465,594   |
| 2010          | 301,385 | 852,797 | 939,687 | 1,012,647 | 1,025,942 | 1,025,942 |
| 2011          | 216,993 | 430,659 | 496,707 | 535,272   | 542,300   | 542,300   |
| 2012          | 186,901 | 494,616 | 570,472 | 614,765   | 622,835   | 622,835   |

#### Marine

| Accident Year | 1      | 2       | 3       | 4       | 5       | 6       |
|---------------|--------|---------|---------|---------|---------|---------|
| 2007          | 35,496 | 150,233 | 173,219 | 176,703 | 181,816 | 182,462 |
| 2008          | 55,818 | 227,592 | 251,108 | 255,942 | 262,511 | 263,444 |
| 2009          | 90,462 | 221,513 | 248,800 | 257,192 | 264,137 | 265,075 |
| 2010          | 49,386 | 170,327 | 168,975 | 173,170 | 177,846 | 178,478 |
| 2011          | 94,269 | 246,528 | 330,347 | 338,549 | 347,690 | 348,925 |
| 2012          | 98,716 | 419,542 | 562,186 | 576,143 | 591,699 | 593,802 |

#### Fire

| Accident Year | 1       | 2       | 3         | 4         | 5         | 6         |
|---------------|---------|---------|-----------|-----------|-----------|-----------|
| 2007          | 37,281  | 251,365 | 258,434   | 259,433   | 260,147   | 261,371   |
| 2008          | 43,796  | 214,765 | 645,120   | 647,496   | 649,068   | 652,122   |
| 2009          | 37,486  | 218,680 | 432,930   | 440,470   | 441,572   | 443,649   |
| 2010          | 121,122 | 675,039 | 800,051   | 806,452   | 808,468   | 812,272   |
| 2011          | 122,343 | 932,056 | 1,464,407 | 1,476,122 | 1,479,813 | 1,486,776 |
| 2012          | 155,985 | 987,502 | 1,551,521 | 1,563,933 | 1,567,843 | 1,575,220 |

#### Engineering

| Accident Year | 1      | 2       | 3       | 4       | 5       | 6       |
|---------------|--------|---------|---------|---------|---------|---------|
| 2007          | 9,514  | 32,496  | 48,386  | 48,728  | 53,340  | 53,340  |
| 2008          | 18,173 | 59,123  | 80,753  | 81,300  | 88,123  | 88,123  |
| 2009          | 8,066  | 59,282  | 83,521  | 129,721 | 141,130 | 141,130 |
| 2010          | 48,383 | 218,111 | 228,024 | 278,515 | 303,010 | 303,010 |
| 2011          | 42,372 | 95,430  | 113,966 | 139,201 | 151,443 | 151,443 |
| 2012          | 28,336 | 104,028 | 124,233 | 151,742 | 165,087 | 165,087 |

#### Bonds

| Accident Year | 1       | 2         | 3         | 4         | 5         | 6         |
|---------------|---------|-----------|-----------|-----------|-----------|-----------|
| 2007          | 49,828  | 182,926   | 197,744   | 197,744   | 197,744   | 197,744   |
| 2008          | 87,130  | 152,529   | 164,884   | 164,884   | 164,884   | 164,884   |
| 2009          | 12,525  | 74,030    | 80,752    | 80,752    | 80,752    | 80,752    |
| 2010          | 53,173  | 178,257   | 190,949   | 190,949   | 190,949   | 190,949   |
| 2011          | 93,821  | 344,434   | 371,736   | 371,736   | 371,736   | 371,736   |
| 2012          | 533,537 | 1,677,536 | 1,810,506 | 1,810,506 | 1,810,506 | 1,810,506 |

#### Combined policy

| Accident Year | 1         | 2           | 3           | 4           | 5           | 6           |
|---------------|-----------|-------------|-------------|-------------|-------------|-------------|
| 2007          | 314,811   | 424,927,962 | 425,380,140 | 425,410,684 | 425,410,684 | 425,410,684 |
| 2008          | 1,958,141 | 2,015,812   | 2,017,319   | 2,017,319   | 2,017,319   | 2,017,319   |
| 2009          | 177,221   | 207,967     | 210,474     | 211,138     | 211,138     | 211,138     |
| 2010          | 76,660    | 89,304      | 93,970      | 93,995      | 93,995      | 93,995      |
| 2011          | 574,066   | 815,931     | 818,652     | 818,867     | 818,867     | 818,867     |
| 2012          | 536,874   | 615,312     | 617,364     | 617,526     | 617,526     | 617,526     |

## Fair values of Financial Assets and Liabilities (Cont'd)

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### Sensitivity Analysis for Life insurance liabilities

| N'000m                       | Base       | Interest rate | Interest rate - | Expenses + 10% | Expenses - | Expense    | Expense    | Lapses | Lapses | Mortality + 5% | Mortality - |
|------------------------------|------------|---------------|-----------------|----------------|------------|------------|------------|--------|--------|----------------|-------------|
| Individual Traditional       | 8,711,504  | 8,201,775     | 9,289,251       | 8,724,927      | 8,698,323  | 8,783,860  | 8,656,628  | n/a    | n/a    | 8,774,987      | 8,649,683   |
| Individual Investment Linked | 3,947,247  | 3,947,247     | 3,947,247       | 3,947,247      | 3,947,247  | 3,947,247  | 3,947,247  | n/a    | n/a    | 3,947,247      | 3,947,247   |
| Group DA                     | 6,346,411  | 6,346,411     | 6,346,411       | 6,346,411      | 6,346,411  | 6,346,411  | 6,346,411  | n/a    | n/a    | 6,346,411      | 6,346,411   |
| Group Life - UPR             | 318,291    | 318,291       | 318,291         | 318,291        | 318,291    | 318,291    | 318,291    | n/a    | n/a    | 318,291        | 318,291     |
| Group Life - IBNR            | 414,189    | 414,189       | 414,189         | 414,189        | 414,189    | 414,189    | 414,189    | n/a    | n/a    | 414,189        | 414,189     |
| Other Group Risk             | 7,880      | 7,822         | 7,939           | 8,106          | 7,656      | 7,924      | 8,058      |        |        | 8,252          | 7,514       |
| Additional reserves          | 82,564     | 82,378        | 82,753          | 83,347         | 81,781     | 82,641     | 82,520     | n/a    | n/a    | 83,742         | 81,385      |
| Reinsurance                  | (123,769)  | (123,769)     | (123,769)       | (123,769)      | (123,769)  | (123,769)  | (123,769)  | n/a    | n/a    | (123,769)      | (123,769)   |
| Net liability                | 19,704,316 | 19,194,344    | 20,282,311      | 19,718,749     | 19,690,129 | 19,776,793 | 19,649,575 | n/a    | n/a    | 19,769,350     | 19,640,950  |
| % change in liability        | -          | -2.6%         | 2.9%            | 0.1%           | -0.1%      | 0.4%       | -0.3%      | n/a    | n/a    | 0.3%           | -0.3%       |
| Summary                      | Base       | Interest rate | Interest rate - | Expenses + 10% | Expenses - | Expense    | Expense    | Lapses | Lapses | Mortality + 5% | Mortality - |
| Individual                   | 12,741,315 | 12,231,400    | 13,319,251      | 12,755,521     | 12,727,352 | 12,813,747 | 12,686,396 | n/a    | n/a    | 12,805,977     | 12,678,315  |
| Group                        | 608,711    | 608,711       | 608,711         | 608,711        | 608,711    | 608,711    | 608,711    | n/a    | n/a    | 608,711        | 608,711     |
| Net liability                | 13,350,025 | 12,840,111    | 13,927,961      | 13,364,232     | 13,336,062 | 13,422,458 | 13,295,106 | n/a    | n/a    | 13,414,687     | 13,287,026  |
| % change in liability        | -          | -2.6%         | 2.9%            | 0.1%           | -0.1%      | 0.4%       | -0.3%      | n/a    | n/a    | 0.3%           | -0.3%       |

- The mortality stress has been applied in the opposite direction for annuities. For example the 5% strengthening of the mortality assumption was modelled as 5% lighter mortality for annuitants
- The stresses were not applied to the reinsurance asset on individual business as the impact would not be significant and would not affect the shape of the results.
- All stresses were applied independently

Changes in key assumptions used to value insurance contracts would result in increases or decreases to the insurance contract provisions recorded, with impact on profit/(loss) and/or shareholders' equity.

The net increase or decrease to insurance contract provisions recorded as of 31 December 2012 has been estimated as follows:

The changes in insurance contract liabilities shown are calculated using the specified increase or decrease to the rates, with no change in charges paid by policyholders.

Material judgment is required in determining the liabilities and, in particular, in the choice of assumptions. Assumptions in use are based on past experience, current internal data, external market indices and benchmarks which reflect current observable market prices and other published information. Assumptions and prudent estimates are determined at the date of valuation and no credit is taken for possible beneficial effects of voluntary withdrawals. Assumptions are further evaluated on a continuous basis in order to ensure realistic and reasonable reserves are set aside to meet liabilities

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## Fair values of Financial Assets and Liabilities (Cont'd)

The key assumptions to which the estimation of liabilities is particularly sensitive to are as follows:

### Mortality and morbidity rates

Assumptions are based on standard industry and national tables, according to the type of contract written and the territory in which the insured person resides. They reflect recent historical experience and are adjusted when appropriate to reflect the Group's experience.

An appropriate, but not excessive prudent allowance is made for expected future improvements. Assumptions are differentiated by sex, underwriting class and contract type.

An increase in rates will lead to a larger number of expected claims (and claims could occur sooner than anticipated), which will increase the reserve and reduce reported profits for the shareholders.

### Longevity

Assumptions are based on standard industry and national tables, adjusted when appropriate to reflect the Group's experience.

An appropriate, but not excessive prudent allowance is made for expected future improvements. Assumptions are differentiated by sex, underwriting class and contract type.

An increase in longevity rates will lead to an increase in the expected number of annuity payments to be made, which will increase the reserve and reduce reported profits for the shareholders.

### Investment return

The weighted average rate of return is derived based on a model portfolio that is assumed to back liabilities, consistent with the long-term asset allocation strategy. These estimates are based on current market returns as well as expectations about future economic and financial developments.

An increase in investment return would lead to a reduction in reserves and an increase in reported profits for the shareholders.

### Expenses

Operating expense assumption reflects the projected costs of maintaining and servicing in-force policies and associated overhead expenses. The current level of expenses is taken as an appropriate expense base, adjusted for expected expense inflation if appropriate.

An increase in the level of expenses would result in an increase in expected expenditure thereby reducing reported profits for the shareholders.

### Lapses and surrenderrates

Lapses relate to the termination of risk policies or investment policies that have not acquired a value due to non-payment of premiums. Surrenders relate to the voluntary termination of policies by policyholders. Policy termination assumptions are determined using statistical measures based on the Company's experience and vary by product type.

An increase in lapse rates early in the life of the policy would tend to reduce profits for shareholders to the unrecouped initial expenses.

Life insurance liabilities are determined as the sum of the discounted value of the expected benefits and future administration expenses directly related to the contract, less the discounted value of the expected theoretical premiums that would be required to meet these future cash outflows. Discount rates are based on the long term risk free rate plus an adjustment for risk.

## Fair values of Financial Assets and Liabilities (Cont'd)

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A decrease in the discount rate will increase the value of the insurance liability and therefore reduce profits for the shareholders with the exception of a perfectly matched annuity portfolio where both assets and liabilities will increase by the same magnitude.

The following table outline the general form of terms and conditions that apply to contracts sold in each category of business, and the nature of the risk incurred by the Group.

| Name                    | Features   |
|-------------------------|--|
| i Personal annuity plan | <p>Personal annuity plan can be bought with proceeds from Retirement Savings Account (RSA)</p> <p>There is an option to choose a pension plan with increment of 5% or 7.5%.</p> <p>Guarantee period of income for dependents after death.</p> <p>Money can be paid to policy holder either monthly or quarterly</p>  |
| ii Comfort5 plus plan   | <p>It offers protection against the unexpected for full 5 years.</p> <p>Benefit is only paid when the risk (death, critical illness, accidental medical expenses) occurs. If none of these crystallises, nothing is paid to the beneficiary.</p> <p>Two options are available:</p> <p>Option A: if critically ill, a lump-sum of ₦750,000 is paid and the cover terminates.</p> <p>Option B: if critically ill, a lump-sum of ₦750,000 is paid but the policy continues till expiry date, if critical illness leads to death, a sum of ₦200,000 is payable to the beneficiary.</p>   |
| iii Group life          | <p>Sum assured is payable in the event of death of a member while in the service of the employer and before retirement.</p> <p>Refund of premium: in the event of the assurance on the life of a member being terminated before the normal retirement date from any cause other than death, the Company will pay to the employer a rebate in respect of the relative premium proportionate to the unexpired portion of the then current year of assurance.</p> <p>Rates of premium used in determining contributions and sum assured are guaranteed for 12 months, Leadway has the right to charge extra premiums on medical grounds.</p>  |
| iv Whole Life           | <p>If policy holder dies from unnatural causes, the following benefits would be paid:</p> <ul style="list-style-type: none"> <li>- if policy holder dies in the 1st policy year, benefit will be equivalent to the sum assured.</li> <li>- if policy holder dies after 1st policy year, benefit will be equivalent to twice the sum assured. “</li> </ul> <p>If policy holder dies from natural causes, the following benefits will be paid:</p> <ul style="list-style-type: none"> <li>- if policy holder dies in the 1st policy year, benefit will be limited to a full refund of all premiums paid by the life assured.</li> <li>- if policy holder dies after 1st policy year, benefit will be the full sum assured.”</li> </ul> |
| v Annuity certain       | <p>Policy holder buys into this product and pays a lump-sum premium.</p> <p>If policy holder dies within the annuity period, the balance in the annuity is payable to the beneficiary, but if he survives the annuitant (policy holder) gets the annuity.</p>  |

## Fair values of Financial Assets and Liabilities (Cont'd)

### Investment contract liabilities

The following table outlines the Group's products under the investment contract liability:

| Name                        | Features  |
|-----------------------------|---|
| i Deferred annuity plan     | <p>Monthly contribution of an agreed amount.</p> <p>Contributions from policy holder are to be invested in a fund. The accumulated return on the investment as well as the invested amount is due on maturity.</p> <p>Guaranteed return on FGN bond less 1 basis point.</p>   |
| ii Individual deposit Admin | <p>The life cover granted during the policy shall be future unpaid premiums up to cessation date provided the policy is in force.</p> <p>This policy has nil allocation between 4 months to 8 months during which the overhead cost of the Company are met.</p> <p>If term assurance is not opted for, 100% premium will be transferred to the policy holder's account for investment purpose</p> <p>If term assurance is not opted for, 100% premium will be transferred to the policy holder's account for investment purpose</p> <p>There is guaranteed investment return based on Government financial regulation, the rate payable is close to Central Bank's minimum re-discount rate.</p> <p>When policy holder dies, the balance in the policy holder's account plus total premium due after death and before maturity is payable to the beneficiary.</p> <p>If the policy holder surrenders or terminates the policy; the balance in the policy holder's account is payable.</p> <p>On maturity, accumulated balance in the policy holder's account is paid or instalment payment of the maturity benefit through the period of child's education.</p> |
| iii Pearl                   | <p>It pays the total credit balance in the account at maturity</p> <p>It pays benefit assured on the term assurance contract plus total credit balance in the investment at death, if death occurs before maturity date.</p> <p>Interest is credited based on the prevailing rate on 1st of April of each year.</p> <p>30 days of grace on term assurance cover.</p> <p>Policy can be surrendered after 3yrs of regular premium payment.</p>  |
| iv Group Deposit Admin      | <p>Guaranteed interest at 3% (renewable annually) on all deposits received from employer.</p> <p>Contribution to the fund can be on individual basis or on pool basis.</p> <p>If a member leaves the service of the employer before normal retirement date, accrued benefit up to withdrawal date in respect of employee's and employer's contribution shall be paid to the member.</p> <p>Pension option</p> <p>In the event of the benefit becoming payable; it could be applied in whole or in part to secure a Pension.</p> <p>This pension is payable at equal intervals to the member until he dies, however the payment is guaranteed for a period of 5 years.</p> <p>If a member leaves the service of the employer before normal retirement date, accrued benefit up to withdrawal date in respect of employee's and employer's contribution shall be paid to the member.</p> <p>If a member dies before the expiration of 5 years a cash sum shall be payable.</p>  |

## Fair values of Financial Assets and Liabilities (Cont'd)

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### 49.0 ASSET AND LIABILITY MANAGEMENT

(a) HYPOTHECATION OF ASSETS AS AT 31 DECEMBER 2012  
In thousands of Naira

#### COMPANY

|  | Shareholder's fund   | Non Life<br>Policy holder's<br>Fund | Others           | Shareholder's fund | Life<br>Deposit Admin. Fund | Policy holder's Fund<br>(LIFE) | Others         | TOTAL             |
|--|----------------------|-------------------------------------|------------------|--------------------|-----------------------------|--------------------------------|----------------|-------------------|
| <b>Total</b>   | <b>8,860,187</b>     | <b>24,679,553</b>                   | <b>7,692,139</b> | <b>3,116,755</b>   | <b>10,293,657</b>           | <b>10,878,077</b>              | <b>917,939</b> | <b>66,438,307</b> |
| <b>INVESTMENTS:</b>  |                      |                                     |                  |                    |                             |                                |                |                   |
| <b>Fixed Assets:</b>   |                      |                                     |                  |                    |                             |                                |                |                   |
| Real Estate 2,003,000  | 1,630,000            | -                                   | 175,000          | 2,000,204          | -                           | -                              | 5,808,204      |                   |
| Office Equipments  | 204,750              | -                                   | -                | 48,894             | -                           | -                              | -              | 253,644           |
| Motor Vehicles   | 94,759               | -                                   | -                | 11,739             | -                           | -                              | -              | 106,498           |
| Furniture and Fittings   | 183,903              | -                                   | -                | 4,315              | -                           | -                              | -              | 188,218           |
| Others (a) Intangible Assets   | 61,893               | -                                   | -                | -                  | -                           | -                              | 56,167         | 118,060           |
| Others Investments :   | -                    | -                                   | -                | -                  | -                           | -                              | -              | -                 |
| Mortgage Loans   | 18,903               | -                                   | -                | -                  | -                           | -                              | -              | 18,903            |
| Loans to Policy holders  | -                    | -                                   | -                | -                  | 388,114                     | -                              | -              | 388,114           |
| Statutory Deposit  | 320,000              | -                                   | -                | 200,000            | -                           | -                              | -              | 520,000           |
| Government Bonds   | -                    | 1,267,739                           | -                | -                  | 2,919,676                   | 8,308,796                      | -              | 12,496,212        |
| Quoted Securities  | -                    | 7,044,741                           | -                | 225,330            | 2,878,821                   | 1,274,163                      | -              | 11,423,056        |
| Unquoted Securities  | 1,249,227            | 1,707,431                           | -                | 526,801            | 394,553                     | 172,178                        | -              | 4,050,190         |
| Bank Placements  | -                    | 7,117,615                           | -                | 71,177             | 791,064                     | 933,236                        | -              | 8,913,091         |
| Bank and Cash Balances   | -                    | 935,820                             | -                | 109,944            | 292,923                     | 189,704                        | -              | 1,528,392         |
| Related Companies Securities   | 377,946              | -                                   | -                | 951,521            | -                           | -                              | -              | 1,329,467         |
| Related Companies Loans  | 5,161                | -                                   | -                | 17,214             | -                           | -                              | -              | 22,375            |
| Other Investments (a)  | -                    | -                                   | -                | 10,164             | 628,301                     | -                              | -              | 638,466           |
| <b>OTHER ASSETS (A)</b>  | <b>4,227,025</b>     | <b>4,976,207</b>                    | <b>7,692,139</b> | <b>764,654</b>     | <b>-</b>                    | <b>-</b>                       | <b>861,772</b> | <b>18,521,798</b> |
| <b>TOTAL</b>   | <b>8,746,567</b>     | <b>24,679,553</b>                   | <b>7,692,139</b> | <b>3,116,755</b>   | <b>10,293,657</b>           | <b>10,878,077</b>              | <b>917,939</b> | <b>66,324,687</b> |
| <b>OTHER DETAILS (A)</b>   |                      |                                     |                  |                    |                             |                                |                |                   |
|  | <b>GEN. BUSINESS</b> | <b>LIFE BUSINESS</b>                |                  |                    |                             |                                |                |                   |
| Intangible Assets  | 61,893               | 56,167                              |                  |                    |                             |                                |                |                   |
| Prepaid Reinsurance & Recoverables   | 15,522,444           | 1,163,555                           |                  |                    |                             |                                |                |                   |
| Deffered Acquisition Expenses  | 397,319              | -                                   |                  |                    |                             |                                |                |                   |
| Premium Debtors  | 741,584              | 80,780                              |                  |                    |                             |                                |                |                   |
| Other assets: (Staff loans , prepayments,<br>commercial loan and sundry debtors) | 234,025              | 382,091                             |                  |                    |                             |                                |                |                   |
| <b>TOTAL</b>   | <b>16,957,264</b>    | <b>1,682,593</b>                    |                  |                    |                             |                                |                |                   |

## Fair values of Financial Assets and Liabilities (Cont'd)

(b) HYPOTHECATION OF ASSETS AS AT 31 DECEMBER 2011  
In thousands of Naira

COMPANY

|  | Shareholder's fund   | Non Life<br>Policy holder's<br>Fund | Others           | Shareholder's fund | Life<br>Deposit Admin. Fund | Policy holder's Fund<br>(LIFE) | Others         | TOTAL             |
|--|----------------------|-------------------------------------|------------------|--------------------|-----------------------------|--------------------------------|----------------|-------------------|
| <b>Total</b>   | <b>7,481,331</b>     | <b>13,339,042</b>                   | <b>5,021,378</b> | <b>2,408,603</b>   | <b>8,925,287</b>            | <b>4,191,452</b>               | <b>795,159</b> | <b>42,162,252</b> |
| <b>INVESTMENTS:</b>  |                      |                                     |                  |                    |                             |                                |                |                   |
| <b>Fixed Assets:</b>   |                      |                                     |                  |                    |                             |                                |                |                   |
| Real Estate 1,756,082  | 1,572,421            | -                                   | 138,911          | 698,820            | 849,775                     | -                              | 5,016,009      |                   |
| Office Equipments  | 264,424              | -                                   | -                | -                  | -                           | -                              | 48,889         | 313,313           |
| Motor Vehicles   | 87,763               | -                                   | -                | -                  | -                           | -                              | 7,074          | 94,837            |
| Furniture and Fittings   | 211,941              | -                                   | -                | -                  | -                           | -                              | 7,356          | 219,297           |
| Others (a) Intangible Assets   | 12,981               | -                                   | -                | -                  | -                           | -                              | 95,697         | 108,678           |
| Others Investments :   | -                    | -                                   | -                | -                  | -                           | -                              | -              | -                 |
| Mortgage Loans   | 26,047               | -                                   | -                | -                  | -                           | -                              | -              | 26,047            |
| Loans to Policy holders  | -                    | -                                   | -                | -                  | 337,236                     | -                              | -              | 337,236           |
| Statutory Deposit  | 320,000              | -                                   | -                | 200,000            | -                           | -                              | -              | 520,000           |
| Government Bonds   | -                    | -                                   | -                | -                  | 1,456,901                   | 701,332                        | -              | 2,158,233         |
| Quoted Securities  | 736,546              | 3,942,794                           | -                | -                  | 3,703,382                   | 1,761,900                      | -              | 10,144,622        |
| Unquoted Securities  | 365,722              | 1,049,227                           | -                | -                  | 1,403,649                   | 339,854                        | -              | 3,158,452         |
| Bank Placements  | 53,788               | 6,500,136                           | -                | 22,173             | 551,746                     | 305,086                        | -              | 7,432,929         |
| Bank and Cash Balances   | -                    | 226,277                             | -                | -                  | 571,553                     | 120,657                        | -              | 918,487           |
| Related Companies Securities   | 377,946              | -                                   | -                | 951,521            | -                           | -                              | -              | 1,329,467         |
| Related Companies Loans  | 24,006               | -                                   | -                | -                  | -                           | -                              | -              | 24,006            |
| Other Investments (a)  | -                    | -                                   | -                | -                  | 202,000                     | 112,848                        | -              | 314,848           |
| <b>OTHER ASSETS (A)</b>  | <b>3,244,085</b>     | <b>48,187</b>                       | <b>5,021,378</b> | <b>1,095,998</b>   | <b>-</b>                    | <b>-</b>                       | <b>636,143</b> | <b>10,045,791</b> |
| <b>TOTAL</b>   | <b>7,481,331</b>     | <b>13,339,042</b>                   | <b>5,021,378</b> | <b>2,408,603</b>   | <b>8,925,287</b>            | <b>4,191,452</b>               | <b>795,159</b> | <b>42,162,252</b> |
| <b>OTHER DETAILS (A)</b>   |                      |                                     |                  |                    |                             |                                |                |                   |
|  | <b>GEN. BUSINESS</b> | <b>LIFE BUSINESS</b>                |                  |                    |                             |                                |                |                   |
| Intangible Assets  | 12,981               | 95,697                              |                  |                    |                             |                                |                |                   |
| Prepaid Reinsurance & Recoverables   | 5,268,168            | 815,236                             |                  |                    |                             |                                |                |                   |
| Deffered Acquisition Expenses  | 404,793              | -                                   |                  |                    |                             |                                |                |                   |
| Premium Debtors  | 2,168,812            | 137,853                             |                  |                    |                             |                                |                |                   |
| Other assets: (Staff loans , prepayments,<br>commercial loan and sundry debtors) | 423,690              | 1,093,900                           |                  |                    |                             |                                |                |                   |
| <b>TOTAL</b>   | <b>8,278,444</b>     | <b>2,142,686</b>                    |                  |                    |                             |                                |                |                   |

## Fair values of Financial Assets and Liabilities (Cont'd)

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(c) HYPOTHECATION OF ASSETS AS AT 1 JANUARY 2011

In thousands of Naira

|                              | Non Life           |                  |                  | Life               |                     |                      |                  | TOTAL             |
|------------------------------|--------------------|------------------|------------------|--------------------|---------------------|----------------------|------------------|-------------------|
|                              | Shareholder's fund | Policy holder's  | Others           | Shareholder's fund | Deposit Admin. Fund | Policy holder's Fund | Others           |                   |
| <b>Total</b>                 | <b>8,762,804</b>   | <b>9,757,395</b> | <b>7,772</b>     | <b>3,008,111</b>   | <b>7,562,544</b>    | <b>2,144,438</b>     | <b>1,000,485</b> | <b>32,243,549</b> |
| <b>INVESTMENTS:</b>          |                    |                  |                  |                    |                     |                      |                  |                   |
| Fixed Assets:                | -                  | -                | -                | -                  | -                   | -                    | -                | -                 |
| Real Estate                  | 954,385            | -                | 1,545,740        | -                  | -                   | -                    | 4,511,361        | -                 |
| Office Equipments            | 55,484             | -                | -                | 34,286             | -                   | -                    | -                | 89,770            |
| Motor Vehicles               | 78,738             | -                | -                | 14,325             | -                   | -                    | -                | 93,063            |
| Furniture and Fittings       | 27,005             | -                | -                | 9,902              | -                   | -                    | -                | 36,907            |
| Others (a)                   | 19,244             | -                | -                | 143,546            | -                   | -                    | -                | 162,790           |
| Others Investments :         | -                  | -                | -                | -                  | -                   | -                    | -                | -                 |
| Mortgage Loans               | 33,634             | -                | -                | -                  | -                   | -                    | -                | 33,634            |
| Loans to Policy holders      | -                  | -                | -                | -                  | 232,656             | 65,972               | -                | 298,628           |
| Statutory Deposit            | 320,000            | -                | -                | 200,000            | -                   | -                    | -                | 520,000           |
| Government Bonds             | -                  | -                | -                | -                  | 414,946             | 123,334              | -                | 538,280           |
| Quoted Securities            | 2,628,399          | 3,430,611        | -                | 302,073            | 2,827,286           | 724,560              | -                | 9,912,929         |
| Unquoted Securities          | 1,393,217          | 536,187          | -                | -                  | 1,275,029           | 361,548              | -                | 3,565,981         |
| Bank Placements              | 886,121            | 3,589,935        | -                | 78,409             | 2,358,076           | 668,657              | -                | 7,581,198         |
| Bank and Cash Balances       | 346,133            | 1,246,277        | -                | 19,454             | 454,551             | 200,368              | -                | 2,266,783         |
| Related Companies Securities | 377,946            | -                | -                | 660,376            | -                   | -                    | -                | 1,038,322         |
| Related Companies Loans      | 40,270             | -                | -                | -                  | -                   | -                    | -                | 40,270            |
| Other Investments (a)        | -                  | -                | -                | -                  | -                   | -                    | -                | -                 |
| <b>OTHER ASSETS (A)</b>      | <b>545,377</b>     | <b>-</b>         | <b>6,276,146</b> | <b>-</b>           | <b>-</b>            | <b>-</b>             | <b>1,000,485</b> | <b>7,822,008</b>  |
| <b>TOTAL</b>                 | <b>8,762,804</b>   | <b>9,757,395</b> | <b>6,276,146</b> | <b>3,008,111</b>   | <b>7,562,544</b>    | <b>2,144,438</b>     | <b>1,000,485</b> | <b>38,511,923</b> |

### OTHER DETAILS (A)

|  | GEN. BUSINESS    | LIFE BUSINESS    |
|--|------------------|------------------|
| Intangible Assets                        | 19,244           | 143,546          |
| Prepaid Reinsurance and Recoverable      | 4,087,804        | 128,293          |
| Deferred Acquisition Expenses            | 378,120          | -                |
| Premium Debtors                          | 1,985,554        | 68,883           |
| Other assets: (Staff loans, prepayments) | 350,801          | 659,763          |
| <b>TOTAL</b>                             | <b>6,821,523</b> | <b>1,000,485</b> |

## Operating Segment

### 50.0 Operating Segment

Segment information is presented in respect of the Group's business segments which represents the primary segment reporting format and is based on the Group's management and reporting structure.

No geographical segment information has been provided in these financial statements as there is only one geographical segment.

The Group is organised into five operating segments. These segments distribute their products through various forms of brokers, agencies and direct marketing programmes. Management identifies its reportable operating segments by based on the Group's management and reporting structure. These segments and their respective operations are as follows:

#### Non life insurance business

Includes general insurance transactions with individual and corporate customers

#### Life insurance business

Includes life insurance policies with individual and corporate customers

#### Trusteeship

Includes the provision of trusteeship and investment management services

#### Hospitality

Includes the provision of hotels and hospitality services

#### Property management

Includes the provision of real estate development and estate management services

## Operating Segment (Cont'd)

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### Business reporting

In thousands of Naira

| Company  | Non-life          |                   | Life               |                   | Trusteeship      |                  | Hospitality      |                  | Property management |                | Inter-segment income |                 | Total             |                   |
|--|-------------------|-------------------|--------------------|-------------------|------------------|------------------|------------------|------------------|---------------------|----------------|----------------------|-----------------|-------------------|-------------------|
| 31 December 2012                                     | 2012              | 2011              | 2012               | 2011              | 2012             | 2011             | 2012             | 2011             | 2012                | 2011           | 2012                 | 2011            | 2012              | 2011              |
| <b>Revenue from external customers</b>               | -                 | -                 | -                  | -                 | -                | -                | -                | -                | -                   | -              | -                    | -               | -                 | -                 |
| Gross premium written                                | 27,370,629        | 19,600,399        | 9,549,908          | 3,328,217         | -                | -                | -                | -                | -                   | -              | -                    | -               | 36,920,537        | 22,928,616        |
| Gross premium earned                                 | 22,422,163        | 19,133,933        | 3,482,019          | 4,485,373         | -                | -                | -                | -                | -                   | -              | -                    | -               | 25,924,182        | 23,619,306        |
| Commission received                                  | 1,434,505         | 1,473,635         | 94,352             | 209,988           | -                | -                | -                | -                | -                   | -              | -                    | -               | 1,528,857         | 1,683,623         |
| Investment and other income                          | 1,395,025         | 1,266,457         | 3,178,635          | 952,180           | 305,470          | 238,272          | 820,877          | 738,028          | 11,575              | 10,463         | (46,500)             | (41,199)        | 5,665,082         | 3,164,195         |
| Shareholders' share of valuation surplus             | -                 | -                 | -                  | -                 | -                | -                | -                | -                | -                   | -              | -                    | -               | -                 | -                 |
| (Loss)/profit from deposit administration            | -                 | -                 | -                  | -                 | -                | -                | -                | -                | -                   | -              | -                    | -               | -                 | -                 |
| Group's share of associate's profit for the year     | 313,013           | 245,411           | -                  | -                 | -                | -                | -                | -                | -                   | -              | -                    | -               | 313,013           | 245,411           |
| <b>Total segment income</b>                          | <b>25,584,706</b> | <b>22,119,430</b> | <b>6,755,006</b>   | <b>5,647,541</b>  | <b>305,470</b>   | <b>238,272</b>   | <b>820,877</b>   | <b>738,028</b>   | <b>11,575</b>       | <b>10,463</b>  | <b>(46,500)</b>      | <b>(41,199)</b> | <b>33,431,134</b> | <b>28,712,535</b> |
| Reinsurance cost                                     | (12,521,439)      | (9,084,139)       | (366,419)          | (230,266)         | -                | -                | -                | -                | -                   | -              | -                    | -               | (12,887,858)      | (9,314,392)       |
| <b>Expenses</b>                                      | <b>13,063,267</b> | <b>13,035,304</b> | <b>6,388,587</b>   | <b>5,417,275</b>  | <b>305,470</b>   | <b>238,272</b>   | <b>820,877</b>   | <b>738,028</b>   | <b>11,575</b>       | <b>10,463</b>  | <b>(46,500)</b>      | <b>(41,199)</b> | <b>20,543,276</b> | <b>19,398,143</b> |
| Net claims incurred                                  | 6,137,721         | 5,340,642         | 2,210,092          | 1,826,910         | -                | -                | -                | -                | -                   | -              | -                    | -               | 8,347,813         | 7,167,552         |
| Underwriting expenses                                | 2,633,986         | 2,705,695         | 3,803,525          | 2,698,920         | -                | -                | -                | -                | -                   | -              | -                    | -               | 6,437,511         | 5,404,615         |
| Management expenses                                  | 2,692,872         | 2,256,893         | 656,424            | 277,845           | 110,243          | 64,584           | 542,589          | 571,761          | 11,654              | 17,299         | -                    | -               | 3,954,897         | 3,188,382         |
| Interest expenses                                    | -                 | -                 | -                  | -                 | 52,830           | 61,397           | 16,229           | 27,172           | -                   | -              | -                    | -               | 69,059            | 88,569            |
| Bad debt expenses                                    | 1,123,415         | 1,297,800         | 852,858            | 372,532           | 18,774           | 24,769           | -                | 7,811            | -                   | -              | -                    | -               | 1,995,047         | 1,702,912         |
| <b>Total segment expenses</b>                        | <b>12,587,994</b> | <b>11,601,030</b> | <b>7,522,899</b>   | <b>5,176,207</b>  | <b>181,847</b>   | <b>150,750</b>   | <b>558,818</b>   | <b>606,744</b>   | <b>11,654</b>       | <b>17,299</b>  | <b>-</b>             | <b>-</b>        | <b>20,863,212</b> | <b>17,552,030</b> |
| <b>Profit on ordinary activities before taxation</b> | <b>475,272</b>    | <b>1,434,274</b>  | <b>(1,134,312)</b> | <b>(241,068)</b>  | <b>123,623</b>   | <b>87,522</b>    | <b>262,059</b>   | <b>131,284</b>   | <b>(79)</b>         | <b>(6,836)</b> | <b>(46,500)</b>      | <b>(41,199)</b> | <b>(319,936)</b>  | <b>1,846,114</b>  |
| Taxation   | (59,574)          | (521,844)         | (93,346)           | 2,722             | (45,029)         | (28,455)         | (85,644)         | (63,219)         | 7,631               | 96             | -                    | -               | (275,962)         | (610,700)         |
| <b>Profit after taxation</b>                         | <b>415,698</b>    | <b>912,430</b>    | <b>(1,227,657)</b> | <b>(243,790)</b>  | <b>78,594</b>    | <b>59,067</b>    | <b>176,415</b>   | <b>68,065</b>    | <b>7,552</b>        | <b>(6,740)</b> | <b>(46,500)</b>      | <b>(41,199)</b> | <b>(595,899)</b>  | <b>1,235,413</b>  |
| <b>Assets and liabilities</b>                        |                   |                   |                    |                   |                  |                  |                  |                  |                     |                |                      |                 |                   |                   |
| <b>In the usands of Naira</b>                        |                   |                   |                    |                   |                  |                  |                  |                  |                     |                |                      |                 |                   |                   |
| Tangible segment assets                              | 41,056,366        | 25,828,770        | 25,150,260         | 16,224,803        | 1,641,782        | 1,582,802        | 1,344,247        | 1,257,807        | 337,251             | 304,333        | -                    | -               | 69,529,906        | 44,277,960        |
| Charged to other segments                            | -                 | -                 | -                  | -                 | (731,415)        | (117,089)        | -                | -                | -                   | -              | -                    | -               | (731,415)         | (117,089)         |
| <b>Total assets</b>                                  | <b>41,056,366</b> | <b>25,828,770</b> | <b>25,150,260</b>  | <b>16,224,803</b> | <b>910,367</b>   | <b>1,465,713</b> | <b>1,344,247</b> | <b>1,257,807</b> | <b>337,251</b>      | <b>304,333</b> | <b>-</b>             | <b>-</b>        | <b>68,798,490</b> | <b>44,160,871</b> |
| Segment liabilities                                  | 32,258,072        | 18,282,705        | 22,080,089         | 13,911,896        | 1,091,612        | 1,081,227        | 427,275          | 494,543          | 81,023              | 55,731         | -                    | -               | 55,938,071        | 33,826,102        |
| Charged to other segments                            | -                 | -                 | -                  | -                 | -                | -                | -                | -                | -                   | -              | -                    | -               | -                 | -                 |
| <b>Total liabilities</b>                             | <b>32,258,072</b> | <b>18,282,705</b> | <b>22,080,089</b>  | <b>13,911,898</b> | <b>1,091,612</b> | <b>1,081,227</b> | <b>427,275</b>   | <b>494,543</b>   | <b>81,023</b>       | <b>55,731</b>  | <b>-</b>             | <b>-</b>        | <b>55,938,071</b> | <b>33,826,102</b> |
| <b>Net assets</b>                                    | <b>8,798,293</b>  | <b>7,546,065</b>  | <b>30,070,171</b>  | <b>2,312,907</b>  | <b>(181,245)</b> | <b>384,486</b>   | <b>916,972</b>   | <b>763,264</b>   | <b>256,228</b>      | <b>248,602</b> | <b>-</b>             | <b>-</b>        | <b>12,860,419</b> | <b>10,334,768</b> |
| Depreciation/amortisation                            | 245,939           | 161,351           | 93,585             | 73,382            | 6,718            | 5,575            | 70,330           | 95,725           | 1,772               | 1,199          | -                    | -               | 418,344           | 337,232           |

# Explanation of Transition to IFRS

## 51.0 Explanation of Transition to IFRSs

As stated in note 2 on the Statement of compliance with IFRS, these are the Group's first consolidated financial statements prepared in accordance with IFRSs. The accounting policies set out in note 4 have been applied in preparing the financial statements for the year ended 31 December 2012 and in the preparation of the opening IFRS statement of financial position as at January 2011 (the Group's date of transition). In preparing its opening IFRS statement of financial position, the Group has adjusted amounts reported previously in the financial statements prepared in accordance with Nigerian GAAP.

### Transitional arrangements

The Company adopted IFRSs effective 1 January 2011. The key principle of IFRS1-First-time Adoption of International Financial Reporting Standards for reporting entities with adoption dates subsequent to 1 January 2006 is a full retrospective application of IFRSs. The mandatory exceptions on estimates and derecognition of financial instruments has been applied in the preparation of the financial statements.

However, this statement provides exemption from retrospective application in certain instances due to cost and practical considerations. The Company's transitional elections in this regard are set out below:

| S/N | Exemption Topic  | Options | Option Adopted  |   |
|-----|--|---------|---|---|
| 1   | Deemed cost - Initial recognition (on transition date) of property, plant & equipment, intangible assets (that meet the recognition and revaluation criteria in IAS 38) and investment properties (if cost model is elected) | A       | Deemed cost as fair value on date of transition   | Option A  |
|     |  | B       | Deemed cost as fair value determine prior to date of transition   |   |
|     |  | C       | A previous GAAP revaluation based on depreciated cost   |   |
| 2   | Business combinations  | A       | Restate all business combinations prior to date of transition   | Option C  |
|     |  | B       | Restate business combinations after a certain date prior to date of transition  |   |
|     |  | C       | Do not restate  |   |
| 3   | Employee benefits - Recognition of actuarial gains or losses on defined benefit plans at transition date   | A       | "Corridor" Method: Method in which recognition of the actuarial gains or losses is deferred.  | Option A(ii)  |
|     |  | (i)     | Recognition of amount outside the "corridor" over average remaining working life  |   |
|     |  | (ii)    | Immediate recognition of all amounts in profit or loss (faster method)  |   |
|     |  | B       | Immediate recognition in other comprehensive income (OCI)   |   |
| 4   | Cumulative translation differences of foreign operations   | A       | Apply IAS 21 The Effects of Changes in Foreign Exchange Rates retrospectively to determine the cumulative translation difference (CTD) for each foreign operation   | Not applicable to Leadway                             |
|     |  | B       | Deem the cumulative translation differences to be zero at the date of transition, and reclassify any amounts recognised in accordance with previous GAAP at that date as retained earnings  |   |
| 5   | Borrowing cost   | A       | Application of IAS 23 to borrowing cost of qualifying assets whose commencement date for capitalisation is on or after the effective date (the later of 1 January 2009 or the transition date)  | Not applicable to Leadway                             |
|     |  | B       | Designation of a date before the effective date and apply IAS 23 to borrowing costs of qualifying assets whose commencement date for capitalisation is on or after that date  |   |
| 6   | Adoption of IFRS 9 (Classification and measurement of financial instruments)   | A       | Adopt IFRS 9 at mandatory date of 1 January 2015 Option A   | Option A  |
|     |  | B       | Early adopt IFRS  |   |
|     |  | (i)     | Restate comparatives in line with IFRS 9  |   |
|     |  | (ii)    | Do not restate comparatives in line with IFRS 9   |   |
| 7   | Measurement of assets and liabilities of subsidiary that adopts IFRS after the parent  | A       | Measured at the amounts included in the consolidated financial statements of the parent, based on the parent's date of transition, excluding effects of consolidation procedures. Not applicable to Leadway as it has no parent company | Not applicable to Leadway as it has no parent company |
|     |  | B       | Measured at the carrying amounts required by IFRS 1 based on the subsidiary's own date of transition.   |   |

## Explanation of Transition to IFRS (Cont'd)

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| In thousands of Naira                            |                       |                   |                  |                    |                    |                   |                   |                  |                    |                    |                   |  |
|--|-----------------------|-------------------|------------------|--------------------|--------------------|-------------------|-------------------|------------------|--------------------|--------------------|-------------------|--|
| Group  |                       | 31 December 2011  |                  |                    |                    | 1 January 2011    |                   |                  |                    |                    |                   |  |
| Assets   | Note                  | Nigerian GAAP     | Reclassification | Measurement        | Tb tal             | IFRS              | Nigerian GAAP     | Reclassification | Measurement        | Tb tal             | IFRS              |  |
|  |                       | (a)               | (b)              | (c )               | (d=b+c)            | e=a+d             | (a)               | (b)              | (c )               | (d=b+c)            | e=a+d             |  |
| Cash and bank balances                           | (ai)                  | 1,070,325         | (1,070,325)      | -                  | (1,070,325)        | -                 | 2,514,001         | (2,514,001)      | -                  | (2,514,001)        | -                 |  |
| Short term investments                           | (aii)                 | 8,431,107         | (8,431,107)      | -                  | (8,431,107)        | -                 | 7,952,076         | (7,952,076)      | -                  | (7,952,076)        | -                 |  |
| Cash and cash equivalent                         | (aiii),(ai),(aii),(g) | -                 | 9,442,965        | -                  | 9,442,965          | 9,442,965         | -                 | 10,469,363       | -                  | 10,469,363         | 10,469,363        |  |
| Long term investments                            | (bi)                  | 16,035,242        | (16,035,242)     | -                  | (16,035,242)       | -                 | 14,186,372        | (14,186,372)     | -                  | (14,186,372)       | -                 |  |
| Financial asset                                  | (bii),(bi),(aii),(g)  | -                 | 15,936,984       | (207,962)          | 15,729,022         | 15,729,022        | -                 | 14,197,873       | (27,389)           | 14,225,262         | 14,225,262        |  |
| Trade receivables                                | (c)                   | 3,189,527         | -                | (882,862)          | (882,862)          | 2,306,665         | 2,937,015         | -                | (882,578)          | (882,578)          | 2,054,437         |  |
| Deferred acquisition costs                       |                       | 404,793           | -                | -                  | -                  | 404,793           | 378,120           | -                | -                  | -                  | 378,120           |  |
| Reinsurance assets                               | (d),(e)               | -                 | 5,265,907        | 817,497            | 6,083,404          | 6,083,404         | -                 | 3,877,795        | 338,302            | 4,216,097          | 4,216,097         |  |
| Reinsurance recoverables, other assets and loans | (e)                   | 7,473,896         | (7,473,896)      | -                  | (7,473,896)        | -                 | 5,513,990         | (5,513,990)      | -                  | (5,513,990)        | -                 |  |
| Investments in finance leases                    | (f)                   | 242,069           | (242,069)        | -                  | (242,069)          | -                 | 222,183           | -                | (222,183)          | (222,183)          | -                 |  |
|  | (g),(aii),(aiii)      |                   |                  |                    |                    |                   |                   |                  |                    |                    |                   |  |
| Other receivables and prepayments                | (bii),(e),(f)         | -                 | 2,614,252        | (222,928)          | 2,391,324          | 2,391,324         | -                 | 1,875,633        | (129,736)          | 1,745,897          | 1,745,897         |  |
| Investment in subsidiaries                       |                       | -                 | -                | -                  | -                  | -                 | -                 | -                | -                  | -                  | -                 |  |
| Investment in associates                         |                       | 639,301           | -                | -                  | 639,301            | 639,301           | 301,056           | -                | -                  | -                  | 301,056           |  |
| Investment properties                            | (h)                   | 2,377,140         | -                | (49,719)           | (49,719)           | 2,327,421         | 2,377,140         | -                | (49,719)           | (49,719)           | 2,327,421         |  |
| Statutory deposits                               |                       | 520,000           | -                | -                  | 520,000            | 520,000           | 520,000           | -                | -                  | -                  | 520,000           |  |
| Property, plant and equipment                    | (i),(j)               | 4,353,745         | (11,714)         | (26,057)           | (37,771)           | 4,315,975         | 3,406,414         | (11,714)         | (26,057)           | (37,771)           | 3,368,643         |  |
| Intangible assets                                | (j),(l)               | 114,447           | 11,714           | -                  | 11,714             | 126,161           | 162,790           | 11,714           | -                  | 11,714             | 174,504           |  |
| <b>Total Assets</b>                              |                       | <b>44,851,592</b> | <b>7,469</b>     | <b>(572,031)</b>   | <b>(564,562)</b>   | <b>44,287,031</b> | <b>40,471,157</b> | <b>254,225</b>   | <b>(944,582)</b>   | <b>(690,357)</b>   | <b>39,780,800</b> |  |
| <b>Liabilities</b>                               |                       |                   |                  |                    |                    |                   |                   |                  |                    |                    |                   |  |
| Liability for administered deposits              | (k)                   | 8,925,288         | (8,925,288)      | -                  | (8,925,288)        | -                 | 7,562,545         | (7,562,545)      | -                  | (7,562,545)        | -                 |  |
| Insurance contract liabilities                   | (m),(l)               | -                 | 17,056,077       | 474,417            | 17,530,494         | 17,530,494        | -                 | 11,476,113       | 425,720            | 11,901,833         | 11,901,833        |  |
| Investment contract liabilities                  | (n),(k)               | -                 | 8,925,288        | -                  | 8,925,288          | 8,925,288         | -                 | 7,562,544        | -                  | 7,562,544          | 7,562,544         |  |
| Insurance funds                                  | (l)                   | 17,056,077        | (17,056,077)     | -                  | (17,056,077)       | -                 | 11,476,113        | (11,476,113)     | -                  | (11,476,113)       | -                 |  |
| Creditors and accruals                           | (o)                   | 4,789,880         | (4,789,880)      | -                  | (4,789,880)        | -                 | 6,342,768         | (6,342,768)      | -                  | (6,342,768)        | -                 |  |
| Trade payables                                   | (p),(o)               | -                 | 3,198,071        | 201,829            | 3,399,900          | 3,399,900         | -                 | 4,246,285        | -                  | 4,246,285          | 4,246,285         |  |
| Provision and other payables                     | (r),(o)               | -                 | 1,580,985        | -                  | 1,580,985          | 1,580,985         | -                 | 2,085,744        | -                  | 2,085,744          | 2,085,744         |  |
| Borrowings                                       |                       | 538,722           | -                | -                  | 538,722            | 538,722           | 60,405            | -                | -                  | -                  | 60,405            |  |
| Retirement benefit obligation                    | (q),(o)               | -                 | 10,745           | 327,151            | 337,896            | 337,896           | -                 | 10,745           | 372,238            | 382,983            | 382,983           |  |
| Current tax liabilities                          |                       | 681,269           | -                | -                  | 681,269            | 681,269           | 856,126           | -                | -                  | -                  | 856,126           |  |
| Deferred taxation                                | (s)                   | 688,450           | -                | (101,864)          | (101,864)          | 586,586           | 537,414           | -                | (115,401)          | (115,401)          | 422,013           |  |
| <b>Total liabilities</b>                         |                       | <b>32,679,686</b> | <b>(79)</b>      | <b>901,533</b>     | <b>901,454</b>     | <b>33,581,139</b> | <b>26,835,371</b> | <b>5</b>         | <b>682,557</b>     | <b>682,562</b>     | <b>27,517,933</b> |  |
| <b>Capital and reserves</b>                      |                       |                   |                  |                    |                    |                   |                   |                  |                    |                    |                   |  |
| Share capital                                    |                       | 4,389,798         | -                | -                  | 4,389,798          | 4,389,798         | 4,115,436         | -                | -                  | -                  | 4,115,436         |  |
| Share premium                                    |                       | 387,826           | -                | -                  | 387,826            | 387,826           | 387,826           | -                | -                  | -                  | 387,826           |  |
| Statutory contingency reserve                    |                       | 2,943,723         | -                | -                  | 2,943,723          | 2,943,723         | 2,310,857         | -                | -                  | -                  | 2,310,857         |  |
| Equities revaluation reserve                     | (t)                   | 614,821           | (614,821)        | -                  | (614,821)          | -                 | 2,973,324         | (2,973,324)      | -                  | (2,973,324)        | -                 |  |
| Fair value reserve                               | (u),(t)               | -                 | 250,714          | (7,812)            | 242,902            | 242,902           | -                 | 2,551,404        | (5,037)            | 2,546,367          | 2,546,367         |  |
| Retained earnings                                | (V)                   | 1,671,141         | 1,497,085        | (1,474,060)        | 23,026             | 1,694,167         | 1,481,585         | 1,554,898        | (1,405,462)        | (149,436)          | 1,631,021         |  |
| Asset revaluation reserve                        | (w)                   | 1,457,828         | (1,132,978)      | -                  | (1,132,978)        | 324,850           | 1,457,828         | (1,132,978)      | -                  | (1,132,978)        | 324,850           |  |
| Asset replacement reserve                        | (x)                   | 57,563            | (57,563)         | -                  | (57,563)           | -                 | 39,114            | (39,114)         | -                  | (39,114)           | -                 |  |
| Bonus issue reserve                              | (x)                   | -                 | -                | -                  | -                  | -                 | 274,362           | (274,362)        | -                  | (274,362)          | -                 |  |
| Other reserve                                    | (x)                   | -                 | 57,563           | 55,305             | 112,868            | 112,868           | -                 | 313,476          | 37,580             | 351,056            | 351,056           |  |
| <b>Shareholders funds:</b>                       |                       | <b>11,522,700</b> | <b>(0)</b>       | <b>(1,426,567)</b> | <b>(1,426,566)</b> | <b>10,096,134</b> | <b>13,040,332</b> | <b>(0)</b>       | <b>(1,372,919)</b> | <b>(1,372,919)</b> | <b>11,667,413</b> |  |
| Non controlling interest                         |                       | 649,206           | -                | (39,448)           | (39,448)           | 609,758           | 595,454           | -                | -                  | -                  | 595,454           |  |
| <b>Total equity</b>                              |                       | <b>12,171,906</b> | <b>(0)</b>       | <b>(1,466,015)</b> | <b>(1,466,014)</b> | <b>10,705,892</b> | <b>13,635,786</b> | <b>(0)</b>       | <b>(1,372,919)</b> | <b>(1,372,919)</b> | <b>12,262,867</b> |  |
| <b>Total equity and liabilities</b>              |                       | <b>44,851,592</b> | <b>(79)</b>      | <b>(564,482)</b>   | <b>(564,561)</b>   | <b>44,287,031</b> | <b>40,471,157</b> | <b>5</b>         | <b>(690,362)</b>   | <b>(690,357)</b>   | <b>39,780,800</b> |  |

## Explanation of Transition to IFRS (Cont'd)

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| Company   | 31 December 2011        |                   |                  |                    |                    | 1 January 2011    |                   |                  |                    |                    |                   |
|---|-------------------------|-------------------|------------------|--------------------|--------------------|-------------------|-------------------|------------------|--------------------|--------------------|-------------------|
|   | Note                    | Nigerian GAAP     | Reclassification | Measurement        | Total              | IFRS              | Nigerian GAAP     | Reclassification | Measurement        | Total              | IFRS              |
| <b>Assets</b>                                       |                         |                   |                  |                    |                    |                   |                   |                  |                    |                    |                   |
| Cash and bank balances                              | (ai)                    | 968,486           | (968,486)        | -                  | (968,486)          | -                 | 2,271,785         | (2,271,785)      | -                  | (2,271,785)        | -                 |
| Short term investments                              | (aii)                   | 7,439,930         | (7,439,930)      | -                  | (7,439,930)        | -                 | 7,581,198         | (7,581,198)      | -                  | (7,581,198)        | -                 |
| Cash and cash equivalent                            | (aiii),(ai),(aii),(g)   | -                 | 8,349,949        | -                  | 8,349,949          | 8,349,949         | -                 | 9,856,269        | -                  | 9,856,269          | 9,856,269         |
| Long term investments                               | (bi)                    | 15,872,993        | (15,872,993)     | -                  | (15,872,993)       | -                 | 14,017,190        | (14,017,190)     | -                  | (14,017,190)       | -                 |
| Financial assets                                    | (biii),(bi),(aii),(g)   | -                 | 15,782,547       | (215,782)          | 15,566,765         | 15,566,765        | -                 | 14,012,153       | 27,389             | 14,039,542         | 14,039,542        |
| Trade receivables                                   | (c)                     | 3,189,527         | -                | (882,862)          | (882,862)          | 2,306,665         | 2,937,015         | -                | (882,578)          | (882,578)          | 2,054,437         |
| Reinsurance assets                                  | (d),(c)                 | -                 | 5,265,907        | 817,497            | 6,083,404          | 6,083,404         | -                 | 3,877,795        | 338,302            | 4,216,097          | 4,216,097         |
| Deferred acquisition costs                          |                         | 404,793           | -                | -                  | -                  | 404,793           | 378,120           | -                | -                  | -                  | 378,120           |
| Reinsurance recoverables,<br>other assets and loans | (e)<br>(g),(aii),(aiii) | 6,966,840         | (6,966,840)      | -                  | (6,966,840)        | -                 | 5,200,640         | (5,200,640)      | -                  | (5,200,640)        | -                 |
| Other receivables and prepayments                   | (bii),(e),(f)           | -                 | 1,785,794        | -                  | 1,785,794          | 1,785,794         | -                 | 1,284,128        | -                  | 1,284,128          | 1,284,128         |
| Investment in subsidiaries                          |                         | 585,258           | -                | (44,000)           | (44,000)           | 541,258           | 342,946           | -                | -                  | -                  | 342,946           |
| Investment in associates                            |                         | 788,209           | -                | -                  | -                  | 788,209           | 695,375           | -                | -                  | -                  | 695,375           |
| Investment properties                               | (h)                     | 2,108,896         | -                | (1,475)            | (1,475)            | 2,107,421         | 2,328,896         | -                | (45,475)           | (45,475)           | 2,283,421         |
| Statutory deposits                                  |                         | 520,000           | -                | -                  | -                  | 520,000           | 520,000           | -                | -                  | -                  | 520,000           |
| Property and equipment                              | (i),(j)                 | 3,562,526         | -                | (26,059)           | (26,059)           | 3,536,467         | 2,589,316         | -                | (26,057)           | (26,057)           | 2,563,259         |
| Intangible assets                                   | (j),(l)                 | 108,678           | -                | -                  | -                  | 108,678           | 162,790           | -                | -                  | -                  | 162,790           |
| Deferred tax asset                                  |                         | -                 | -                | -                  | -                  | -                 | -                 | -                | -                  | -                  | -                 |
| <b>Total Assets</b>                                 |                         | <b>42,516,136</b> | <b>(64,052)</b>  | <b>(352,681)</b>   | <b>(416,733)</b>   | <b>42,099,403</b> | <b>39,025,271</b> | <b>(40,468)</b>  | <b>(588,419)</b>   | <b>(628,886)</b>   | <b>38,396,384</b> |
| <b>Liabilities</b>                                  |                         |                   |                  |                    |                    |                   |                   |                  |                    |                    |                   |
| Insurance funds                                     | (k)                     | 17,056,077        | (17,056,077)     | -                  | (17,056,077)       | -                 | 11,476,113        | (11,476,113)     | -                  | (11,476,113)       | -                 |
| Insurance contract liabilities                      | (m),(l)                 | -                 | 17,056,077       | 474,416            | 17,530,493         | 17,530,493        | -                 | 11,476,113       | 425,720            | 11,901,833         | 11,901,833        |
| Liability for administered deposits                 | (n),(k)                 | 8,925,288         | (8,925,288)      | -                  | (8,925,288)        | -                 | 7,562,545         | (7,562,545)      | -                  | (7,562,545)        | -                 |
| Investment contract liabilities                     | (l)                     | -                 | 8,925,288        | -                  | 8,925,288          | 8,925,288         | -                 | 7,562,545        | -                  | 7,562,545          | 7,562,545         |
| Creditors and accruals                              | (o)                     | 4,041,630         | (4,041,630)      | -                  | (4,041,630)        | -                 | 5,604,601         | (5,604,601)      | -                  | (5,604,601)        | -                 |
| Trade payables                                      | (p),(o)                 | -                 | 3,197,049        | 201,829            | 3,398,878          | 3,398,878         | -                 | 4,239,095        | -                  | 4,239,095          | 4,239,095         |
| Provision and other payables                        | (r),(o)                 | -                 | 833,831          | -                  | 833,831            | 833,831           | -                 | 1,354,763        | -                  | 1,354,763          | 1,354,763         |
| Retirement benefit obligation                       | (q),(o)                 | -                 | 10,745           | 327,151            | 337,896            | 337,896           | -                 | 10,745           | 372,238            | 382,983            | 382,983           |
| Taxation payable                                    |                         | 616,177           | -                | -                  | -                  | 616,177           | 808,464           | -                | -                  | -                  | 808,464           |
| Deferred taxation                                   |                         | 590,559           | -                | (101,369)          | (101,369)          | 489,190           | 472,117           | -                | -                  | (114,895)          | 357,222           |
| <b>Total liabilities</b>                            |                         | <b>31,229,731</b> | <b>(5)</b>       | <b>902,027</b>     | <b>902,022</b>     | <b>32,131,753</b> | <b>25,923,840</b> | <b>2</b>         | <b>797,958</b>     | <b>683,065</b>     | <b>26,606,905</b> |
| <b>Capital and reserves</b>                         |                         |                   |                  |                    |                    |                   |                   |                  |                    |                    |                   |
| Share capital                                       |                         | 4,389,798         | -                | -                  | -                  | 4,389,798         | 4,115,436         | -                | -                  | -                  | 4,115,436         |
| Share premium                                       |                         | 387,826           | -                | -                  | -                  | 387,826           | 387,826           | -                | -                  | -                  | 387,826           |
| Equities revaluation reserve                        |                         | 614,821           | (614,821)        | -                  | (614,821)          | -                 | 2,973,324         | (2,973,324)      | -                  | (2,973,324)        | -                 |
| Fair value reserve                                  | (t)                     | -                 | 250,714          | -                  | 250,714            | 250,714           | -                 | 2,551,404        | (5,037)            | 2,546,367          | 2,546,367         |
| Retained earnings                                   | (u),(t)                 | 1,492,409         | 1,497,085        | (1,302,703)        | 194,382            | 1,686,791         | 1,581,798         | 1,554,898        | (1,290,865)        | 246,034            | 1,845,832         |
| Asset revaluation reserve                           | (v)                     | 1,457,828         | (1,132,978)      | (16,051)           | (1,149,029)        | 308,799           | 1,457,828         | (1,132,978)      | (16,051)           | (1,149,029)        | 308,799           |
| Statutory contingency reserve                       | (w)                     | 2,943,723         | -                | -                  | -                  | 2,943,723         | 2,310,857         | -                | -                  | -                  | 2,310,857         |
| Asset replacement reserve                           | (x)                     | -                 | -                | -                  | -                  | -                 | -                 | -                | -                  | -                  | -                 |
| Bonus issue reserve                                 | (x)                     | -                 | -                | -                  | -                  | -                 | 274,362           | (274,362)        | -                  | (274,362)          | -                 |
| Other reserve                                       | (x)                     | -                 | -                | -                  | -                  | -                 | -                 | 274,362          | -                  | 274,362            | 274,362           |
| <b>Shareholders funds:</b>                          |                         | <b>11,286,405</b> | <b>0</b>         | <b>(1,318,754)</b> | <b>(1,318,755)</b> | <b>9,967,650</b>  | <b>13,101,431</b> | <b>(0)</b>       | <b>(1,311,953)</b> | <b>(1,311,953)</b> | <b>11,789,479</b> |
| <b>Total equity and liabilities</b>                 |                         | <b>42,516,136</b> | <b>(5)</b>       | <b>(416,727)</b>   | <b>(416,733)</b>   | <b>42,099,403</b> | <b>39,025,271</b> | <b>2</b>         | <b>(513,994)</b>   | <b>(628,888)</b>   | <b>38,396,384</b> |

## Explanation of Transition to IFRS (Cont'd)

### (a) Explanation of material adjustments to cash and cash equivalents at 1 January 2011 and 31 December 2011

Cash and cash equivalents represents highly liquid instruments which are subject to an insignificant risk of changes in value. The net impact of IFRS on cash and cash equivalents of the Group is an increase of N 8.37 billion and N 7.95 billion as at 31 December 2011 and 1 January 2011 respectively while the Company's figures witnessed increase of N 7.38 billion and N 7.58 billion as at 31 December 2011 and 1 January 2011 respectively.

The increase is mainly attributable to reclassification of placements to cash and cash equivalents. Interest receivables which also represent part of the expected cash flows on the placements have also been recognised as cash and cash equivalents. See analysis in the table below:

| (a) Cash and bank balances                   | Note   | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|--|--------|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP                            |        | 1,070,325          | 2,514,001         | 968,486              | 2,271,785           |
| Reclassification to cash and cash equivalent | (aiii) | (1,070,325)        | (2,514,001)       | (968,486)            | (2,271,785)         |
| <b>Balance per IFRS</b>                      |        | -                  | -                 | -                    | -                   |

### (aii) Short term investments

Under NGAAP, Leadway's short term investments were made up of money market placements and bonds. Under IFRS, investments are not classified as short term investments but as AFS, fair value through profit or loss or HTM. The following changes affected the Group's short term investments:

|  | Note        | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|--|-------------|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP  | i           | 8,431,107          | 7,952,076         | 7,439,930            | 7,581,198           |
| Reclassification of Bonds to HTM                                     | (b ii)      | (100,000)          | -                 | (100,000)            | -                   |
| Reclassification to other receivables and prepayments                | (g)         | -                  | (19,790)          | -                    | (19,790)            |
| Placements reclassified to cash and cash equivalents (see (a) above) | cash (aiii) | (8,331,107)        | (7,932,286)       | (7,339,930)          | (7,561,408)         |
| <b>Total balance reclassified from short term investments</b>        | ii          | (8,431,107)        | (7,952,076)       | (7,439,930)          | (7,581,198)         |
| <b>Balance per IFRS account</b>                                      | i+ii        | -                  | -                 | -                    | -                   |
| <b>Impact on equity</b>  |             | -                  | -                 | -                    | -                   |

As shown above, bonds were reclassified to HTM financial assets based on management's intention while a loan availed to C&I leasing was also reclassified to loans and receivables based on the substance of the transaction.

| (aiii) Cash and cash equivalent  |        | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|--|--------|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP  |        | -                  | -                 | -                    | -                   |
| Reclassification from cash and cash balances to cash and cash equivalent         | (ai) i | 1,070,325          | 2,514,001         | 968,486              | 2,271,785           |
| Placements reclassified from short term investments to cash and cash equivalents | (aii)  | 8,331,107          | 7,932,286         | 7,339,930            | 7,561,408           |
| Interest receivable reclassified from other assets to cash and cash equivalents  | (g)    | 41,533             | 23,076            | 41,533               | 23,076              |
| <b>Total increase in cash and cash equivalent</b>                                | ii     | 8,372,640          | 7,955,362         | 7,381,463            | 7,584,484           |
| <b>Balance per IFRS account</b>  | i+ii   | 9,442,965          | 10,469,363        | 8,349,949            | 9,856,269           |
| <b>Impact on equity</b>  |        | -                  | -                 | -                    | -                   |

### (b) Financial assets

Under IFRS, the Group classifies its financial assets as held for trading, at fair value through profit or loss, available for sale (fair value through equity), loans and receivables and held to maturity. Financial instruments are measured based on their classification in accordance with IAS 39 as follows:

| Category  | Measurement basis                             |
|---|---|
| Financial assets at fair value through profit or loss | Fair value through profit or loss             |
| Available-for sale financial assets                   | Fair value through other comprehensive income |
| Held-to-maturity investments                          | Amortised cost                                |

Nigeria GAAP does not require such classification and measurement of financial instruments. The changes impacting financial instruments are summarised below:

## Explanation of Transition to IFRS (Cont'd)

### b(i) Long term investments

The Group's long term investments were principally made up of quoted and unquoted equities under Nigerian GAAP. Under IFRS, investments are not classified as long term investments but as AFS, HFT or HTM. The changes affecting long term investments based on management's designation are as follows:

|  |        | Group<br>31-Dec-11         | Group<br>1-Jan-11         | Company<br>31-Dec-11         | Company<br>1-Jan-11         |
|--|--------|----------------------------|---------------------------|------------------------------|-----------------------------|
| <b>Balance per NGAAP</b>   |        | <b>16,035,242</b>          | <b>14,186,372</b>         | <b>15,872,993</b>            | <b>14,017,190</b>           |
| Reclassification to financial assets   | (b ii) | (16,035,242)               | (14,186,372)              | (15,872,993)                 | (14,017,190)                |
| <b>Balance per IFRS</b>  |        | <b>-</b>                   | <b>-</b>                  | <b>-</b>                     | <b>-</b>                    |
| <b>Impact on equity</b>  |        | <b>-</b>                   | <b>-</b>                  | <b>-</b>                     | <b>-</b>                    |
| <b>Financial assets</b>  |        |                            |                           |                              |                             |
|  |        | <b>Group<br/>31-Dec-11</b> | <b>Group<br/>1-Jan-11</b> | <b>Company<br/>31-Dec-11</b> | <b>Company<br/>1-Jan-11</b> |
| <b>Balance per NGAAP</b>   |        | <b>-</b>                   | <b>-</b>                  | <b>-</b>                     | <b>-</b>                    |
| Reclassification from long term investments:   |        |                            |                           |                              |                             |
| Reclassification of quoted equities from long term investments   |        | 760,982                    | 1,164,761                 | 754,146                      | 1,092,391                   |
| Quoted equities reclassified from long term investments to AFS financial assets  |        | 7,159,692                  | 8,809,354                 | 7,090,030                    | 8,798,294                   |
| Unquoted equities reclassified from long term investments to AFS financial assets  |        | 1,939,624                  | 1,867,716                 | 1,853,873                    | 1,781,964                   |
| Convertible debt note reclassified from long term investments to AFS financial assets  |        | 1,410,801                  | 1,389,982                 | 1,410,801                    | 1,389,982                   |
| Reclassification from long term investments  |        | 4,764,143                  | 954,559                   | 4,764,143                    | 954,559                     |
| Reclassification from long term investments:   | (b i)  | 16,035,242                 | 14,186,372                | 15,872,993                   | 14,017,190                  |
| Reclassification of impairment on unquoted equities from allowance on other assets to AFS financial assets                           | (g)    | (266,866)                  | -                         | (266,866)                    | -                           |
| Reclassification from short term investments   | (aii)  | 100,000                    | -                         | 100,000                      | -                           |
| Reclassification of interest receivable from other receivable and prepayments  | (g)    | 76,421                     | -                         | 76,421                       | -                           |
| Impact of measuring bonds at amortised cost (including reclassification of interest receivable)                                      | (v)    | (22,091)                   | 27,389                    | (29,903)                     | 27,389                      |
| Fair value changes on AFS quoted equities  | (u)    | (7,812)                    | (5,037)                   | -                            | (5,037)                     |
| Recognition of fair value changes on quoted equities   |        | -                          | 16,538                    | -                            | -                           |
| Fair value changes reclassified from equities equalisation reserves to P/L (retained earnings as at transition date).                | (v)    | (185,881)                  | -                         | (185,879)                    | -                           |
| Others   | (v)    | 10                         | -                         | -                            | -                           |
| Other reclassification and measurements  | ii     | (306,219)                  | 38,890                    | (306,227)                    | 22,352                      |
| <b>Balance per IFRS</b>  | i+ii   | <b>15,729,022</b>          | <b>14,225,262</b>         | <b>15,566,765</b>            | <b>14,039,542</b>           |
| <b>Impact on equity</b>  | (v)    | <b>(207,962)</b>           | <b>27,389</b>             | <b>(215,782)</b>             | <b>27,389</b>               |
| <b>Trade receivables</b>   |        |                            |                           |                              |                             |
| The trade receivables of the entity comprise mainly of premium receivables. Provision for doubtful receivables were made as follows: |        |                            |                           |                              |                             |
|  |        | <b>Group<br/>31-Dec-11</b> | <b>Group<br/>1-Jan-11</b> | <b>Company<br/>31-Dec-11</b> | <b>Company<br/>1-Jan-11</b> |
| <b>Balance per NGAAP</b>   |        | <b>3,189,527</b>           | <b>2,937,015</b>          | <b>3,189,527</b>             | <b>2,937,015</b>            |
| Additional provision on trade receivables  | (v)    | (882,862)                  | (882,578)                 | (882,862)                    | (882,578)                   |
| <b>Balance per IFRS</b>  |        | <b>2,306,665</b>           | <b>2,054,437</b>          | <b>2,306,665</b>             | <b>2,054,437</b>            |
| <b>Impact on Equity</b>  | (v)    | <b>(882,862)</b>           | <b>(882,578)</b>          | <b>(882,862)</b>             | <b>(882,578)</b>            |

## Explanation of Transition to IFRS (Cont'd)

### (d) Reinsurance assets

This is principally made up of prepaid reinsurance and reinsurance claims recoverable. Under Nigerian GAAP, these report under reinsurance recoverables, other assets and loans. They have however been separately reported under IFRS for proper presentation purposes. They are measured at their carrying amounts less impairment based on objective evidence of impairment. In addition, the recoverable from reinsurance and the prepaid reinsurance elements of the actuarial valuation are recognised separately from the life fund for the life business under IFRS i.e. it is not set-off against life fund but reported separately unlike NGAAP in which the life business' liability is reported net based on the actuarial valuation. The major change on this account is analysed as follows:

|   |     | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|---|-----|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP   |     | -                  | -                 | -                    | -                   |
| Reclassification of reinsurance recoverables, other assets and loans to reinsurance assets            | (e) | 5,265,905          | 3,877,795         | 5,265,905            | 3,877,795           |
| Recognition of recoverable on IBNR and prepaid reinsurance related to non life business on 1 Jan 2011 | (v) | 338,302            | 338,302           | 338,302              | 338,302             |
| Recognition of recoverable on prepaid reinsurance related to non life business                        | (v) | (30,511)           | -                 | (30,511)             | -                   |
| Recognition of recoverable on IBNR related to non life business                                       | (v) | 40,011             | -                 | 40,011               | -                   |
| Recognition of recoverable on IBNR and prepaid reinsurance related to life business                   | (v) | 469,695            | -                 | 469,695              | -                   |
| <b>Balance per IFRS</b>   |     | <b>6,083,402</b>   | <b>4,216,097</b>  | <b>6,083,402</b>     | <b>4,216,097</b>    |
| Impact on equity  | (v) | 817,497            | 338,302           | 817,497              | 338,302             |

### (e) Reinsurance recoverables, other assets and loans

|  |             | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|--|-------------|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP financial statements   | i           | 7,473,896          | 5,513,990         | 6,966,840            | 5,200,640           |
| Reclassification of claims recoverable from re-insurers  |             | (2,324,435)        | (1,026,261)       | (2,324,435)          | (1,026,261)         |
| Reclassification of unexpired reinsurance cost   |             | (2,941,470)        | (2,851,534)       | (2,941,470)          | (2,851,534)         |
| Total reclassification to reinsurance asset  | (d) (ii)    | (5,265,905)        | (3,877,795)       | (5,265,905)          | (3,877,795)         |
| Reclassification of commercial loans   |             | (1,519,811)        | (745,823)         | (1,167,246)          | (585,884)           |
| Reclassification of loans to policy holder   |             | (362,305)          | (298,628)         | (362,305)            | (298,628)           |
| Reclassification of staff loans  |             | (94,787)           | (131,007)         | (86,560)             | (126,799)           |
| Reclassification of prepayments  |             | (150,907)          | (80,939)          | (79,663)             | (80,464)            |
| Reclassification of agency loan  |             | (31,947)           | (23,470)          | (31,947)             | (23,470)            |
| Reclassification of deposit for shares   |             | (22,000)           | -                 | (22,000)             | -                   |
| Reclassification of stock and inventory  |             | (22,110)           | (21,609)          | -                    | -                   |
| Reclassification of interest receivable  |             | (174,148)          | (94,395)          | (174,148)            | (94,395)            |
| Reclassification of other debtors  |             | (415,113)          | (561,976)         | (309,820)            | (410,272)           |
| Total reclassification to other receivables and prepayments  | (iii)       | (2,793,128)        | (1,957,847)       | (2,233,689)          | (1,619,912)         |
| Allowance for doubtful accounts  |             | 585,137            | 321,652           | 532,754              | 297,067             |
| Total reclassification from reinsurance recoverables, other assets and loans to other receivables and prepayments. | (iv)        | (2,207,991)        | (1,636,195)       | (1,700,935)          | (1,322,845)         |
| <b>Balance per IFRS</b>  | (i+ ii+ iv) | <b>-</b>           | <b>-</b>          | <b>-</b>             | <b>-</b>            |

### (f) Investment in finance leases

|   |     | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|---|-----|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP financial statements                |     | 242,069            | 222,183           | -                    | -                   |
| Reclassification to other receivables and prepayments | (g) | (242,069)          | (222,183)         | -                    | -                   |
| <b>Balance per IFRS</b>                               |     | <b>-</b>           | <b>-</b>          | <b>-</b>             | <b>-</b>            |

### (g) Other receivables and prepayments

Under Nigerian GAAP, loans and receivables are measured at cost net of provisions. A specific risk provision for loan impairment is established to provide for management's estimate of credit losses as soon as the recovery of an exposure is identified as doubtful.

Under IFRSs, an impairment loss can only be accounted for if there is objective evidence that a loss has occurred after the initial recognition but before the balance sheet date.

The Group's loans and receivables comprise commercial loans, agency loans, policy loans and other receivables.

Under Nigerian GAAP, loans and receivables were reported as part of reinsurance recoverables, other assets and loans. Under IFRS, however, loans and receivables have been reported separately under the broad category of other receivables and prepayments for better presentation purposes. The change is analysed as follows:

## Explanation of Transition to IFRS (Cont'd)

|   |         | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|---|---------|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP financial statements                                    | i       | -                  | -                 | -                    | -                   |
| Reclassification from reinsurance recoverables and other assets and loans | (e)     | 2,207,991          | 1,636,195         | 1,700,935            | 1,322,845           |
| Reclassification from short term investments                              | (a ii)  | -                  | 19,790            | -                    | 19,790              |
| Interest receivable reclassified to placements                            | (a iii) | (41,533)           | (23,076)          | (41,533)             | (23,076)            |
| Reclassification to financial assets                                      | (b ii)  | (76,421)           | -                 | (76,421)             | -                   |
| Additional collective impairment on loans                                 |         | (64,054)           | (35,431)          | (64,054)             | (35,431)            |
| Impairment on unquoted equities reclassified to AFS equities              | (b ii)  | 266,866            | -                 | 266,866              | -                   |
| Additional impairment of other receivable                                 |         | (135,154)          | (59,266)          | -                    | -                   |
| Reclassification from investment in finance leases                        | (f)     | 242,069            | 222,183           | -                    | -                   |
| Additional impairment of investment in finance lease                      |         | (8,442)            | (14,498)          | -                    | -                   |
| Others  |         | 2                  | -                 | -                    | -                   |
| Total reclassification and measurement impact                             | ii      | 2,391,324          | 1,745,897         | 1,785,794            | 1,284,128           |
| Balance per IFRS  | i+ii    | 2,391,324          | 1,745,897         | 1,785,794            | 1,284,128           |
| Impact on Equity  | \$(v)   | (223,425)          | (130,242)         | (64,054)             | (35,431)            |

### (h) Investment properties

Under Nigerian GAAP, investment properties are revalued every three years and carried at market value with revaluation gain recognised in reserves. Under IFRS, the Group elected to measure its investment properties using the fair value model. Under IFRS, investment properties are measured under the fair value model with fair value changes recognised in profit or loss. The Group believes that the carrying amount of investment properties is an approximation of fair value as at the transition date and comparative period. Changes in this account is analysed as follows:

|  |     | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|--|-----|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP financial statements               |     | 2,377,140          | 2,377,140         | 2,108,896            | 2,328,896           |
| Entries to properly state fair value of Thomas Wyatt |     | (1,475)            | (1,475)           | (1,475)              | (1,475)             |
| Entries to properly state fair value of The Mews     |     | (48,244)           | (48,244)          | -                    | (44,000)            |
| Total reclassification and measurement impact        |     | (49,719)           | (49,719)          | (1,475)              | (45,475)            |
| Balance per IFRS                                     |     | 2,327,421          | 2,327,421         | 2,107,421            | 2,283,421           |
| Impact on equity                                     | (v) | (49,719)           | (49,719)          | (45,475)             | (45,475)            |

No impact on the Mews was noted in the Company in 2011 as the investment property was reclassified to investment in subsidiary as at 2011.

### (i) Property, plant and equipment

The Group adopted the cost model for measuring its property, plant and equipment. The major changes are summarized as follows:

|  |     | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|--|-----|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP financial statements                                 |     | 4,353,745          | 3,406,414         | 3,562,526            | 2,589,316           |
| Software costs reclassified from Work in progress to intangible assets | (j) | (11,714)           | (11,714)          | -                    | -                   |
| Software training costs expensed                                       |     | (16,617)           | (16,617)          | (26,059)             | (26,057)            |
| Entries to properly state fair value of Enugu land                     |     | (9,440)            | (9,440)           | -                    | -                   |
| Total reclassification and measurement impact                          |     | (37,771)           | (37,771)          | (26,059)             | (26,057)            |
| Balance per IFRS   |     | 4,315,975          | 3,368,643         | 3,536,467            | 2,563,259           |
| Impact on equity   | (v) | (26,057)           | (26,057)          | (26,059)             | (26,057)            |

## Explanation of Transition to IFRS (Cont'd)

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(j) Intangible assets

The change in intangible assets represents reclassification of software development costs of a subsidiary company which was initially warehoused under work in progress. Under IFRS such software development costs qualify as for capitalisation as intangible assets:

|  |     | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|--|-----|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP financial statements |     | 114,447            | 162,790           | 108,678              | 162,790             |
| Software costs reclassified from PPE   | (i) | 11,714             | 11,714            | -                    | -                   |
| <b>Balance per IFRS</b>                |     | <b>126,161</b>     | <b>174,504</b>    | <b>108,678</b>       | <b>162,790</b>      |

Impact on equity

- - - -

(k) Liabilities for administered deposits

|   |     | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|---|-----|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP financial statements              |     | 8,925,288          | 7,562,545         | 8,925,288            | 7,562,545           |
| Reclassification to investment contract liabilities | (n) | (8,925,288)        | (7,562,545)       | (8,925,288)          | (7,562,545)         |

**Balance per IFRS**

- - - -

(l) Insurance funds

|  |     | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|--|-----|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP financial statements             |     | 17,056,077         | 11,476,113        | 17,056,077           | 11,476,113          |
| Reclassification to insurance contract liabilities | (m) | (17,056,077)       | (11,476,113)      | (17,056,077)         | (11,476,113)        |

**Balance per IFRS**

- - - -

(m) Insurance contract liabilities

This warehouse the liabilities arising from insurance contracts which comprises outstanding claims provision, unearned premiums and life insurance contract liabilities. The principal change is necessitated by the requirement to carry out a liability adequacy on insurance contracts under IFRS. For this purpose the Group has measured its no-life outstanding claims provision using the basic chain ladder method based on the historical pattern of claims development. Special risks are however measured using estimates from loss adjusters due to the nature of development of claims on this class of insurance.

The reclassifications on this account for the Group amounted to N17,056,077,000 and N11,476,113,000 for December 2011 and January 2011 respectively, while that for the company amounted to N17,056,077,000 and N11,476,113,000 for December 2011 and January 2011 respectively. The impact arising from measurement changes are summarized below:

|  |             | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|--|-------------|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP                                    | i           | -                  | -                 | -                    | -                   |
| Reclassification from insurance funds                | (l)         | 17,056,077         | 11,476,113        | 17,056,077           | 11,476,113          |
| Impact of the liability adequacy test                |             | 474,416            | 425,720           | 474,416              | 425,720             |
| Others   |             | 1                  | -                 | -                    | -                   |
| <b>Total reclassification and measurement impact</b> | <b>ii</b>   | <b>17,530,494</b>  | <b>11,901,833</b> | <b>17,530,493</b>    | <b>11,901,833</b>   |
| <b>Balance per IFRS</b>                              | <b>i+ii</b> | <b>17,530,494</b>  | <b>11,901,833</b> | <b>17,530,493</b>    | <b>11,901,833</b>   |
| <b>Impact on equity</b>                              | <b>(v)</b>  | <b>474,416</b>     | <b>425,720</b>    | <b>474,416</b>       | <b>425,720</b>      |

(n) Investment contract liabilities

|  |     | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|--|-----|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP  |     | -                  | -                 | -                    | -                   |
| Reclassification from liabilities for administered deposit | (k) | 8,925,288          | 7,562,545         | 8,925,288            | 7,562,545           |
| Others   |     | -                  | (1)               | -                    | -                   |
| <b>Balance per IFRS</b>                                    |     | <b>8,925,288</b>   | <b>7,562,544</b>  | <b>8,925,288</b>     | <b>7,562,545</b>    |

## Explanation of Transition to IFRS (Cont'd)

### (o) Creditors and accruals, employee benefits and managed funds

Major changes to creditors and accruals comprise reclassification of employee benefits and managed funds from creditors and accruals for better presentation under IFRS.

|  |      | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|--|------|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP financial statements   | i    | 4,789,880          | 6,342,768         | 4,041,630            | 5,604,601           |
| Reclassification of due to reinsurers to trade payable   |      | (1,438,755)        | (1,444,013)       | (1,438,755)          | (1,444,013)         |
| Reclassification of due to brokers and co-insurers to trade payable  |      | (1,448,060)        | (2,130,572)       | (1,448,060)          | (2,130,572)         |
| Reclassification of premium deposits to trade payable  |      | (130,516)          | (160,128)         | (130,516)            | (160,128)           |
| Reclassification of unearned income to trade payable   |      | (82,994)           | (96,412)          | (81,972)             | (89,222)            |
| Reclassification of life's due to broker balances from other credit balances to trade payables (see note O(i) below) |      | (97,746)           | (415,160)         | (97,746)             | (415,160)           |
| Total reclassification to trade payables   | (p)  | (3,198,071)        | (4,246,285)       | (3,197,049)          | (4,239,095)         |
| Reclassification of employee benefits to retirement benefits obligation  | (q)  | (10,745)           | (10,745)          | (10,745)             | (10,745)            |
| Reclassification of managed funds to provision and other payables  | (r)  | (362,593)          | (394,566)         | -                    | -                   |
| Reclassification of provisions and other payables from creditors and accruals  | (r)  | (1,218,391)        | (1,691,172)       | (833,836)            | (1,354,761)         |
| Others   |      | (80)               | -                 | -                    | -                   |
| Total reclassification impact  | ii   | (4,789,880)        | (6,342,768)       | (4,041,630)          | (5,604,601)         |
| Balance per IFRS   | i+ii | -                  | -                 | -                    | -                   |
| Impact on equity   |      | -                  | -                 | -                    | -                   |

(o)(D) The balance of N97,746,000 (1 January 2011: 415,160,000) for both the Group and Company was warehoused in the NGAAP account as other credit balances. We have however reclassified the balance to trade payables in the IFRS account.

### (p) Trade payables

Additional adjustments were recognized in the account for trade payables in order to properly state the account under IFRS. The entries are as follows:

|   |      | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|---|------|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP financial statements                          | i    | -                  | -                 | -                    | -                   |
| Reclassification from Creditors and accruals                    | (o)  | 3,198,071          | 4,246,285         | 3,197,049            | 4,239,095           |
| Liabilities on loss participation due to Reinsurers             |      | 157,086            | -                 | 157,086              | -                   |
| Commission refund due to reinsurers per sliding scale agreement |      | 44,743             | -                 | 44,743               | -                   |
| Total reclassification and measurement impact                   | ii   | 3,399,900          | 4,246,285         | 3,398,878            | 4,239,095           |
| Balance per IFRS  | i+ii | 3,399,900          | 4,246,285         | 3,398,878            | 4,239,095           |
| Impact on equity  | (v)  | 201,829            | -                 | 201,829              | -                   |

### (q) Retirement Benefit Obligation

In addition to the reclassifications into this account, additional entries were raised to properly state the retirement benefit obligations for the entity. The sum of all the adjustments into this account is as detailed below:

|   |      | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|---|------|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP financial statements                | i    | -                  | -                 | -                    | -                   |
| Reclassifications from creditors and accruals         | (o)  | 10,745             | 10,745            | 10,745               | 10,745              |
| Provision for liability for long service award (2010) | (v)  | 372,238            | 372,238           | 372,238              | 372,238             |
| Additional provision for long service award (2011)    | (v)  | 30,718             | -                 | 30,718               | -                   |
| Benefit paid  | (v)  | (75,805)           | -                 | (75,805)             | -                   |
| Total reclassification and measurement impact         | ii   | 337,896            | 382,983           | 337,896              | 382,983             |
| Balance per IFRS                                      | i+ii | 337,896            | 382,983           | 337,896              | 382,983             |
| Impact on equity                                      | (v)  | 327,151            | 372,238           | 327,151              | 372,238             |

### (r) Provision and other payables

|   |     | Group<br>31-Dec-11 | Group<br>1-Jan-11 | Company<br>31-Dec-11 | Company<br>1-Jan-11 |
|---|-----|--------------------|-------------------|----------------------|---------------------|
| Balance per NGAAP financial statements  |     | -                  | -                 | -                    | -                   |
| Reclassification of provisions and other payables from creditors and accruals | (o) | 1,218,391          | 1,691,172         | 833,836              | 1,354,761           |
| Reclassification of managed funds from creditors and accruals                 | (o) | 362,593            | 394,566           | -                    | -                   |
| Others  |     | 1                  | 6                 | (5)                  | 2                   |
| Balance per IFRS  |     | 1,580,985          | 2,085,744         | 833,831              | 1,354,763           |

## Explanation of Transition to IFRS (Cont'd)

|     |   |             |             |             |             |             |
|-----|---|-------------|-------------|-------------|-------------|-------------|
| (s) | Deferred tax liabilities  | Group       | Group       | Company     | Company     |             |
|     |   | 31-Dec-11   | 1-Jan-11    | 31-Dec-11   | 1-Jan-11    |             |
|     | Balance per NGAAP financial statements  | 688,450     | 537,414     | 590,559     | 472,117     |             |
|     | Deferred tax asset on employee benefit  | (101,864)   | (115,401)   | (101,369)   | (114,895)   |             |
|     | Balance per IFRS  | 586,586     | 422,013     | 489,190     | 357,222     |             |
|     | Impact on equity  | (v)         | (101,864)   | (115,401)   | (101,369)   | (114,895)   |
| (t) | Equity revaluation reserve  | Group       | Group       | Company     | Company     |             |
|     |   | 31-Dec-11   | 1-Jan-11    | 31-Dec-11   | 1-Jan-11    |             |
|     | Balance per NGAAP financial statements  | 614,821     | 2,973,324   | 614,821     | 2,973,324   |             |
|     | Fair value changes reclassified from equities equalisation reserves to retained earnings as at transition date. | (v)         | (114,916)   | (224,061)   | (114,916)   | (224,061)   |
|     | Reclassification of foreign currency reserve to retained earnings   | (v)         | (249,191)   | (197,859)   | (249,191)   | (197,859)   |
|     | Reclassification to fair value reserves   | (u)         | (250,714)   | (250,714)   | (250,714)   | (2,551,404) |
|     | Balance per IFRS  | -           | -           | -           | -           |             |
| (u) | Fair value reserves   | Group       | Group       | Company     | Company     |             |
|     |   | 31-Dec-11   | 1-Jan-11    | 31-Dec-11   | 1-Jan-11    |             |
|     | Balance per NGAAP financial statements  | i           | -           | -           | -           |             |
|     | Reclassification from equities revaluation reserve  | (t)         | 250,714     | 2,551,404   | 250,714     | 2,551,404   |
|     | Entries to correctly state fair value changes on AFS quoted equities  | (b ii)      | (7,812)     | (5,037)     | -           | (5,037)     |
|     | Total reclassification and measurement impact   | ii          | 242,902     | 2,546,367   | 250,714     | 2,546,367   |
|     | Balance per IFRS  | (i+ ii)     | 242,902     | 2,546,367   | 250,714     | 2,546,367   |
|     | Impact on equity  |             | (7,812)     | (5,037)     | -           | (5,037)     |
| (v) | Retained earnings   | Group       | Group       | Company     | Company     |             |
|     |   | 31-Dec-11   | 1-Jan-11    | 31-Dec-11   | 1-Jan-11    |             |
|     | Balance per NGAAP financial statements  | 1,671,141   | 1,481,585   | 1,492,409   | 1,581,798   |             |
|     | Measurement impact on financial assets  | (b ii)      | (207,962)   | 27,389      | (215,782)   | 27,389      |
|     | Measurement impact on trade receivables   | (c)         | (882,862)   | (882,578)   | (882,862)   | (882,578)   |
|     | Measurement impact on reinsurance asset   | (d)         | 817,497     | 338,302     | 817,497     | 338,302     |
|     | Measurement impact on other receivables and prepayments   | (g)         | (223,425)   | (130,242)   | (64,054)    | (35,431)    |
|     | Measurement impact on investment properties   | (h)         | (49,719)    | (49,719)    | (45,475)    | (45,475)    |
|     | Measurement impact on property, plant and equipment   | (i)         | (26,057)    | (26,057)    | (26,059)    | (26,057)    |
|     | Measurement impact on insurance contract liabilities  | (m)         | (474,416)   | (425,720)   | (474,416)   | (425,720)   |
|     | Measurement impact on trade payables  | (p)         | (201,829)   | -           | (201,829)   | -           |
|     | Measurement impact on retirement benefit obligation   | (q)         | (327,151)   | (372,238)   | (327,151)   | (372,238)   |
|     | Reclassification from asset revaluation reserve   | (w)         | 1,132,978   | 1,132,978   | 1,132,978   | 1,132,978   |
|     | Reclassification from foreign exchange reserve  | (s)         | 249,191     | 197,859     | 249,191     | 197,859     |
|     | Reclassification from fair value reserves   | (t)         | 114,916     | 224,061     | 114,916     | 224,061     |
|     | Measurement impact on deferred tax liabilities  | (s)         | 101,864     | 115,401     | 101,369     | 114,895     |
|     | Measurement impact of deferred tax on asset revaluation reserve   | (w)         | -           | -           | 16,051      | 16,051      |
|     | Others  |             | -           | -           | 7           | (3)         |
|     | Total reclassification and measurement impact   |             | 23,026      | 149,436     | 194,382     | 264,034     |
|     | Balance per IFRS  | 1,694,167   | 1,631,021   | 1,686,791   | 1,845,832   |             |
|     | Reclassification impact   | 1,497,085   | 1,554,898   | 1,497,085   | 1,554,898   |             |
|     | Measurement Impact  | (1,474,060) | (1,405,462) | (1,302,703) | (1,290,865) |             |

## Explanation of Transition to IFRS (Cont'd)

| Asset revaluation reserve                       |     | Group       | Group       | Company     | Company     |
|---|-----|-------------|-------------|-------------|-------------|
|   |     | 31-Dec-11   | 1-Jan-11    | 31-Dec-11   | 1-Jan-11    |
| Balance per NGAAP financial statements          |     | 1,457,828   | 1,457,828   | 1,457,828   | 1,457,828   |
| Reclassification to retained earnings           | (v) | (1,132,978) | (1,132,978) | (1,132,978) | (1,132,978) |
| Deferred tax                                    | (v) | -           | -           | (16,051)    | (16,051)    |
| Balance per IFRS                                |     | 324,850     | 324,850     | 308,799     | 308,799     |
| Reclassification impact                         |     | \$v         | (1,132,978) | (1,149,029) | (1,149,029) |
| Other reserve                                   |     | Group       | Group       | Company     | Company     |
|   |     | 31-Dec-11   | 1-Jan-11    | 31-Dec-11   | 1-Jan-11    |
| Balance per NGAAP financial statements          |     | i           | -           | -           | -           |
| Reclassification from asset replacement reserve |     | 57,563      | 39,114      | -           | -           |
| Measurement impact on other reserves            |     | 55,305      | 37,580      | -           | -           |
| Reclassification from bonus reserve             |     | -           | 274,362     | -           | 274,362     |
| Total reclassification and measurement impact   |     | ii          | 351,056     | -           | 274,362     |
| Balance per IFRS                                |     | i+ii        | 112,868     | -           | 274,362     |

Other reserves is made up of asset replacement reserve and bonus reserve.

## Explanation of Transition to IFRS (Cont'd)

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| In thousands of Naira   | Notes | GROUP         |                      |                                |                  |             |             | COMPANY       |                      |                                |                  |             |             |
|---|-------|---------------|----------------------|--------------------------------|------------------|-------------|-------------|---------------|----------------------|--------------------------------|------------------|-------------|-------------|
|   |       | Nigerian GAAP | Life revenue account | Deposit administration account | Reclassification | Measurement | IFRS        | Nigerian GAAP | Life revenue account | Deposit administration account | Reclassification | Measurement | IFRS        |
|   |       | 2011          | 2011                 | 2011                           | 2011             | 2011        | 2011        | 2011          | 2011                 | 2011                           | 2011             | 2011        | 2011        |
| Gross premium written   | (ai)  | 19,600,399    | 4,485,373            | -                              | -                | -           | 24,085,772  | 19,600,399    | 4,485,373            | -                              | -                | -           | 24,085,772  |
| Less: (Increase)/decrease in unearned premium arising from insurance contracts issued | (aii) | (479,714)     | -                    | -                              | (1,651,657)      | 507,749     | (1,623,622) | (479,714)     | -                    | -                              | (1,651,657)      | 507,749     | (1,623,622) |
| Gross premium income  |       | 19,120,685    | 4,485,373            | -                              | (1,651,657)      | 507,749     | 22,462,150  | 19,120,685    | 4,485,373            | -                              | (1,651,657)      | 507,749     | 22,462,150  |
| Reinsurance expenses  | (b)   | (9,093,628)   | (699,961)            | -                              | 469,695          | 9,502       | (9,314,392) | (9,093,628)   | (699,961)            | -                              | 469,695          | 9,502       | (9,314,392) |
| Net premium income  |       | 10,027,057    | 3,785,412            | -                              | (1,181,962)      | 517,251     | 13,147,758  | 10,027,057    | 3,785,412            | -                              | (1,181,962)      | 517,251     | 13,147,758  |
| Fees and commission income  | (c)   | 1,473,635     | 209,988              | -                              | -                | -           | 1,683,623   | 1,473,635     | 209,988              | -                              | -                | -           | 1,683,623   |
| Investment and other income   | (ci)  | -             | 111,367              | -                              | (111,367)        | -           | -           | -             | 111,367              | -                              | (111,367)        | -           | -           |
| Net underwriting income   |       | 11,500,692    | 4,106,767            | -                              | (1,293,329)      | 517,251     | 14,831,381  | 11,500,692    | 4,106,767            | -                              | (1,293,329)      | 517,251     | 14,831,381  |
| Claims expense  | (d)   | (5,253,887)   | (1,054,675)          | -                              | (772,239)        | (86,751)    | (7,167,552) | (5,253,887)   | (1,054,675)          | -                              | (772,239)        | (86,751)    | (7,167,552) |
| Acquisition expenses  | (e)   | (2,361,955)   | (477,422)            | (123,296)                      | -                | (1)         | (2,962,674) | (2,361,955)   | (477,422)            | (123,296)                      | -                | (1)         | (2,962,674) |
| Maintenance cost  | (f)   | (343,738)     | (169,810)            | (6,473)                        | -                | (1)         | (520,022)   | (343,738)     | (169,810)            | (6,473)                        | -                | (1)         | (520,022)   |
| Operating expenses  | (fi)  | -             | (224,778)            | -                              | 224,778          | -           | -           | -             | (224,778)            | -                              | 224,778          | -           | -           |
| Underwriting profit   |       | 3,541,112     | 2,180,082            | (129,769)                      | (1,840,790)      | 430,498     | 4,181,133   | 3,541,112     | 2,180,082            | (129,769)                      | (1,840,790)      | 430,498     | 4,181,133   |
| Investment income   | (g)   | 2,741,102     | -                    | 572,079                        | (1,323,243)      | (64,469)    | 1,925,469   | 1,792,749     | -                    | 572,079                        | (438,824)        | (61,764)    | 1,864,240   |
| Shareholders share of valuation surplus   | (h)   | 225,881       | -                    | -                              | (225,881)        | -           | -           | 225,881       | -                    | -                              | (225,881)        | -           | -           |
| Net fair value gains on assets at fair value through profit and loss                  | (i)   | -             | -                    | -                              | -                | (305,821)   | (305,821)   | -             | -                    | -                              | -                | (290,555)   | (290,555)   |
| Other operating income  | (j)   | -             | -                    | -                              | 1,434,610        | -           | 1,434,610   | -             | -                    | -                              | 550,191          | -           | 550,191     |
| Management expenses   | (k)   | (2,806,057)   | -                    | (26,445)                       | (224,778)        | (85,407)    | (3,142,687) | (2,199,095)   | -                    | (26,445)                       | (224,778)        | (84,420)    | (2,534,738) |
| Result of operating activities  |       | 3,702,038     | 2,180,082            | 415,865                        | (2,180,082)      | (25,199)    | 4,092,704   | 3,360,647     | 2,180,082            | 415,865                        | (2,180,082)      | (6,241)     | 3,770,271   |
| Loss from investment contract business  | (l)   | (191,128)     | -                    | -                              | 191,128          | -           | -           | (191,128)     | -                    | -                              | 191,128          | -           | -           |
| Interest expense on borrowings  | (m)   | (61,925)      | -                    | -                              | 61,925           | -           | -           | -             | -                    | -                              | -                | -           | -           |
| Guaranteed interest   | (mi)  | -             | -                    | (606,993)                      | 606,993          | -           | -           | -             | (606,993)            | 606,993                        | -                | -           | -           |
| Accretion to life fund  | (mii) | -             | (1,954,201)          | -                              | 1,954,201        | -           | -           | -             | (1,954,201)          | 1,954,201                      | -                | -           | -           |
| Finance cost  | (n)   | -             | -                    | -                              | (668,918)        | -           | (668,918)   | -             | -                    | -                              | (606,993)        | -           | (606,993)   |
| Impairment losses   | (o)   | -             | -                    | -                              | (1,663,809)      | (127,124)   | (1,790,933) | -             | -                    | -                              | (1,620,444)      | (49,888)    | (1,670,332) |
| Group's share of associate's profit for the year                                      |       | 245,411       | -                    | -                              | -                | -           | 245,411     | -             | -                    | -                              | -                | -           | -           |
| Write offs and provisions for bad and doubtful accounts                               | (p)   | (1,663,809)   | -                    | -                              | 1,663,809        | -           | -           | (1,620,444)   | -                    | -                              | 1,620,444        | -           | -           |
| Profit before tax   |       | 2,030,587     | 225,881              | (191,128)                      | (34,753)         | (152,322)   | 1,878,265   | 1,549,075     | 225,881              | (191,128)                      | (34,753)         | (56,129)    | 1,492,946   |
| Income taxes  | (q)   | (597,173)     | -                    | -                              | -                | (13,526)    | (610,699)   | (505,596)     | -                    | -                              | -                | (13,526)    | (519,122)   |
| Profit after taxation   |       | 1,433,414     | 225,881              | (191,128)                      | (34,753)         | (165,848)   | 1,267,566   | 1,043,479     | 225,881              | (191,128)                      | (34,753)         | (69,655)    | 973,824     |

## Explanation of Transition to IFRS (Cont'd)

### Statement of Comprehensive Income (Cont'd) For the year ended 31 December 2011

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Other comprehensive income, net of tax

Items within OCI that may be reclassified to  
the profit or loss:

|   |                  |                |                  |                 |                    |                    |                  |                |                  |                 |                    |                    |
|---|------------------|----------------|------------------|-----------------|--------------------|--------------------|------------------|----------------|------------------|-----------------|--------------------|--------------------|
| Net fair value changes on available for sale financial assets | -                | -              | -                | -               | (2,303,465)        | (2,303,465)        | -                | -              | -                | -               | (2,295,653)        | (2,295,653)        |
| Total other comprehensive income                              | -                | -              | -                | -               | (2,303,465)        | (2,303,465)        | -                | -              | -                | -               | (2,295,653)        | (2,295,653)        |
| Total comprehensive income/(loss) for the year                | <u>1,433,414</u> | <u>225,881</u> | <u>(191,128)</u> | <u>(34,753)</u> | <u>(2,469,313)</u> | <u>(1,035,899)</u> | <u>1,043,479</u> | <u>225,881</u> | <u>(191,128)</u> | <u>(34,753)</u> | <u>(2,365,308)</u> | <u>(1,321,829)</u> |
| Profit attributable to:                                       |                  |                |                  |                 |                    |                    |                  |                |                  |                 |                    |                    |
| Owners of the Company   | 1,398,035        | 225,881        | (191,128)        | (34,753)        | (165,848)          | 1,232,187          | 1,043,479        | 225,881        | (191,128)        | (34,753)        | (69,655)           | 973,824            |
| Non-controlling interest                                      | 35,379           | -              | -                | -               | -                  | 35,379             | -                | -              | -                | -               | -                  | -                  |
| Profit for the year   | <u>1,433,414</u> | <u>225,881</u> | <u>(191,128)</u> | <u>(34,753)</u> | <u>(165,848)</u>   | <u>1,267,566</u>   | <u>1,043,479</u> | <u>225,881</u> | <u>(191,128)</u> | <u>(34,753)</u> | <u>(69,655)</u>    | <u>973,824</u>     |
| Total comprehensive income attributable to:                   |                  |                |                  |                 |                    |                    |                  |                |                  |                 |                    |                    |
| Owners of the Company   | 1,398,035        | 225,881        | (191,128)        | (34,753)        | (2,469,313)        | (1,071,278)        | 1,043,479        | 225,881        | (191,128)        | (34,753)        | (2,365,308)        | (1,321,829)        |
| Non-controlling interest                                      | 35,379           | -              | -                | -               | -                  | 35,379             | -                | -              | -                | -               | -                  | -                  |
| Total comprehensive income/(loss) for the year                | <u>1,433,414</u> | <u>225,881</u> | <u>(191,128)</u> | <u>(34,753)</u> | <u>(2,469,313)</u> | <u>(1,035,899)</u> | <u>1,043,479</u> | <u>225,881</u> | <u>(191,128)</u> | <u>(34,753)</u> | <u>(2,365,308)</u> | <u>(1,321,829)</u> |

## Explanation of Transition to IFRS (Cont'd)

### Key impact analysis of IFRS on the income statement

In thousands of Naira

#### General information

Under the NGAAP financial statement, the Company's life underwriting result and its deposit administration result were not consolidated in the profit and loss account. Instead, only the shareholders' share of life business' underwriting result of N225,881,000 and the loss from the deposit administration business (investment contracts) of N191,128,000 were consolidated in the profit and loss account under the NGAAP. However, under the IFRS, both the underwriting result of the life business and the result of the deposit administration business are consolidated on a line by line item with the general business result to arrive at the consolidated underwriting result of the Company. This led to the major recognition of those lines as shown in the lettered notes below.

Under the NGAAP, the Company's life business' liability at every reporting period was determined by reference to the actuarial valuation of the liabilities, however, the Company's share of the actuarial surplus is restricted to only 40% and in addition, the liabilities are carried net of the related reinsurance recoverables. Even though the liabilities are also actuarially determined under the IFRS, the Company is entitled to the full actuarial surplus while its liabilities are stated gross of related reinsurance recoverables. This led to the major adjustments and reclassifications that arose in the Company's conversion to IFRS, related to the life business.

Under the NGAAP also, the non-life (general) business' outstanding claims provision were carried as 110% of the reported claims while under IFRS, a liability adequacy test is carried out using the discounted inflation adjusted basic chain ladder method to determine the Company's outstanding claims provision. The difference between the reported claims and the claims provision is given as the IBNR.

The effects of the major differences above and the differences coming from the amortised cost computation of HTM bonds are shown in the lettered notes below:

|       |   |          |             |              |
|-------|---|----------|-------------|--------------|
| (ai)  | Gross Premium written   | Note     | Group 2011  | Company 2011 |
|       | Balance per NGAAP (2011)  |          | 19,600,399  | 19,600,399   |
|       | Recognition of life business' gross premium   |          | 4,485,373   | 4,485,373    |
|       | Balance per IFRS  | (i)      | 24,085,772  | 24,085,772   |
| (aii) | (Increase)/decrease in Unearned premium (UPR) arising from insurance contracts issued                           |          | Group 2011  | Company 2011 |
|       | Balance per NGAAP (2011)  |          | (479,714)   | (479,714)    |
|       | Reclassification of life UPR from accretion to life fund (see note (mii) below)                                 |          | (1,651,657) | (1,651,657)  |
|       | Reduction of UPR based on actuarial valuation (Life business)   |          | 494,501     | 494,501      |
|       | Reduction of UPR based on liability adequacy test (General business)  |          | 13,248      | 13,248       |
|       | Balance per IFRS  | (ii)     | (1,623,622) | (1,623,622)  |
|       | Gross premium income  | (i)+(ii) | 22,462,150  | 22,462,150   |
| (b)   | Reinsurance expense   |          | Group 2011  | Company 2011 |
|       | Balance per NGAAP (2011)  |          | (9,093,628) | (9,093,628)  |
|       | Recognition of life business' reinsurance expenses  |          | (699,961)   | (699,961)    |
|       | Reclassification of reinsurance recoverable from accretion to life fund (see note mii below)                    |          | 469,695     | 469,695      |
|       | Increase in prepaid reinsurance per liability adequacy test (general business)                                  |          | (30,511)    | (30,511)     |
|       | Reduction in reinsurance recoveries per liability adequacy test (general business)                              |          | 40,013      | 40,013       |
|       | Balance per IFRS  |          | (9,314,392) | (9,314,392)  |
| (c)   | Fees and Commission income  |          | Group 2011  | Company 2011 |
|       | Balance per NGAAP   |          | 1,473,635   | 1,473,635    |
|       | Recognition of commission earned on group life assurance contracts  |          | 209,988     | 209,988      |
|       | Balance per IFRS  |          | 1,683,623   | 1,683,623    |
| (ci)  | Investment and other income   |          | Group 2011  | Company 2011 |
|       | Balance per NGAAP   |          | -           | -            |
|       | Recognition of life business' investment and other income   |          | 111,367     | 111,367      |
|       | Reclassification of life business' investment income and other income to investment income (see note (j) below) | (j)      | (111,367)   | (111,367)    |
|       | Balance per IFRS  |          | -           | -            |
| (d)   | Claims expense  |          | Group 2011  | Company 2011 |
|       | Balance per NGAAP   |          | (5,253,887) | (5,253,887)  |
|       | Recognition of net claims incurred on Life business   |          | (1,054,675) | (1,054,675)  |
|       | Reclassification of life business' IBNR from accretion to life funds (see note (mii) below)                     |          | (772,239)   | (772,239)    |
|       | Additional claims provision as a result of liability adequacy test (general business)                           |          | (86,751)    | (86,751)     |
|       | Balance per IFRS  |          | (7,167,552) | (7,167,552)  |

## Explanation of Transition to IFRS (Cont'd)

|      |   |                        |              |
|------|---|------------------------|--------------|
| (e)  | Acquisition expenses  | Group 2011             | Company 2011 |
|      | Balance per NGAAP   | (2,361,955)            | (2,361,955)  |
|      | Recognition of costs incurred on the acquisition of life insurance contracts  | (477,422)              | (477,422)    |
|      | Recognition of costs incurred on the acquisition of life investment contracts   | (123,296)              | (123,296)    |
|      | Others  | (1)                    | (1)          |
|      | Balance per IFRS  | (iii) (2,962,674)      | (2,962,674)  |
| (f)  | Maintenance costs   | Group 2011             | Company 2011 |
|      | Balance per NGAAP   | (343,738)              | (343,738)    |
|      | Recognition of costs incurred for the maintenance of life insurance contracts   | (169,810)              | (169,810)    |
|      | Recognition of costs incurred for the maintenance of investment contracts   | (6,473)                | (6,473)      |
|      | Others  | (1)                    | (1)          |
|      | Balance per IFRS  | (iv) (520,022)         | (520,022)    |
|      | Underwriting expenses   | (iii)+(iv) (3,482,696) | (3,482,696)  |
| (fi) | Operating expenses  | Group 2011             | Company 2011 |
|      | Balance per NGAAP   | -                      | -            |
|      | Recognition of life business' underwriting's share of operating expenses  | 224,778                | 224,778      |
|      | Reclassification to management expenses (see note k below)  | (k) (224,778)          | (224,778)    |
|      | Balance per IFRS  | -                      | -            |
| (g)  | Investment income   | Group 2011             | Company 2011 |
|      | Balance per NGAAP   | 2,741,102              | 1,792,749    |
|      | Recognition of investment income coming investment contracts  | 572,079                | 572,079      |
|      | Reclassification to other operating income  | (j) (1,434,610)        | (550,191)    |
|      | Reclassification of investment income from investment and other income  | (ci) 111,367           | 111,367      |
|      | Amortised cost on HTM bonds   | (64,469)               | (61,764)     |
|      | Balance per IFRS  | 1,925,469              | 1,864,240    |
| (h)  | Shareholders share of valuation surplus   | Group 2011             | Company 2011 |
|      | Balance per NGAAP   | 225,881                | 225,881      |
|      | De-recognition of the shareholders' share of valuation surplus as the result of life business' underwriting is consolidated in the profit and loss account under IFRS. See general note above | (225,881)              | (225,881)    |
|      | Balance per IFRS  | -                      | -            |
| (i)  | Net fair value gains on financial assets at fair value through profit or loss   | Group 2011             | Company 2011 |
|      | Balance per NGAAP   | -                      | -            |
|      | Net fair value gain on financial assets   | 305,821                | 290,555      |
|      | Balance per IFRS  | aii 305,821            | 290,555      |
| (j)  | Other operating income  | Group 2011             | Company 2011 |
|      | Balance per NGAAP   | -                      | -            |
|      | Reclassification from investment income   | (g) 1,434,610          | 550,191      |
|      | Balance per IFRS  | 1,434,610              | 550,191      |
| (k)  | Management expenses   | Group 2011             | Company 2011 |
|      | Balance per NGAAP   | (2,806,057)            | (2,199,095)  |
|      | Recognition of management expenses on investment contracts  | (26,445)               | (26,445)     |
|      | Reclassification from life business' operating expenses   | (fi) (224,778)         | (224,778)    |
|      | Reduction of provision on retirement benefit obligation   | (30,718)               | (30,718)     |
|      | Software training cost expensed   | (26,059)               | (26,059)     |
|      | Other expenses  | (28,630)               | (27,643)     |
|      | Balance per IFRS  | (3,142,687)            | (2,534,738)  |

## Explanation of Transition to IFRS (Cont'd)

|       |   |       |             |              |
|-------|---|-------|-------------|--------------|
| (l)   | Loss from investment contract business  |       | Group 2011  | Company 2011 |
|       | Balance per NGAAP   |       | 191,128     | 191,128      |
|       | De-recognition of loss from investment contract business as the as the result of the investment contract business is consolidated in the profit and loss account under IFRS. See general note above |       | (191,128)   | (191,128)    |
|       | Balance per IFRS  |       | -           | -            |
| (m)   | Interest expense on borrowing   |       | Group 2011  | Company 2011 |
|       | Balance per NGAAP   |       | 61,925      | -            |
|       | Reclassification to finance cost  | (n)   | (61,925)    | -            |
|       | Balance per IFRS  |       | -           | -            |
| (mi)  | Guaranteed interest   |       | Group 2011  | Company 2011 |
|       | Balance per NGAAP   |       | -           | -            |
|       | Recognition of guaranteed interest on investment contracts  |       | (606,993)   | (606,993)    |
|       | Reclassification to finance cost  | (n)   | 606,993     | 606,993      |
|       | Balance per IFRS  |       | -           | -            |
| (mii) | Accretion to life fund  |       | Group 2011  | Company 2011 |
|       | Balance per NGAAP   |       | -           | -            |
|       | Recognition of life business' accretion to life fund  |       | (1,954,201) | (1,954,201)  |
|       | Reclassification of unearned premium portion to unearned premium  | (aii) | 1,651,657   | 1,651,657    |
|       | Reclassification of reinsurance recoverable portion to reinsurance expenses   | (b)   | (469,695)   | (469,695)    |
|       | Reclassification of IBNR portion to claims expenses   | (d)   | 772,239     | 772,239      |
|       | Balance per IFRS  |       | -           | -            |
| (n)   | Finance cost  |       | Group 2011  | Company 2011 |
|       | Balance per NGAAP   |       | -           | -            |
|       | Reclassification from interest expense on borrowing   | (m)   | 61,925      | -            |
|       | Reclassification from guaranteed interest on deposit admin  | (mi)  | 606,993     | 606,993      |
|       | Balance per IFRS  |       | 668,918     | 606,993      |
| (o)   | Impairment losses   |       | Group 2011  | Company 2011 |
|       | Balance per NGAAP   |       | -           | -            |
|       | Reclassification from write offs and provisions for bad and doubtful accounts   | (p)   | 1,663,809   | 1,620,444    |
|       | Additional impairment   |       | 127,124     | 49,888       |
|       | Balance per IFRS  |       | 1,790,933   | 1,670,332    |
| (p)   | Write offs and provision for bad and doubtful accounts  |       | Group 2011  | Company 2011 |
|       | Balance per NGAAP   |       | (1,663,809) | (1,620,444)  |
|       | Reclassification to impairment losses   | (o)   | 1,663,809   | 1,620,444    |
|       | Balance per IFRS  |       | -           | -            |
| (q)   | Income taxes  |       | Group 2011  | Company 2011 |
|       | Balance per NGAAP   |       | (597,173)   | (505,596)    |
|       | Recognition of deferred tax expense on reduction of provision for long service award  |       | (13,526)    | (13,526)     |
|       | Balance per IFRS  |       | (610,699)   | (519,122)    |

## Value Added Statement

(All amounts in thousands of Naira unless otherwise stated)

| In thousands of Naira                                | Group            |            | Group            |            | Company          |            | Company          |            |
|--|------------------|------------|------------------|------------|------------------|------------|------------------|------------|
|  | 2012             |            | 2011             |            | 2012             |            | 2011             |            |
| Gross premium income (Local)                         | 36,920,537       |            | 24,085,772       |            | 36,920,537       |            | 24,085,772       |            |
| Investment income                                    |                  |            |                  |            |                  |            |                  |            |
| - Local  | 3,161,951        |            | 1,925,469        |            | 2,985,787        |            | 1,864,240        |            |
| - Foreign  | -                |            | -                |            | -                |            | -                |            |
| Other income   |                  |            |                  |            |                  |            |                  |            |
| - Local  | 1,050,061        |            | 1,434,610        |            | 253,683          |            | 550,191          |            |
| - Foreign  | -                |            | -                |            | -                |            | -                |            |
| Reinsurance, claims, commission & operating expenses |                  |            |                  |            |                  |            |                  |            |
| - Local  | (27,655,313)     |            | (16,770,418)     |            | (27,501,690)     |            | (16,469,604)     |            |
| - Foreign  | (10,534,635)     |            | (7,528,629)      |            | (10,534,635)     |            | (7,528,629)      |            |
| <b>Value added</b>                                   | <b>2,942,600</b> | <b>100</b> | <b>3,146,805</b> | <b>100</b> | <b>2,123,682</b> | <b>100</b> | <b>2,501,970</b> | <b>100</b> |
| Applied to pay:                                      |                  |            |                  |            |                  |            |                  |            |
| Employee benefit expense                             | 1,063,296        | 36         | 869,384          | 28         | 957,669          | 45         | 774,291          | 31         |
| Government as tax                                    | 275,957          | 9          | 610,699          | 19         | 152,920          | 7          | 519,122          | 21         |
| To providers of finance                              |                  |            |                  |            |                  |            |                  |            |
| To lenders   | 32,342           | 1          | 61,925           | 2          | -                | -          | -                | -          |
| Retained in the business                             |                  |            |                  |            |                  |            |                  |            |
| Depreciation of property, plant and equipment        | 348,193          | 12         | 281,176          | 9          | 274,591          | 13         | 180,621          | 7          |
| Amortisation of intangible assets                    | 67,094           | 2          | 56,055           | 2          | 64,934           | 3          | 54,112           | 2          |
| To augment reserve                                   | 755,719          | 26         | 767,565          | 24         | 273,568          | 13         | 473,824          | 19         |
| To pay proposed dividend                             | 400,000          | 14         | 500,000          | 16         | 400,000          | 19         | 500,000          | 20         |
| <b>Value added</b>                                   | <b>2,942,600</b> | <b>100</b> | <b>3,146,805</b> | <b>100</b> | <b>2,123,682</b> | <b>100</b> | <b>2,501,970</b> | <b>100</b> |

# Three Year Financial Summary

(All Amounts In Thousands Unless Otherwise Stated)

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| GROUP                               | IFRS                            |                   |                   | BALANCE SHEET                                    | NGAAP             |                   |
|-------------------------------------|---------------------------------|-------------------|-------------------|--|-------------------|-------------------|
|                                     | STATEMENT OF FINANCIAL POSITION | 2011              | 2010              |  | 2009              | 2008              |
| In thousands of Naira               | 2012                            | 2011              | 2010              |  | 2009              | 2008              |
| Cash and cash equivalents           | 11,328,839                      | 9,442,965         | 10,469,363        | Cash and bank balances                           | 3,047,299         | 1,052,951         |
| Financial assets                    | 28,217,857                      | 15,729,022        | 14,225,262        | Short term investments                           | 6,345,019         | 3,478,827         |
| Trade receivables                   | 822,364                         | 2,306,665         | 2,054,437         | Premium debtors                                  | 2,504,409         | 776,767           |
| Reinsurance assets                  | 16,685,999                      | 6,083,404         | 4,216,097         | Reinsurance recoverables, other assets and loans | 7,245,867         | 3,664,329         |
| Deferred acquisition cost           | 397,319                         | 404,793           | 378,120           | Investments in finance leases                    | 203,407           | 188,222           |
| Loans and other receivables         | 2,348,803                       | 2,391,324         | 1,745,897         | Deferred acquisition costs                       | 390,750           | 369,755           |
| Investment in associates            | 942,654                         | 639,301           | 301,056           | Long term investments                            | 11,604,697        | 15,391,781        |
| Investment in subsidiaries          | -                               | -                 | -                 | Investments in subsidiaries                      | -                 | -                 |
| Investment properties               | 2,435,000                       | 2,327,421         | 2,327,421         | Investments in associates                        | 164,755           | 58,704            |
| Statutory deposits                  | 520,000                         | 520,000           | 520,000           | Investment properties                            | 2,387,140         | 960,199           |
| Intangible assets                   | 131,658                         | 126,161           | 174,504           | Statutory deposits                               | 520,000           | 520,000           |
| Property, plant and equipment       | 5,087,880                       | 4,315,975         | 3,368,643         | Fixed assets                                     | 2,691,388         | 2,102,616         |
| Deferred tax assets                 | 11,775                          | -                 | -                 |  |                   |                   |
| <b>Total assets</b>                 | <b>68,930,148</b>               | <b>44,287,031</b> | <b>39,780,800</b> | <b>Total assets</b>                              | <b>37,104,731</b> | <b>28,564,151</b> |
| <b>Liabilities</b>                  |                                 |                   |                   | <b>Liabilities</b>                               |                   |                   |
| Insurance contract liabilities      | 35,557,629                      | 17,530,494        | 11,901,833        | Creditors and accruals                           | 4,384,143         | 1,761,454         |
| Investment contract liabilities     | 10,293,658                      | 8,925,288         | 7,562,545         | Dividend payable                                 | -                 | 95,000            |
| Trade payables                      | 5,466,790                       | 3,399,900         | 4,246,285         | Borrowings                                       | 414,504           | 505,225           |
| Provision and other payables        | 2,880,706                       | 1,580,984         | 2,085,743         | Provision for outstanding claims                 | 4,642,537         | 5,246,320         |
| Borrowings                          | 326,839                         | 538,722           | 60,405            | Insurance funds                                  | 8,284,042         | 3,375,274         |
| Retirement benefit obligation       | 344,593                         | 337,896           | 382,983           | Liability for administered deposits              | 6,491,997         | 4,827,145         |
| Current tax liabilities             | 369,469                         | 681,269           | 856,126           | Taxation payable                                 | 533,092           | 253,109           |
| Deferred tax liabilities            | 580,128                         | 586,586           | 422,013           | Deferred taxation                                | 379,879           | 103,735           |
| <b>Total liabilities</b>            | <b>55,819,812</b>               | <b>33,581,139</b> | <b>27,517,933</b> | <b>Total liabilities</b>                         | <b>25,130,194</b> | <b>16,167,262</b> |
| <b>Capital and reserves</b>         |                                 |                   |                   | <b>Capital and reserves</b>                      |                   |                   |
| Issued and paid share capital       | 4,389,798                       | 4,389,798         | 4,115,436         | Share capital                                    | 2,743,624         | 2,438,777         |
| Share premium                       | 387,826                         | 387,826           | 387,826           | Share premium                                    | 387,826           | 1,458,867         |
| Contingency reserve                 | 3,860,340                       | 2,943,723         | 2,310,857         | Statutory contingency reserve                    | 1,858,984         | 1,093,335         |
| Retained earnings                   | 1,290,865                       | 1,694,167         | 1,631,021         | Asset revaluation reserve                        | 1,502,482         | 3,277             |
| Assets revaluation reserves         | 341,319                         | 324,850           | 324,850           | Equities revaluation reserve                     | 2,527,889         | 5,335,192         |
| Fair value reserves                 | 2,055,690                       | 242,902           | 2,546,367         | Asset replacement reserve                        | 20,264            | -                 |
| Other reserves                      | 76,583                          | 112,868           | 351,056           | Bonus issue reserve                              | 1,371,812         | 304,847           |
|                                     |                                 |                   |                   | General reserve                                  | 1,003,959         | 1,278,198         |
| <b>Share holders funds:</b>         | <b>12,402,421</b>               | <b>10,096,134</b> | <b>11,667,413</b> | <b>Total Equity</b>                              | <b>11,974,537</b> | <b>12,396,889</b> |
| <b>Non controlling interest</b>     | <b>707,915</b>                  | <b>609,758</b>    | <b>595,454</b>    | <b>Non controlling interest</b>                  | <b>557,697</b>    | <b>484,396</b>    |
| <b>Total Equity</b>                 | <b>13,110,336</b>               | <b>10,705,892</b> | <b>12,262,867</b> | <b>Total Equity</b>                              | <b>11,974,537</b> | <b>12,396,889</b> |
| <b>Total equity and liabilities</b> | <b>68,930,148</b>               | <b>44,287,031</b> | <b>39,780,800</b> | <b>Total liabilities and reserve</b>             | <b>37,104,731</b> | <b>28,564,151</b> |

| STATEMENT OF COMPREHENSIVE INCOME | IFRS       |            | NGAAP      |            |            |
|-----------------------------------|------------|------------|------------|------------|------------|
|                                   | 2012       | 2011       | 2010       | 2009       | 2008       |
| Gross premium written             | 36,920,537 | 24,085,772 | 14,207,700 | 24,817,360 | 19,782,934 |
| Premium earned                    | 13,036,325 | 13,147,758 | 8,698,205  | 8,963,306  | 6,080,456  |
| Profit before taxation            | 1,431,676  | 1,878,265  | 2,375,400  | 1,774,111  | 1,257,508  |
| Taxation                          | (275,957)  | (610,699)  | (721,020)  | (551,294)  | (255,430)  |
| Profit after taxation             | 1,155,719  | 1,267,565  | 1,654,380  | 1,222,817  | 1,002,078  |
| Transfer to contingency reserve   | (916,618)  | (632,866)  | (451,873)  | (765,649)  | (302,364)  |
| <b>Earnings per share (kobo)</b>  | <b>13</b>  | <b>14</b>  | <b>19</b>  | <b>22</b>  | <b>21</b>  |

The summarised statement of financial position of 31 December 2009 and 2008 and the statement of profit or loss and other comprehensive income for the years 2010, 2009 and 2008 were prepared on a different financial reporting framework (Nigerian GAAP) and are therefore not directly comparable with the other financial information presented. The explanation of the major differences between IFRS and NGAAP are as stated in note 52 on explanation of transition to IFRS.

## Three Year Financial Summary (Cont'd)

(All Amounts In Thousands Unless Otherwise Stated)

### COMPANY

#### STATEMENT OF FINANCIAL POSITION

In thousands of Naira

|                                     | 2012              | 2011              | 2010              | 2009              | 2008              |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Assets</b>                       |                   |                   |                   |                   |                   |
| Cash and cash equivalents           | 10,441,484        | 8,349,949         | 9,856,269         | 2,892,338         | 868,218           |
| Financial assets                    | 27,969,458        | 15,566,765        | 14,039,542        | 5,969,800         | 3,301,729         |
| Trade receivables                   | 822,364           | 2,306,665         | 2,054,437         | 2,504,409         | 776,767           |
| Reinsurance assets                  | 16,685,999        | 6,083,404         | 4,216,097         | 6,812,263         | 3,255,870         |
| Deferred acquisition cost           | 397,319           | 404,793           | 378,120           |                   |                   |
| Loans and other receivables         | 1,683,972         | 1,785,794         | 1,284,128         | 390,750           | 369,755           |
| Investment in associates            | 788,209           | 788,209           | 695,375           | 11,307,022        | 15,111,301        |
| Investment in subsidiaries          | 541,258           | 541,258           | 342,946           | 342,946           | 342,946           |
| Investment properties               | 2,215,000         | 2,107,421         | 2,283,421         | 695,375           | 660,375           |
| Statutory deposits                  | 520,000           | 520,000           | 520,000           | 2,338,896         | 956,609           |
| Intangible assets                   | 118,060           | 108,678           | 162,790           | 520,000           | 520,000           |
| Property, plant and equipment       | 4,141,563         | 3,536,467         | 2,563,259         | 1,863,952         | 1,207,022         |
| <b>Total assets</b>                 | <b>66,324,686</b> | <b>42,099,403</b> | <b>38,396,384</b> | <b>35,637,751</b> | <b>27,370,592</b> |
| <b>Liabilities</b>                  |                   |                   |                   |                   |                   |
| Insurance contract liabilities      | 35,557,629        | 17,530,493        | 11,901,833        | 3,727,229         | 1,156,231         |
| Investment contract liabilities     | 10,293,658        | 8,925,288         | 7,562,545         |                   | 95,000            |
| Trade payables                      | 5,466,790         | 3,398,878         | 4,239,095         |                   |                   |
| Provision and other payables        | 1,960,728         | 833,831           | 1,354,763         | 4,642,537         | 5,246,320         |
| Borrowings                          | -                 | -                 | -                 | 8,284,042         | 3,375,274         |
| Retirement benefit obligation       | 344,593           | 337,896           | 382,983           | 6,491,997         | 4,827,145         |
| Current tax liabilities             | 242,534           | 616,177           | 808,464           | 485,822           | 232,938           |
| Deferred tax liabilities            | 472,229           | 489,190           | 357,222           | 351,982           | 98,686            |
| <b>Total liabilities</b>            | <b>54,338,161</b> | <b>32,131,753</b> | <b>26,606,905</b> | <b>23,983,609</b> | <b>15,031,594</b> |
| <b>Capital and reserves</b>         |                   |                   |                   |                   |                   |
| Issued and paid share capital       | 4,389,798         | 4,389,798         | 4,115,436         | 2,743,624         | 2,438,777         |
| Share premium                       | 387,826           | 387,826           | 387,826           | 387,826           | 1,458,867         |
| Contingency reserve                 | 3,860,340         | 2,943,723         | 2,310,857         | 1,858,984         | 1,093,335         |
| Retained earnings                   | 943,741           | 1,686,791         | 1,845,832         | 1,457,828         | 3,277             |
| Assets revaluation reserves         | 341,319           | 308,799           | 308,799           | 2,527,889         | 5,377,115         |
| Fair value reserves                 | 2,063,501         | 250,714           | 2,546,367         |                   |                   |
| Other reserves                      | -                 | -                 | 274,362           |                   |                   |
| <b>Shareholders funds:</b>          | <b>11,986,525</b> | <b>9,967,650</b>  | <b>11,789,479</b> | <b>11,654,142</b> | <b>12,338,998</b> |
| <b>Total equity and liabilities</b> | <b>66,324,686</b> | <b>42,099,403</b> | <b>38,396,384</b> | <b>35,637,751</b> |                   |

#### STATEMENT OF COMPREHENSIVE INCOME

|                                 | 2012       | 2011       | 2010 | 2009       | 2008       |
|---------------------------------|------------|------------|------|------------|------------|
| Gross premium written           | 36,920,537 | 24,085,772 |      | 14,207,700 | 24,817,360 |
| Premium earned                  | 13,036,325 | 13,147,758 |      | 8,696,205  | 8,963,306  |
| Profit before taxation          | 826,488    | 1,492,946  |      | 2,038,439  | 1,470,749  |
| Taxation                        | (152,920)  | (519,122)  |      | (636,585)  | (468,279)  |
| Profit after taxation           | 673,568    | 973,824    |      | 1,401,854  | 1,002,470  |
| Transfer to contingency reserve | (916,618)  | (632,866)  |      | (451,873)  | (765,649)  |
| Earnings per share (kobo)       | 8          | 11         |      | 17         | 18         |
|                                 |            |            |      |            | 23         |
| Gross premium written           |            |            |      | 14,207,700 | 24,817,360 |
| Premium earned                  |            |            |      | 8,696,205  | 8,963,306  |
| Profit before taxation          |            |            |      | 2,038,439  | 1,470,749  |
| Taxation                        |            |            |      | (636,585)  | (468,279)  |
| Profit after taxation           |            |            |      | 1,401,854  | 1,002,470  |
| Transfer to contingency reserve |            |            |      | (451,873)  | (765,649)  |
| Earnings per share (kobo)       |            |            |      | 17         | 18         |

The summarised statement of financial position of 31 December 2009 and 2008 and the statement of profit or loss and other comprehensive income for the years 2010, 2009 and 2008 were prepared on a different financial reporting framework (Nigerian GAAP) and are therefore not directly comparable with the other financial information presented. The explanation of the major differences between IFRS and NGAAP are as stated in note 52 on explanation of transition to IFRS

# General Business Statement of Financial Position

As at 31 December 2012

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| In thousands of Naira               | Notes | Company<br>2012   | Company<br>2011   | Company<br>1 January 2011 |
|-------------------------------------|-------|-------------------|-------------------|---------------------------|
| <b>Assets</b>                       |       |                   |                   |                           |
| Cash and cash equivalents           | 5     | 8,053,435         | 6,778,001         | 6,077,256                 |
| Financial assets                    | 6     | 11,269,138        | 6,186,913         | 8,010,765                 |
| Trade receivable                    | 7     | 741,584           | 2,168,812         | 1,985,554                 |
| Reinsurance assets                  | 8     | 15,522,444        | 5,268,168         | 4,087,804                 |
| Deferred Acquisition Cost           | 9     | 397,319           | 404,793           | 378,120                   |
| Other receivables and prepayments   | 6     | 258,089           | 431,634           | 391,893                   |
| Investment in associates            | 11    | 35,000            | 35,000            | 35,000                    |
| Investment in subsidiaries          | 12    | 342,946           | 342,946           | 342,946                   |
| Investment properties               | 13    | 1,630,000         | 1,572,421         | 1,572,421                 |
| Intangible assets                   | 15    | 61,893            | 12,981            | 19,244                    |
| Property, plant and equipment       | 16    | 2,486,411         | 2,320,082         | 1,575,342                 |
| Statutory deposits                  | 14    | 320,000           | 320,000           | 320,000                   |
| <b>Total assets</b>                 |       | <b>41,118,259</b> | <b>25,841,751</b> | <b>24,796,345</b>         |
| <b>Liabilities</b>                  |       |                   |                   |                           |
| Insurance contract liabilities      | 17    | 24,679,553        | 13,339,042        | 9,757,395                 |
| Trade and other payables            | 19    | 6,704,318         | 3,655,229         | 4,902,620                 |
| Retirement benefit obligation       | 22    | 338,444           | 331,747           | 376,834                   |
| Current tax liabilities             | 23    | 155,913           | 575,344           | 730,610                   |
| Deferred tax liabilities            | 24    | 379,844           | 381,343           | 247,518                   |
| <b>Total liabilities</b>            |       | <b>32,258,072</b> | <b>18,282,705</b> | <b>16,014,977</b>         |
| <b>Capital and reserves</b>         |       |                   |                   |                           |
| Share capital                       | 25    | 3,139,798         | 3,139,798         | 2,865,436                 |
| Share premium                       | 25    | 387,826           | 387,826           | 387,826                   |
| Contingency reserve                 | 25    | 3,531,432         | 2,710,313         | 2,122,301                 |
| Retained earnings                   | 25    | (198,092)         | 885,284           | 1,401,031                 |
| Asset revaluation reserve           | 26    | 336,906           | 251,468           | 251,468                   |
| Fair value reserves                 |       | 1,662,317         | 184,358           | 1,478,943                 |
| Other reserve                       |       | -                 | -                 | 274,362                   |
| <b>Shareholders funds:</b>          |       | <b>8,860,187</b>  | <b>7,559,046</b>  | <b>8,781,368</b>          |
| <b>Total equity and liabilities</b> |       | <b>41,118,259</b> | <b>25,841,751</b> | <b>24,796,345</b>         |

# General Business Statement of Comprehensive Income

For the year ended 31 December 2012

|   | Notes | Company<br>2012    | Company<br>2011    |
|---|-------|--------------------|--------------------|
| <b>In thousands of Naira</b>                                |       |                    |                    |
| Gross premium written                                       | 27    | 27,370,629         | 19,600,399         |
| Less: increase in unearned premium                          |       | (4,928,465)        | (466,466)          |
| <b>Gross insurance premium revenue</b>                      |       | <b>22,442,164</b>  | <b>19,133,933</b>  |
| Net reinsurance cost  | 28    | (12,521,439)       | (9,084,126)        |
| <b>Net insurance premium earned</b>                         |       | <b>9,920,725</b>   | <b>10,049,807</b>  |
| Commission income   | 29    | 1,434,505          | 1,473,635          |
| Investment income   | 32    | 1,395,025          | 1,266,451          |
| Net fair value gains on assets at fair value through income | 33    | 135,057            | (94,755)           |
| Other revenue   |       | 2,964,587          | 2,645,332          |
| <b>Total revenue</b>  |       | <b>12,885,312</b>  | <b>12,695,139</b>  |
| Gross benefits & claims paid                                | 30    | (5,051,897)        | (3,833,174)        |
| Claims ceded to reinsurance                                 |       | 5,326,040          | 1,445,904          |
| Gross change in in contract liabilities                     | 37    | (6,411,864)        | (2,953,372)        |
| <b>Net benefits and claims paid</b>                         |       | <b>(6,137,721)</b> | <b>(5,340,642)</b> |
| Acquisition expenses  | 32    | (2,386,531)        | (2,361,956)        |
| Maintenance cost  | 33    | (247,455)          | (343,739)          |
| Management expenses   | 34    | (2,692,872)        | (2,256,893)        |
| Impairment losses   | 35    | (1,123,415)        | (1,297,800)        |
| <b>Expenses</b>   |       | <b>(6,450,273)</b> | <b>(6,260,388)</b> |
| <b>Profit before income tax</b>                             |       | <b>297,318</b>     | <b>1,094,109</b>   |
| Income tax expense  | 36    | (59,574)           | (521,844)          |
| <b>Profit after tax</b>                                     |       | <b>237,743</b>     | <b>572,265</b>     |
| Profit attributable to:                                     |       |                    |                    |
| Equity holders of parent                                    |       | 237,743            | 572,265            |
|   |       | 237,743            | 572,265            |
| Transfer to contingency reserve                             |       | 821,119            | 588,012            |
| Transfer to general reserve                                 |       | (583,376)          | (15,747)           |
|   |       | 237,743            | 572,265            |

# General Business Statement of Comprehensive Income (Cont'd)

For the year ended 31 December 2012

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|   |           |             |
|---|-----------|-------------|
| Other comprehensive income:                               |           |             |
| Fair value changes on available for sale financial assets | 1,477,959 | (1,294,585) |
| Revaluation gain on land & building                       | 85,438    | -           |
| Other comprehensive income for the year, net of tax       | 1,563,397 | (1,294,585) |
| Total comprehensive income                                | 1,801,140 | (722,321)   |

# General Business Revenue Account

For the year ended -31 December 2012

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|   | MOTOR       | FIRE        | GEN. ACC. | MARINE    | BOND        | ENGINEERING | SPECIAL RISK | 2012 TOTAL   | 2011 TOTAL  |
|---|-------------|-------------|-----------|-----------|-------------|-------------|--------------|--------------|-------------|
| <b>In thousands of Naira</b>                        |             |             |           |           |             |             |              |              |             |
| <b>INCOME</b>                                       |             |             |           |           |             |             |              |              |             |
| Direct Premiums                                     | 3,882,827   | 2,115,550   | 1,250,023 | 1,047,624 | 735,583     | 724,392     | 17,614,355   | 27,370,354   | 19,599,772  |
| Inward Reinsurance Premiums                         | 221         | -           | -         | 54        | -           | -           | -            | 275          | 627         |
| Gross Written Premiums                              | 3,883,048   | 2,115,550   | 1,250,023 | 1,047,679 | 735,583     | 724,392     | 17,614,355   | 27,370,629   | 19,600,399  |
| Less: Increase/ (decrease) in unearned premium      | (85,426)    | (165,234)   | 113,343   | (79,425)  | 27,913      | 24,197      | (4,763,833)  | (4,928,465)  | (466,466)   |
| Gross Premiums earned                               | 3,797,622   | 1,950,316   | 1,363,366 | 968,254   | 763,496     | 748,589     | 12,850,522   | 22,442,163   | 19,133,933  |
| Reinsurance Cost                                    | (90,565)    | (709,290)   | (130,390) | (322,163) | (516,740)   | (217,655)   | (10,534,635) | (12,521,439) | (9,084,126) |
| Net Premium earned                                  | 3,707,058   | 1,241,026   | 1,232,976 | 646,091   | 246,756     | 530,933     | 2,315,887    | 9,920,725    | 10,049,807  |
| Commissions earned                                  | 44,667      | 129,801     | 35,787    | 87,016    | 107,045     | 65,728      | 964,461      | 1,434,505    | 1,473,635   |
| Total underwriting income                           | 3,751,725   | 1,370,827   | 1,268,763 | 733,107   | 353,801     | 596,661     | 3,280,348    | 11,355,229   | 11,523,442  |
| <b>EXPENSES</b>                                     |             |             |           |           |             |             |              |              |             |
| Gross Claims Paid                                   | (1,448,810) | (1,101,047) | (535,889) | (265,231) | (772,519)   | (144,332)   | (784,070)    | (5,051,898)  | (3,833,174) |
| Increase/(decrease) in outstanding claims provision | (75,361)    | (717,487)   | 65,884    | (390,550) | (1,151,304) | (10,032)    | (4,133,014)  | (6,411,864)  | (2,953,372) |
| Gross Claims incurred                               | (1,524,171) | (1,818,534) | (470,005) | (655,781) | (1,923,823) | (154,364)   | (4,917,084)  | (11,463,762) | (6,786,546) |
| Deduct: reinsurance claims recoveries/recoverable   | 304,568     | 1,285,151   | 4,934     | 174,257   | 1,494,948   | 153,990     | 1,908,192    | 5,326,040    | 1,445,904   |
| Net claims incurred                                 | (1,219,603) | (533,383)   | (465,071) | (481,524) | (428,875)   | (374)       | (3,008,892)  | (6,137,722)  | (5,340,642) |
| Add: Underwriting expenses:                         |             |             |           |           |             |             |              |              |             |
| Commission expenses                                 | (512,973)   | (389,330)   | (208,202) | (166,352) | (16,793)    | (107,358)   | -            | (1,401,007)  | -           |
| Acquisition expenses                                | (277,891)   | (119,410)   | (100,247) | (70,432)  | (57,557)    | (59,788)    | (300,199)    | (985,524)    | (2,361,956) |
| Maintenance expenses                                | (31,147)    | (16,441)    | (9,664)   | (8,980)   | (5,657)     | (5,599)     | (169,966)    | (247,455)    | (343,739)   |
|   | (822,011)   | (525,180)   | (318,113) | (245,764) | (80,007)    | (172,745)   | (470,166)    | (2,633,986)  | (2,705,695) |
| Total expenses and claims incurred                  | (2,041,614) | (1,058,564) | (783,184) | (727,288) | (508,883)   | (173,119)   | (3,479,057)  | (8,771,708)  | (8,046,337) |
| Underwriting profit/(loss)                          | 1,710,111   | 312,264     | 485,578   | 5,819     | (155,082)   | 423,542     | (198,710)    | 2,583,521    | 3,477,105   |

# Life Business Statement of Financial Position

As at 31 December 2012

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| In thousands of Naira               | Notes | Company<br>2012   | Company<br>2011   | Company<br>1 January 2011 |
|-------------------------------------|-------|-------------------|-------------------|---------------------------|
| <b>Assets</b>                       |       |                   |                   |                           |
| Cash and cash equivalents           | 5     | 2,388,049         | 1,571,948         | 3,779,013                 |
| Financial assets                    | 6     | 16,700,320        | 9,379,852         | 6,028,777                 |
| Trade receivables                   | 7     | 80,780            | 137,853           | 68,883                    |
| Reinsurance assets                  | 8     | 1,163,555         | 815,236           | 128,293                   |
| Deferred Acquisition Cost           | 9     | -                 | -                 | -                         |
| Loans and other receivables         | 6     | 1,425,883         | 1,417,008         | 1,007,773                 |
| Investment in associates            | 11    | 753,209           | 753,209           | 660,375                   |
| Investment in subsidiaries          | 12    | 198,312           | 198,312           | -                         |
| Investment properties               | 13    | 585,000           | 535,000           | 711,000                   |
| Intangible assets                   | 15    | 56,167            | 95,697            | 143,546                   |
| Property, plant and equipment       | 16    | 1,655,152         | 1,216,385         | 987,917                   |
| Statutory deposits                  | 14    | 200,000           | 200,000           | 200,000                   |
| <b>Total assets</b>                 |       | <b>25,206,427</b> | <b>16,320,500</b> | <b>13,715,577</b>         |
| <b>Liabilities</b>                  |       |                   |                   |                           |
| Insurance contract liabilities      | 17    | 10,878,076        | 4,191,452         | 2,144,438                 |
| Investment contract liabilities     | 18    | 10,293,658        | 8,925,288         | 7,562,545                 |
| Trade and other payables            | 19    | 723,199           | 640,325           | 806,775                   |
| Retirement benefit obligation       | 22    | 6,149             | 6,149             | 6,149                     |
| Current tax liabilities             | 23    | 86,621            | 40,835            | 77,854                    |
| Deferred tax liabilities            | 24    | 92,385            | 107,847           | 109,704                   |
| <b>Total liabilities</b>            |       | <b>22,080,089</b> | <b>13,911,896</b> | <b>10,707,465</b>         |
| <b>Capital and reserves</b>         |       |                   |                   |                           |
| Share capital                       | 25    | 1,250,000         | 1,250,000         | 1,250,000                 |
| Share premium                       | 25    | -                 | -                 | -                         |
| Contingency reserve                 | 25    | 328,909           | 233,410           | 188,556                   |
| Retained earnings                   | 25    | 1,141,833         | 801,507           | 444,801                   |
| Asset revaluation reserve           | 26    | 4,413             | 57,331            | 57,331                    |
| Fair value reserves                 | 26    | 401,184           | 66,356            | 1,067,424                 |
| <b>Shareholders funds:</b>          |       | <b>3,126,339</b>  | <b>2,408,604</b>  | <b>3,008,112</b>          |
| <b>Total equity and liabilities</b> |       | <b>25,206,427</b> | <b>16,320,500</b> | <b>13,715,577</b>         |

# Life Business Statement of Comprehensive Income

For the year ended 31 December 2012

|   | Notes | Company<br>2012 | Company<br>2011 |
|---|-------|-----------------|-----------------|
| In thousands of Naira                                       |       |                 |                 |
| Gross premium written                                       | 27    | 9,549,908       | 4,485,373       |
| Add: reduction in unearned premium                          |       | (6,067,889)     | (1,157,156)     |
| Gross insurance premium revenue                             |       | 3,482,019       | 3,328,217       |
| Net reinsurance cost  | 28    | (366,419)       | (230,266)       |
| Net insurance premium earned                                |       | 3,115,600       | 3,097,951       |
| Commission income   | 29    | 94,352          | 209,988         |
| Investment income   | 32    | 1,844,445       | 1,147,980       |
| Net fair value gains on assets at fair value through income | 33    | 1,334,190       | (195,800)       |
| Other revenue   |       | 3,272,987       | 1,162,168       |
| Total revenue   |       | 6,388,587       | 4,260,119       |
| Gross benefits & claims paid                                | 30    | (2,188,629)     | (1,315,564)     |
| Claims ceded to reinsurance                                 |       | 597,379         | 378,510         |
| Gross change in in contract liabilities                     | 37    | (618,841)       | (889,856)       |
| Net benefits and claims paid                                |       | (2,210,091)     | (1,826,910)     |
| Investment contract benefits                                | 31    | (853,386)       | (606,993)       |
| Acquisition expenses  | -     | (1,026,680)     | (600,718)       |
| Maintenance cost  | -     | (259,977)       | (176,283)       |
| Management expenses   | 35    | (656,424)       | (277,845)       |
| Impairment losses   | -     | (852,858)       | (372,532)       |
| Expenses  |       | (3,649,325)     | (2,034,371)     |
| Total benefits, claims and other expenses                   |       | (5,859,416)     | (3,861,281)     |
| Profit before income tax                                    |       | 529,171         | 398,838         |
| Income tax expense  | 36    | (93,346)        | 2,722           |
| Profit after taxation                                       |       | 435,825         | 401,560         |
| Profit attributable to:                                     |       |                 |                 |
| Equity holders of parent                                    |       | 435,825         | 401,560         |
| Non controlling interest                                    | 24    | -               | -               |
|   |       | 435,825         | 401,560         |
| Appropriations  |       |                 |                 |
| Transfer to contingency reserve                             |       | 95,499          | 44,854          |
| Transfer to general reserve                                 |       | 340,326         | 356,706         |
|   |       | 435,825         | 401,560         |
| Other comprehensive income:                                 |       |                 |                 |
| Fair value changes on available for sale financial assets   |       | 334,828         | (1,001,068)     |
| Revaluation gain on land & building                         |       | (77,488)        | -               |
| Other comprehensive income for the year, net of tax         |       | 257,340         | (1,001,068)     |
| Total comprehensive income                                  |       | 693,165         | (599,508)       |

# Life Business Revenue Accounts

For the year ended 31 December

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| In thousands of Naira                      | Note | Individual Life  | Group Life         | Annuity            | 2012 Total         | 2011 Total         |
|--|------|------------------|--------------------|--------------------|--------------------|--------------------|
| <b>Income</b>                              |      |                  |                    |                    |                    |                    |
| Direct premiums                            |      | 735,491          | 2,663,439          | 6,150,978          | 9,549,908          | 4,485,373          |
| Inward reinsurance premiums                |      | -                | -                  | -                  | -                  | -                  |
| Provision for unexpired risk               |      | (630,230)        | 465,717            | (5,903,376)        | (6,067,889)        | (1,157,156)        |
| <b>Gross premium</b>                       |      | <b>105,261</b>   | <b>3,129,156</b>   | <b>247,602</b>     | <b>3,482,019</b>   | <b>3,328,217</b>   |
| Reinsurance cost                           |      | (26,940)         | (339,479)          | -                  | (366,419)          | (230,266)          |
| <b>Premium retained</b>                    |      | <b>78,321</b>    | <b>2,789,677</b>   | <b>247,602</b>     | <b>3,115,600</b>   | <b>3,097,951</b>   |
| Commissions earned                         |      | -                | 94,352             | -                  | 94,352             | 209,988            |
| Investment income                          |      | 49,679           | 1,563,230          | 687,507            | 2,300,416          | 96,806             |
| Other income                               |      | 6,769            | 213,007            | 28,356             | 248,133            | 14,561             |
| <b>Total income</b>                        |      | <b>134,770</b>   | <b>4,660,266</b>   | <b>963,465</b>     | <b>5,758,501</b>   | <b>3,419,306</b>   |
| <b>Direct claims paid</b>                  |      |                  |                    |                    |                    |                    |
| Direct claims paid                         |      | (141,202)        | (1,309,100)        | (23,217)           | (1,473,520)        | (1,184,115)        |
| Surrenders                                 |      | (3,935)          | -                  | -                  | (3,935)            | (18)               |
| Maturity claims                            |      | (361)            | -                  | -                  | (361)              | (100)              |
| Annuity payments                           |      | -                | -                  | (710,814)          | (710,814)          | (131,331)          |
| Decrease in outstanding claims             |      | -                | (618,841)          | -                  | (618,841)          | (889,856)          |
| <b>Gross claims incurred</b>               |      | <b>(145,498)</b> | <b>(1,927,941)</b> | <b>(734,031)</b>   | <b>(2,807,470)</b> | <b>(2,205,420)</b> |
| <b>Deduct:</b>                             |      |                  |                    |                    |                    |                    |
| Reinsurance claims recoveries/recoverables |      | 19,627           | 577,752            | -                  | 597,379            | 378,510            |
| <b>Net claims incurred</b>                 |      | <b>(125,871)</b> | <b>(1,350,190)</b> | <b>(734,031)</b>   | <b>(2,210,092)</b> | <b>(1,826,910)</b> |
| <b>Expenses</b>                            |      |                  |                    |                    |                    |                    |
| Acquisition expenses                       |      | (20,411)         | (606,772)          | (280,557)          | (907,740)          | (477,422)          |
| Maintenance expenses                       |      | (7,615)          | (226,365)          | (12,999)           | (246,978)          | (169,810)          |
| Operating expenses                         |      | (13,666)         | (406,266)          | (18,783)           | (438,715)          | (224,778)          |
| <b>Total expenses</b>                      |      | <b>(167,563)</b> | <b>(2,589,592)</b> | <b>(1,046,369)</b> | <b>(3,803,525)</b> | <b>(2,698,920)</b> |
| <b>Underwriting result</b>                 |      | <b>(32,793)</b>  | <b>2,070,674</b>   | <b>(82,905)</b>    | <b>1,954,976</b>   | <b>720,386</b>     |

## Leadway at a Glance

|                            |  |
|----------------------------|--|
| YEAR OF INCORPORATION      | 1970   |
| COMMENCEMENT OF OPERATIONS | 1971   |
| FINANCIAL YEAR END         | 31 <sup>st</sup> December  |
| SHAREHOLDERS' FUNDS        | ₦ 11.7 Billion (as at 31 December 2012)  |
| TOTAL ASSET BASE           | ₦ 66.3 Billion (as at 31 December 2012)  |
| CLASSIFICATION             | All classes of Insurance, Managed Funds & Trusteeship  |
| NUMBER OF BRANCHES         | 19 (excluding Registered office & Corporate office)  |
| SUBSIDIARIES               | Leadway Capital & Trusts Limited<br>Leadway Properties & Investments Ltd.<br>Leadway Hotels Limited  |
| ASSOCIATE                  | Leadway Pensure PFA Limited  |
| NUMBER OF EMPLOYEES        | 358 (as at December 31, 2012)  |
| FOUNDER                    | Sir Hassan O. Odukale (1926-1999)  |
| DIRECTORS                  | Mallam Umar Yahaya (Chairman)<br>Mr. Oye Hassan-Odukale, mfr (MD/CEO)<br>Mr. Tunde Hassan-Odukale (Exec. Director) - Financial Services & IT Systems<br>Dr. A. B. C. Orjiako (Director)<br>Dr. Konyinso la Ajayi (Director)<br>Mrs. Fehintola Obatusin (Director)<br>Mr. Jeremy Rowse (Director)<br>Ms. Adetola Adegbayi (Exec. Director) - General Business   |
| SECRETARY                  | Ms. Adetola Adegbayi (ED)  |
| MANAGEMENT                 | Mr. Oye Hassan-Odukale, mfr (MD/CEO)<br>Mr. Tunde Hassan-Odukale, (ED) - Financial Services & IT Systems<br>Ms. Adetola Adegbayi (ED) - General Business<br>Mr. Shadrach Sivhugwana (GM) - Company Actuary/Head Life Division<br>Mr. Adebayo O. Okuwobi (DGM) - Life/Commercial<br>Mr. David Onilado (DGM) - Finance<br>Mr. Adetayo Adekunle (AGM) - General Business<br>Deacon Clement O. Atere (AGM) - Head, Commercial<br>Mr. Okegbemi Owoseje (AGM) - Claims<br>Mr. Temilolu Aduloju (AGM) - Compliance & Enterprise Risk Management |

## Branch Directory

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| Abuja   | Abeokuta   | Akure  | Benin   |
|---|--|--|---|
| Leadway House (4th Floor)<br>Plot 1061, Cadastral Avenue<br>Maitama P.M.B 275 Abuja.<br>CBD, Abuja FCT<br>08129997114, 0819997115 | 13, Lalubu Street, Oke'lewo,<br>Abeokuta.<br>08129997096, 0819997097 | NACRDB Building<br>Ado Owo Road, Alagbaka<br>Akure<br>08129997096<br>08129997159 | 84 Akpakpava Street<br>Benin City<br>08129997103<br>08129997158 |

| Calabar  | Enugu   | Ilorin  | Ibadan   |
|--|---|---|--|
| 141 Ndidem Usang<br>Iso Road/Marian Road,<br>Calabar<br>08129997098<br>08129997099 | Akalaka House (2 <sup>nd</sup> floor)<br>127/129 Chime Avenue<br>New Haven, Enugu<br>08129997106<br>08129997161 | 163 Ajase-Ipo Rd<br>Gaa-Akanbi Junction Road<br>Anu Oluwapo Complex<br>Ilorin, Kwara State<br>08129997102,<br>08129997162 | 25 Mogaji Are Rd<br>Iyaganku GRA<br>Off Moshood Abiola Way<br>Ibadan<br>08129997122<br>08129997123 |

| Jos   | Kano   | Makurdi  | Osogbo   |
|---|--|--|--|
| 2A Ibrahim Taiwo Rd<br>GRA, Jos<br>08129997122<br>08129997123 | Fustan House<br>25 Zaria Road<br>Gyadi-Gyadi Round About<br>Kano<br>08129997112<br>08129997168 | Last Floor, 8 Railway<br>bye pass,<br>High Level, near Zenith Bank<br>Makurdi<br>08129997113 | 2nd Floor, Moye House<br>Km2, Gbogan/Ibadan Rd.<br>Osogbo.<br>08129997108<br>08129997163 |

| Port Harcourt   | Sagamu  | Sokoto  | Uyo  |
|---|---|---|--|
| 8 Igbodo Street, Old GRA<br>Port Harcourt<br>08129997110<br>08129997109 | 136 Akarigbo Street<br>Opposite Mobil Filling Station<br>Ijokun, Sagamu<br>08129997101<br>08129997156 | 15A Kano Road<br>(Not far from<br>Central Bank of Nigeria)<br>Sokoto<br>08129997124 | 164 Ikot Ekpene Road<br>(3 <sup>rd</sup> Floor), Uyo<br>08129997100<br>08129997155 |

| Warri   | Yenagoa  | Zaria  | Agency Offices   |
|---|--|--|--|
| Ecobank Building<br>60 Effurun/Sapele Road<br>Warri<br>08129997111<br>08129997166 | Imgbi Road<br>Opp. Spring Bank,<br>Amarata<br>08129997105<br>08129997160 | Last floor, UBA building<br>By PZ Kaduna Road<br>Zaria.<br>08129997125 | Bida, Gboko, Gombe,<br>Kafanchan, Yola, Katsina,<br>Maiduguri, Minna,<br>Okeke, Ikare, Ado-Ekiti |

## Leadway Subsidiaries

### Protea Hotel Leadway

Ikeja

Protea Hotel Leadway Ikeja is conveniently located in Maryland, Ikeja, Lagos, approximately 15 minutes drive from Murtala Muhammed International Airport.

Privately owned by Nigerian investors and managed and marketed by Protea Hotels, the largest Hotel operating company in Africa, the hotel offers 47 deluxe ensuite rooms and 2 suites each equipped with DSTV, central air conditioning, in-room tea and coffee making facilities, direct internet access, a mini bar refrigerator and digital safe. Other facilities and services include a Restaurant, a 24-hour cocktail bar, fitness centre, swimming pool, business centre and 24-hour room service. One facility that clearly separates this Hotel from the rest is an Audio/Sound Room, where guests can get away from the hustle and bustle from Lagos and relax in a private lounge with surround sound stereo audio and video facilities or have a private meeting.

The Hotel offers State of the art conference facilities with one conference room, seating up to 50 delegates and two boardrooms seating up to 12 delegates each.

Architecturally, the Hotel is different from the other Protea-managed Hotels in Lagos. The facade, interior and layout of the rooms are refreshingly different. Rustic oranges, reds and yellows have been used throughout as the predominant colour scheme. The furniture is a mixture of dark wood, cane and modern desk chairs in the rooms. There is good light flow in the Hotel and it has an airy feel about it.

The management and staff pride themselves on offering hospitality and service of world class standard and living up to their 'Leading the Way' creed under the leadership of General Manager, Anka Geldart and Deputy General Manager, Tunde Oduyoye; while the chef brigade under the leadership of South African Executive Chef Chris Geldart will be offering excellent local and international cuisine. The menu selection is varied enough to cater for all tastes and can accommodate those guests that will be staying more than one day.

Protea Hotel Leadway offers superior appointments, personalised service and individuality of character.

When next in Lagos it may be well worth your while to pay this truly superb hotel a visit, whether to stay, have a conference, and enjoy a snack, dinner or ...to simply relax.

Where Elegance And Service Is A Priority!

Address: 1 Mugambo Close, Maryland Estate, Lagos, Nigeria.  
Tel: +2341 2790800/0802/0803/0806, Fax: +2341 2790801,  
E-mail: reservations@leadway-protea.com, Website: www.proteahotels.com/leadway

### Leadway Capital & Trusts Limited

RC268,275

Leadway Capital & Trust was incorporated as Leadway Trustees Limited in 1995 but its services became commercial in 1999. To operate within the capital market, the company registered with the Securities and Exchange Commission in year 2000 and has maintained its registration since then.

Leadway Capital & Trusts Limited is a subsidiary of Leadway Assurance Company Limited, one of the foremost insurance service providers in Nigeria. The reputation enjoyed by the Leadway Group has been attained and sustained by the pursuit of improvements to maintain competitive advantage. All aspects of the business are approached with discipline - the recruitment of staff, development of products, use of advanced technology to final service delivery.

Since incorporation, the company has provided and is still providing corporate and personal trusteeship services in diverse arrangements. Specifically, Leadway Capital & Trusts Limited provides professional services in the following areas:

- » Trust of Consortium Lending
- » Debenture Trusts
- » Unit Trusts and Mutual Funds
- » Mortgage Trusts
- » Investment Trusts
- » Leasing Trusts
- » Management of other Trusts as Endowments, Foundations, Co-operatives
- » Employee Share Ownership Trusts
- » Custodian Trusteeship
- » Nominee Shareholding
- » Living Trusts
- » Education Trusts
- » Vehicle Leases to select Corporate Bodies
- » Investment in varied transactions where management finds it expedient

Although a relatively young company, it is able to tap into the resources and over 40 years experience of its parent company, Leadway Assurance Company Ltd.

Address: 121/123 Funso Williams Avenue, Iponri, P.O. Box 6437, Marina, Lagos  
Tel: 01-2700700 Fax: 01-2700800, E-mail: trustees@leadway.com, Website: www.leadway.com